

# Position Management Training

October 2014

Presented by:  
Budget & Planning

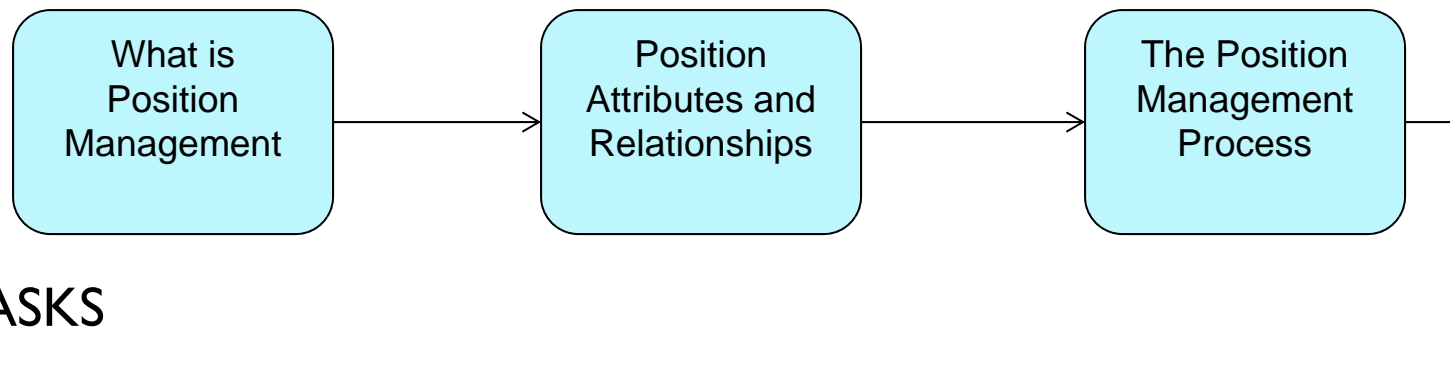


# Today's Objectives

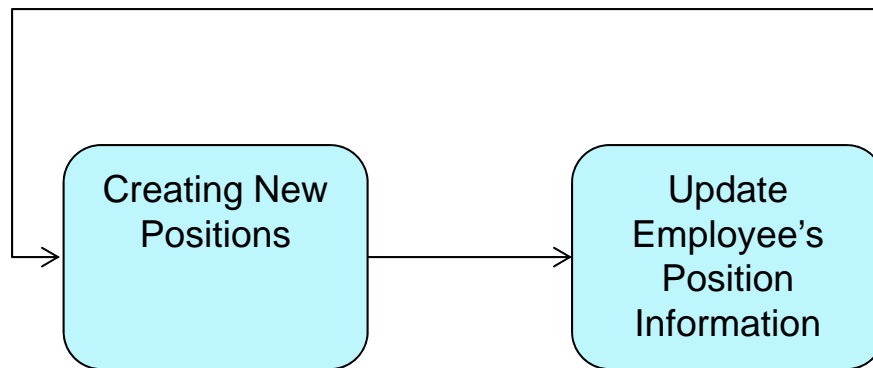
- Understand Position Management
- Review the Position Management Action Form

# Topic Map

## CONCEPTS



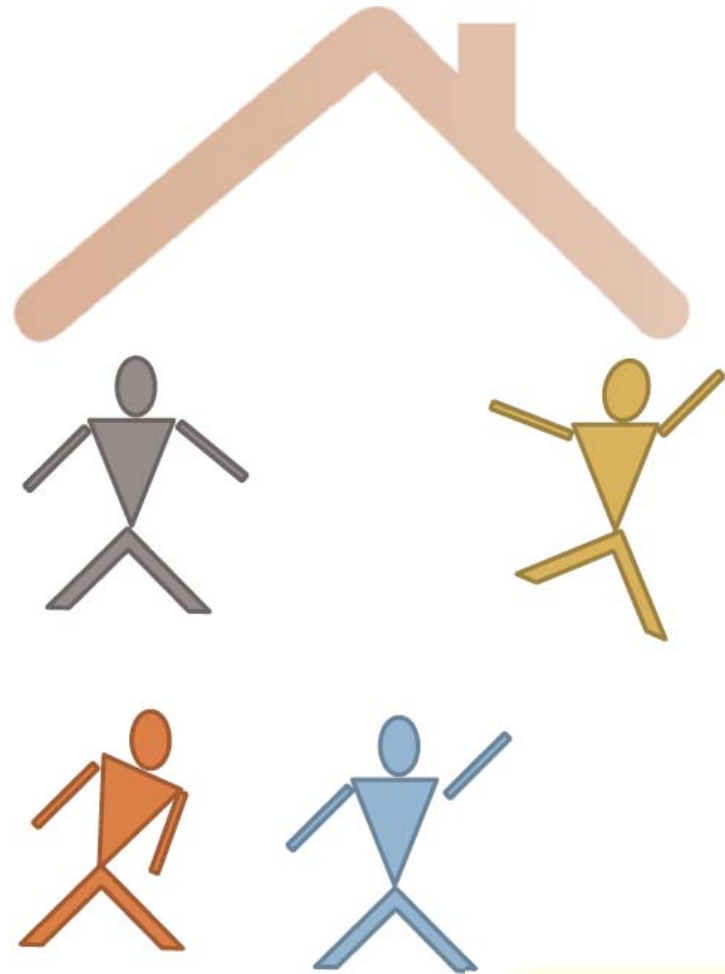
## TASKS



# What is Position Management

The roof to the right represents a department. The figures represent people in the department.

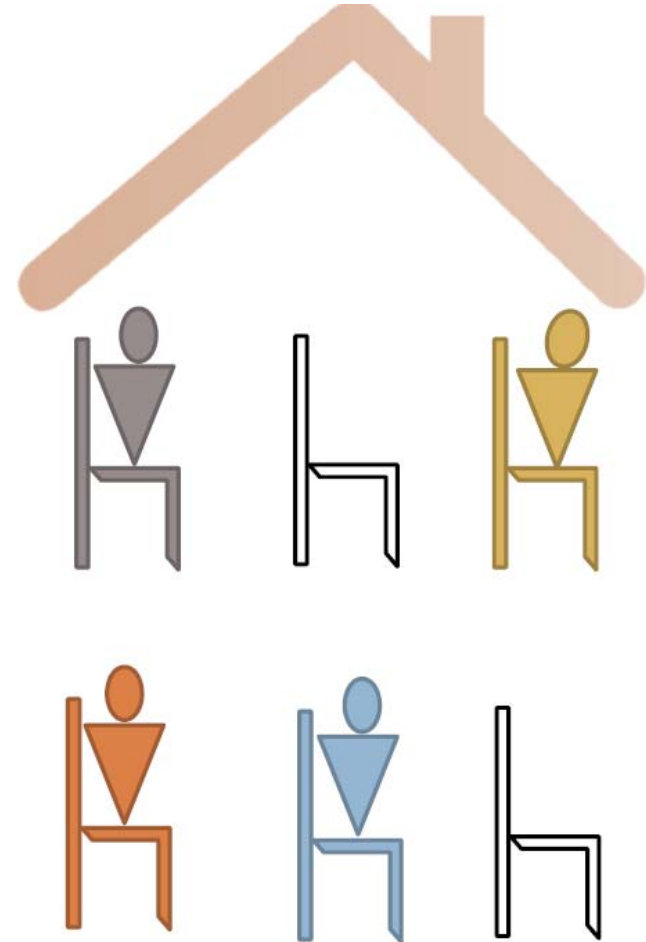
- How many people are in this department?
- How many vacant positions are there?



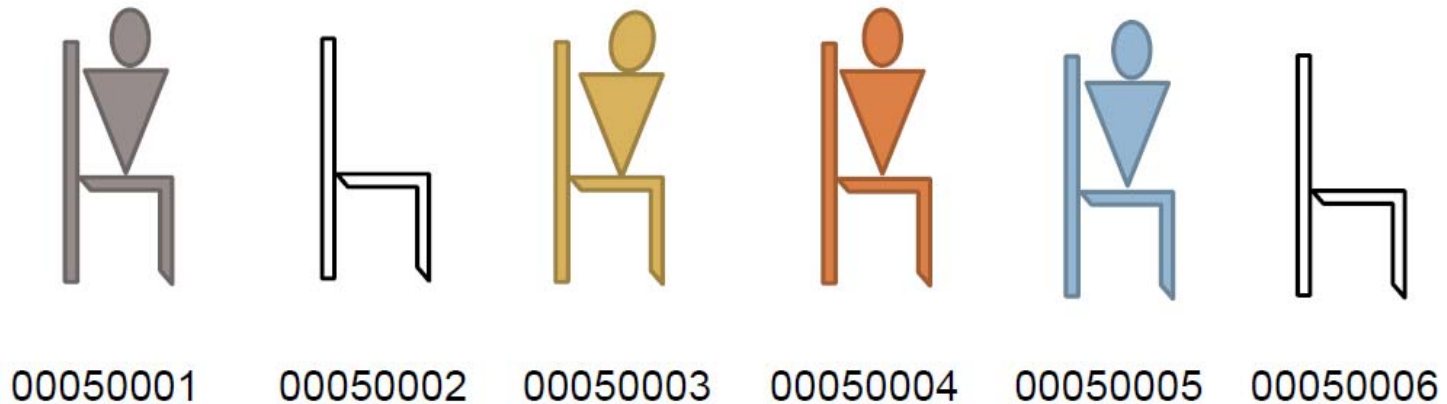
# What is Position Management

Let's have these people take their seats. The chairs represent all the positions in this department.

- How many people are in this department?
- How many vacant positions are there?



# What is Position Management



Position Management tracks positions by assigning them ***position numbers***.

A person holding a position is an ***Incumbent***.

# What is Position Management

Position Management is a module that resides within CI Records

- **Manages** all positions in one central location
  - Filled, vacant, active, or inactive
- A **tool** for making more informed Human Resources and Budgeting decisions
- **Coordinates 3** components:

**Position:**  
independent  
of an employee



Administrative  
Assistant II

**Person:**  
An employee



"Chris"

**Job:**  
The union of a  
position and person



"Chris" having the position of  
Administrative Assistant II

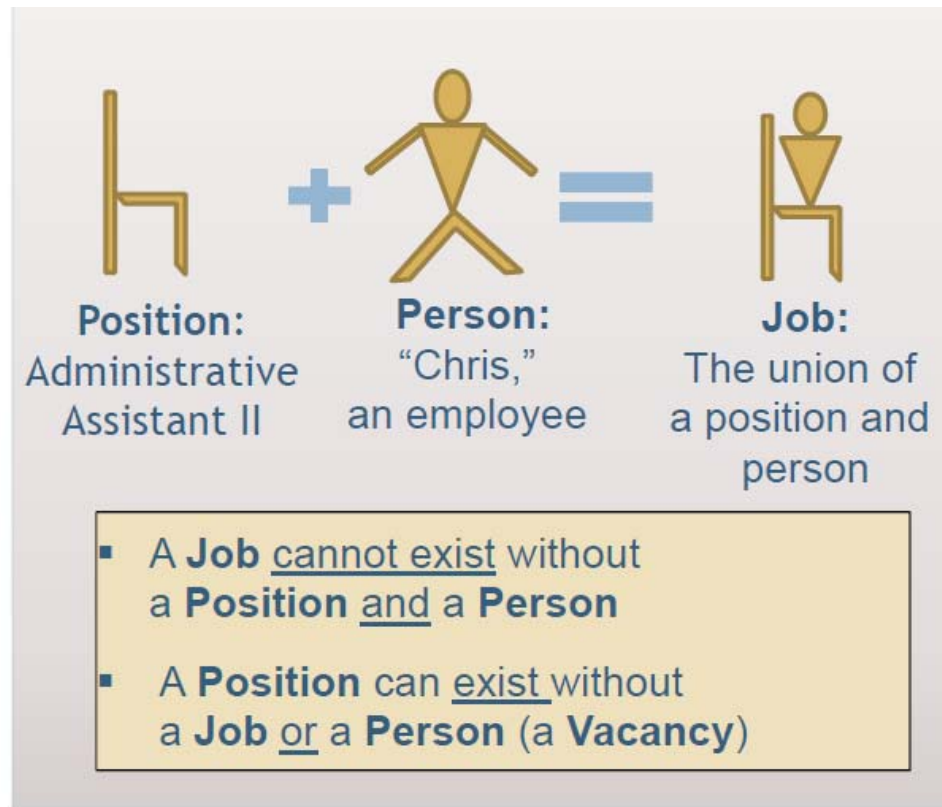


Channel Islands  
CALIFORNIA STATE UNIVERSITY

What is  
Position  
Management

# What is Position Management

With Position Management, a job is a union of the Person and a position.





# How is Position Data Different from Job Data?

## Position Data

- Job Code \_\_\_\_\_
- Location \_\_\_\_\_
- Standard Hours
- Position number
- Headcount
- **Home Department**
- Position FTE
- Reports To \_\_\_\_\_
- **Unit Code**

## Job Data

- Job Code
- Location
- Salary
- Job FTE
- Standard Hours
- Position Number
- Reports To
- Funding Department

# Position Management – A Review

A **position** is an organizational designation within the organization, independent of any particular employee.

- When an employee (incumbent) leaves a position, the **position remains** (vacancy) to be filled again.
- Employees in a **position share the following attributes**: Business Unit, Job Code, Home Department, Reports To, FTE, and Position Funding.
- An employee in a **job has specific attributes**: Salary and Job FTE.



**Position:**  
independent  
of an employee



**Person:**  
An employee



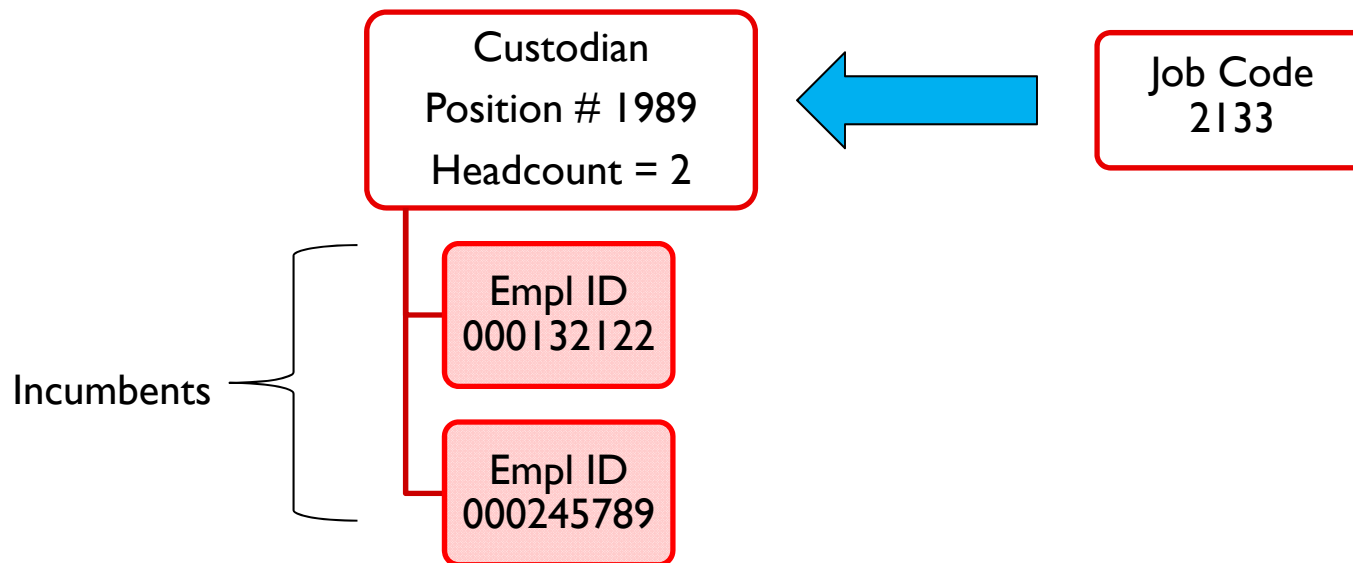
**Job:**  
The union of a  
position and person

# Relationship Functionality in Position

A **position** can have multiple incumbents.

When could this be useful?

A position's **Headcount** indicates the planned maximum number of incumbents for a position.



# Head Count (Single Incumbent)

Normally one position is created for each expected appointment/incumbent

- A unique position number (1:1 position to incumbent) is required for:
  - All MPP positions
  - Most Staff positions
  - All staff and faculty funded from multiple accounts (split level funding)

# Head Count (Pooled Position)

Certain mandatory & optional exceptions where multiple head count positions are created:

- All Tenure Track Faculty Positions
- Temporary lecturer positions
- Student/Work-Study positions
- Some Staff Positions – when all data elements are identical: Home Dept, Job code, Range, Working Title, Supervisor, and Unit code
- Miscellaneous Immediate Pay (includes job codes 2322, 2323, 2356, 2357, 2362, 2363, 2365, 2457 & 4660) – job code and funding must be the same

# Position Attributes

Navigation in CI Records for Position Management:

The image shows two screenshots from a web application. The left screenshot is a 'Menu' window with a search bar and a list of navigation options. A red box highlights the path: 'Organizational Development' > 'Position Management' > 'Maintain Positions/Budgets' > 'Add/Update Position Info'. The right screenshot shows the 'Maintain Positions/Budgets' page, which includes a breadcrumb trail 'Main Menu > Organizational Development > Position Management >', a folder icon, and a description: 'Identifies positions within organization, budgets for positions, and allows for creation of job requisitions'. Below this is a link for 'Add/Update Position Info' with the instruction: 'Enter the description, work location, and other information about a position.'

Position  
Attributes and  
Relationships

# Position Attributes

Positions are created and viewed from the **Add/Update Position** page in the Position Management module.

Required fields:

- **Effective Date**
- **Reason** (Reason Code)
- **Job Code**
- **Title**
- **Department**
- **Location**
- **Reports To**

Description	Specific Information	Budget and Incumbents	CSU Position Data
<b>Position Information</b> <span>Find   View All</span> First 1 of 1 Last			
Position Number:	00000000	Current Head Count:	0 out of 0
Headcount Status:		*Status:	Active <input type="button" value="Initialize"/>
*Effective Date:	09/29/2014	*Status:	Active
Reason:	NEW New Position	Action Date:	09/29/2014
*Position Status:	Approved	Status Date:	09/29/2014 <input type="checkbox"/> Key Position
<b>Job Information</b>			
*Business Unit:	CICMP Channel Islands Business Unit	*Full/Part Time:	Full-Time
*Job Code:		Union Code:	
*Reg/Temp:		Short Title:	
*Regular Shift:	N/A	<a href="#">Detailed Position Description</a>	
*Title:			
<b>Work Location</b>			
*Reg Region:	USA United States	*Company:	
*Department:		Dot-Line:	
*Location:		Security Clearance:	
Reports To:			
Supervisor Lvl:			
<b>Salary Plan Information</b>			
Salary Admin Plan:	Grade:	Step:	
Standard Hours:	0.00	Work Period:	
USA			
Updated on:		Updated By:	

# Position Attributes – Funding

Positions are funded on the **Department Budget Table**.

Dept Budget Date | Dept Budget Defaults | Dept Budget Earnings

SetID: CICMP Department: 215 Finance Fiscal Year: 2014

Budget Begin Date: 07/01/2014 Offset Group: DOG Budget Cap

Budget End Date: 06/30/2015

Per Budget Level  Per Earn/Tax/Ded Level

Level Find | View All First 1 of 1 Last

Department  Position Pool  Jobcode  Position  Appointment

Position Number: 00001939 University Budget Analyst

\*Effective Date: 07/01/2014 Eff Seq: 0 \*Status: Active Date Entered: 07/10/2014

Earnings Cap: 0.00 \*Currency: USD

Earnings Distribution Find | View All First 1 of 1 Last

Earnings Code: \*SEQ#: 1 % Effort:

Combination 215-GD901-601300 Support-215-GD901 ChartField Details

Budget Amount: 0.000 Distrb %: 100.000

Funding End Date: Distributed:

Exclusion Fringe Group:

Redirect Combination Code: ChartField Details



# Position Management Process

## Creating New Positions or Backfilling Existing Ones

- A Department will have a need to fill or create a new position under 1 of 3 circumstances:
  - Vacancy
  - Approved FY Position
  - Need for a New Temporary Position
- Departments should contact HR first to review and confirm classification requirements.
  - Will help justify budget request for salary
- A **Position Management Action Form** is the means to create or modify position data.
  - Departments submit completed PMAFs to their respective AVPs for initial review and approval.
- Completed and approved forms are submitted Budget & Planning.

# Position Management Process

## Creating New Positions or Backfilling Existing Positions (Cont.)

- B&P enters approved position data into CI Records which automatically creates a Position Number. B&P provides Department with Position Number.
- Departments complete the Employee Requisition form with the position number and submits the Requisition and PD to HR.
- Recruitment Process begin.

Note: Budget and Planning is responsible for the data entry of PMAFs into CI Records.

- *AVPs and Budget Managers are responsible for understanding and monitoring the data of positions within their organizational responsibility*

# Position Management Process

## Updating Positions

Before making changes to Position Data, ask yourself this helpful question:

- Does the change impact the position or a specific person's job?
  1. If it is an on-going change, change at the position.
  2. In-year change, change at the Job Data.

# **Position Management Action Form (PMAF)**

# Position Actions - NEW

## **NEW (new position)**

- Use NEW to request that a new position be created
- Review existing positions to see if a position already exists (or could be modified) to meet Dept. requirements

## **Example:**

- The Library has salary savings and would like to hire a temporary ASC to help with increased demand.
  - Upon review of their Position/Incumbent Report, this department finds no existing position.
    - This department can now submit a PMAF to create a new position.

# Position Actions - NEW

## Key questions to consider:

- Is the need due to a new job function in the department (new position) or replacing/revising an existing job function (modify position)?
- How should this position be reflected in the position history (within Position Management) of the department?

# Position Actions – JRC and ICP

**JRC (job reclassification) and ICP (in class progression/range elevation)**

PMAF form:

- Provide Position Number, new Job Code and/or new Grade/Range

Job Reclassification & In Class/Range Elevation for filled positions:

- Department must submit copy of the letter from HR granting the reclassification or in class/range elevation.

# Position Actions – TTL

## TTL (title change)

- Use TTL to update the title for a position

## PMAF:

- Provide POSITION NUMBER and WORKING TITLE

## Example:

A manager position in Arts & Sciences is changing its title from ASSISTANT MANAGER to ASSOCIATE MANAGER

- Arts & Sciences will submit a PMAF to update title



# Position Actions – UPD

## UPD (update)

- Use UPD to update one or more of the following data segments:
  - Reports to Position # (must be MPP/AVP)
  - Home Department
  - Funding Source
  - FTE (may have to follow up with HR)
  - Head count

## PMAF:

Provide Position Number and all other data elements to be updated

## Example:

The funding department for position 00001987 in Facility Services has changed from department 340 to 561.

- This department will submit a PAR to update funding from T01 to T03

# Position Actions

- For ALL position actions, please provide only those data elements that are NEW or CHANGING
- When multiple position actions are necessary, please provide the data segments required for each and we'll process all updates using appropriate position action.
  - i.e. check UPD if more than one action is needed.
- Effective date for position action is generally the first day of the current month
- However, in some situations it is necessary for the effective date to be retroactive to a previous period – contact B&P if you have questions

# Access to Training Resources

Training materials: <http://www.csuci.edu/financial-services/budget/>

- Additional Information
- Quick Reference Guides
- Links to Forms and Key Information

Send your questions to: [janson.chapman@csuci.edu](mailto:janson.chapman@csuci.edu)