



Channel Islands

CALIFORNIA STATE UNIVERSITY

Training Workbook & Manual **Instructionally Related Activities Committee** **2016-2017**

Collaborators:
Academic Affairs
Student Affairs

Budget and Operations
Office of the Vice President
Division of Student Affairs

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Welcome Address



Channel Islands

CALIFORNIA STATE UNIVERSITY
DIVISION OF ACADEMIC AFFAIRS-PROVOST

Welcome!

Thank you for your willingness to serve on the Instructionally Related Activities Committee (IRA). Your commitment to be a part of this very important campus committee is very much appreciated.

This guidebook contains relevant information for committee members and is a solid reference tool for your use while on the committee.

Thank you again for your service to the IRA committee and to the CI campus community.

Sincerely,

Dan Wakelee, Ph.D.
Interim Provost and Vice President for Academic Affairs

One University Drive, Camarillo, California 93012-8599 Tel: (805) 437-2690 Fax: (805) 437-5717 www.csuci.edu

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Section I

Overview

Section I of this document is an introduction to student committees, fees, background and historic information. Section II is specifically related to the IRA Fee Committee going into detailed budget, expenses and a position description. Section III explains processes and requirements the committee is responsible for throughout the year. Section IV includes the training and tools for you to be a successful committee member and create a successful committee. The appendix includes all relevant and additional information for reference and guidance.

Executive Order 1102

Executive Order (EO) No. 1102 supersedes Executive Order 1054 establishes authority, responsibility and accountability with regard to CSU student tuition and fees. EO 1102 defines six fee categories and requires universities to establish a student fee advisory committee, with student majority membership, for appropriate and meaningful consultation on fees.

Category I Fees – Systemwide mandatory tuition fees and other fees that must be paid to apply to, enroll in or attend the university, or to pay the full cost of instruction required of some students by statute.

Category I fees are mandatory fees charged at the same rate and for the same purpose at all CSU campuses and are controlled by the Board of Trustees.

Category II Fees – Campus mandatory fees that must be paid to enroll in or the university. *Category II fees are campus-based mandatory fees required for enrollment under the authority of the President once established by the Chancellor.*

Category III Fees – Fees associated with state-supported courses. Specifically for materials and services used in concert with the basic foundation of an academic course offering.

Category IV Fees – Fees, other than Category II or III fees, paid to receive materials, services or for the use of facilities provided by the university; and fees or deposits to reimburse the university for additional costs resulting from dishonored payments, late submissions, misuse of property or as a security or guaranty.

Category V Fees – Fees paid to self-support programs such as extended education, Cal State Online extended education offerings, parking and housing including materials and services fees, user fees, fines and deposits. Self-support programs are defined as those not receiving state general fund appropriations; instead, fees are collected to pay the full cost of the program. Costs of self-support instructional programs include support and development of the academic quality of the university.

Category VI Fees – Systemwide voluntary fees.

Authority

Note: The Chancellor can establish a Category II fee without the input of university Presidents. In addition, if a university President proposes establishment of a new Category II fee, the Chancellor does have the authority to deny the fee.

The University President is delegated authority for the *establishment, oversight and adjustment* of Category IV and Category V fees (with the exception of Cal State Online fees extended education offerings), and for the *oversight and adjustment* of Category II and Category III fees. The President is *not* delegated authority to establish Category I, or Category II fees, or to adjust Category I fees. The President

does have limited authority to establish or adjust Category III fees only within a range established by the Chancellor.

The Chancellor shall consult with the CSSA prior to any Category VI Student Involvement and Representation Fee adjustments. Any decision to adjust the fee shall be reported to the Board of Trustees prior to its scheduled adjustment.

Category II Fees at CI

Category II fees are campus-based mandatory fees required for enrollment, under the authority of the University President once established by the Chancellor. CSU Channel Islands (CI) currently charges seven Category II fees, which are not based on unit load. The current fees and rates shown below are per academic year.

Fee Name	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
Materials, Services, Facilities, and Technology Fee	\$70	\$120	\$120	\$130	\$130
Health Services Fee	\$120	\$160	\$190	\$190	\$190
Health Facilities Fee	\$6	\$6	\$6	\$6	\$6
Instructionally Related Activities Fee (IRA)	\$100	\$100	\$110	\$120	\$120
Recreation and Athletics Fee	\$100	\$140	\$140	\$140	\$140
Associated Students Fee	\$124	\$134	\$144	\$150	\$150
Student Body Center Fee	\$324	\$324	\$324	\$324	\$324
Total	\$844	\$984	\$1034	\$1060	\$1060

****Bold red** are fees that increased from the previous year (based on the fall 2012 referendum)

The Category II fees cover the costs of a wide variety of programs and services. Without these fees the campus could not provide necessary services directly related to student needs. CI is committed to maintain a fee structure aligned with providing affordable education to our students. Unfortunately, costs continue to rise and without some modest increases to the Category II fees over time, services and programs will diminish.

CI is committed to maintaining a fee structure that is reasonable based on the increased need for programs and services as the campus grows. The current University commitment is to maintain the overall Category II fees on the CI campus with a rate that is at or below the system-wide average.

Student Fee Advisory Committee

The University President shall establish a Student Fee Advisory Committee (SFAC) comprised of students, faculty, staff and administrative representatives in order to provide advice to the University President. Membership of the SFAC shall be established in consultation with Student Government and Academic Senate and shall include the President of Student Government and the Chair of Academic Senate or their designees.

Note: The President shall appoint the chair of the SFAC.

A statement of revenues and expenditures including a minimum of two years of projected revenue and expenditures and one year of actual costs for the fee revenue supported activity shall be developed by the campus chief financial officer and considered by the President prior to establishing or adjusting any Category II or III fee.

The University President shall consult with the SFAC before adjusting or requesting that the Chancellor establish any Category II or III fees (subject to his/her approval in writing).

The SFAC will consider proposals for the establishment and adjustment of Category II or III fees, and will then make a recommendation to the President.

- ALL recommendations of the SFAC are **advisory to the University President**. The final authority for all fee decisions remains with the President in accordance with EO 1102.

The University President shall consider revenue and expenditure statements reviewed and approved by the campus chief financial officer prior to making determinations on Category V Extended Education Fees. Consultation will also occur with the Dean of Extended Education. The President shall notify the SFAC of his or her decision.

See appendix 1.2 for more information.

Appropriate and Meaningful Consultation

In order for a Category II fee to be established or changed, meaningful consultation with the Student Body is required. An affirmative vote is required of either the student body or a campus fee advisory committee where the majority of the membership votes to establish, adjust or reallocate a campus-based mandatory fee.

See appendix 1.3 for more information.

Fee Oversight Committees

The following committees provide oversight and guidance for each Category II fee at CI:

- Associated Students Inc. Board of Directors
 - Associated Students Fee
 - Student Body Center Fee
- Student Health Advisory Fee Committee
 - Student Health Services Fee
 - Health Facilities Fee
- **Instructionally Related Activities Committee**
 - **Instructionally Related Activities Fee**
- Recreation and Athletics Fee Committee
 - Recreation and Athletics Fee
- Materials, Services, Facilities, and Technology Fee Advisory Committee
 - Materials, Services and Facilities Fee

Section II

IRA Fee Committee Overview

Purpose

The Instructionally Related Activities Fee (IRA) was instituted in fall 2002 to provide financial support for several beneficial educational experiences and activities that aid and supplement the fundamental education mission of the institution that cannot be paid for with tuition or state funding. The purpose of the Instructionally Related Activities (IRA) Committee is to provide oversight to the IRA fee and provide recommendations to the Student Fee Advisory Committee on adjustment of the fee.

In 2012 - 2013, the SFAC held a referendum to raise five category II fees. The IRA fee increase passed with: 58.9% Yes; 40.4% No; and 0.7% Abstentions. The proposed use of the increase is to provide funding for activities supported by the IRA fee. The IRA fee also provides opportunities for students to participate in field trips and activities in the sciences, social sciences and fine arts; supports on-campus speakers and conferences; student participation in professional conferences and competitions; domestic and international travel courses; concerts and performances and service learning projects.

Relevant Executive Order – 827

Role

The role of the IRA Committee is to make recommendations to the Provost/Vice President for Academic Affairs on the allocation of the IRA fee and to make recommendations to the SFAC on the level of the IRA fee.

Scope

The scope of the committee is to review and allocate funding, as well as review other critical issues relating to out-of-class experiences for students participating in an academic program, discipline, or department and that is integrally related to one of its instructional courses.

IRA Fee Information

Description

The goal of the Instructionally Related Activity (IRA) fee is to provide support for essential educational experiences and activities that aid and supplement the fundamental educational mission of the institution.

Fee: \$60/student/semester (no fee is charged during the summer)

2002 – 2014: \$50/student/semester

2014 – 2015: \$55/student/semester

2015 – 2016: \$60/student/semester

Expenditures:

The objectives of the fee are:

- To ensure stable and adequate funding for instructionally related activities as defined.
- To reduce the demand on Associated Student Body funds for instructionally related activities so that the Student Body Fee can be used to underwrite authorized programs and services based on student priorities.
- To supplement General Fund appropriated instructionally related activity funds.

Education Code Section 89230:

“Instructionally Related Activities” means those activities and laboratory experiences which are at least partially sponsored by an academic discipline or department and which are, in the judgment of the President of a particular campus, with the approval of the trustees, integrally related to its formal instructional offerings.

Activities, which are considered to be essential to a quality program and important instructional experience for any student enrolled in the respective program, may be considered instructionally, related activities.

Instructionally related activities include, but are not limited to:

Intercollegiate athletics: costs which are necessary for a basic competitive program, including equipment and supplies and scheduled travel, not now provided by the state. Athletic grants should not be included.

Radio, television, film: costs related to the provisions of basic "hands-on" experience not now provided by the state. Purchase or rental of films as instructional aids shall not be included.

Music and dance performance: costs to provide experience in individual and group performance, including recitals before audiences and in settings sufficiently varied to familiarize students with the performance facet of the field.

Drama and musical productions: basic support of theatrical and operatic activities sufficient to permit experience not only in actual performance but production, direction, set design and other elements considered a part of professional training in these fields.

Art exhibits: support for student art shows given in connection with degree programs.

Publications: the costs to support and operate basic publication programs including a periodic newspaper and other laboratory experience basic to journalism and literary training. Additional publications designed primarily to inform or entertain should not be included.

Forensics: activities designed to provide experience in debate, public speaking, and related programs, including travel required for a competitive debate program.

Other activities: activities associated with other instructional areas, which are consistent with purposes included in the above, may be added as they are identified and approved by the campus President.

Pursuant to this section and other provisions of this code, the Chancellor of the California State University shall develop a program of fiscal support and shall consult with the California State Student Association, the Academic Senate, and the Chancellor's Council of Presidents regarding the program. This section shall not become operative unless funds are appropriated to meet the instructionally related needs of the campuses of the California State University.

Note: Each campus shall develop and promulgate explicit procedures for evaluating and documenting the eligibility of activities for IRA fee funding. The procedures shall be consistent with the definition of an IRA and distinct from procedures for determining the level of funding.

IRA Committee Member Position Description

Purpose of Position

The purpose of the IRA Fee Committee is to provide recommendations and oversight regarding the in-depth financials, program and services proposals and adjustments to the category II fee.

Objectives

The primary objectives of committee members are to:

- Allocate committee fees responsibly, documenting justification in an end of year report
- Raise awareness of committee fees and expenditures through transparent processes
- Ensure reserve policy is met and maintained
- Recommend fee adjustment, via a referendum, with justification to the adjustment

Primary Responsibilities

The primary responsibilities of the committee members are to review relevant material prior to committee meetings or through email correspondence; commit to attend every meeting on time; participate in committee discussion; voice objective opinions concerning committee issues; review proposals to make sure funding allocation and expenditure are permitted within guidelines; vote on proposals; and develop an end of year report.

Additional Responsibilities/Qualities

- | | |
|---|--------------------------------|
| • Leadership | • Commitment |
| • Financial knowledge | • Accountable, meets deadlines |
| • Organizational skills | • Considers holistic decisions |
| • Experience on a committee(s) | • On campus experience |
| • Objective knowledge of committee issues | • Professionalism |
| • Confidentiality | • Critical thinking |
| • Respect of diverse opinions | • Flexible |

Qualifications

- Student committee members must be current fee-paying CI students enrolled in six (6) or more units for undergraduates and three (3) or more units for graduates and credentials. (Service is permissible if enrolled in less than the specified units above if fewer units are required for the last semester prior to graduation or otherwise approved by the Vice President for Student Affairs.)
- Student committee members must be in good academic standing with a cumulative, CI and semester GPA of at least 2.0. The GPA requirement for a Chair is 2.5 for undergraduates and 3.0 for graduates and credentials.
- Student committee members must be in good judicial standing and will be subject to judicial check by the Dean of Students office.

Reference CI policy SA.21.004: Policy on Eligibility Requirements for Membership in Student Organizations.

Section III

Composition of Committee

Students – approved and appointed by the Vice President for Student Affairs for a one year term. *To express interest in service, the [Student Interest Form](#) must be completed by the student each year. The submission of the Student Interest Form does not guarantee an appointment to a committee; however, every effort is made to place the student on a committee of interest. Service as a member or chair one term, does not guarantee continued service on a committee.*

- Six students including the Chair of the committee
 - The Chair of the IRA Committee shall serve as a member of the Student Fee Advisory Committee (SFAC) to represent the IRA Committee. The appointment to the SFAC is made by the University President.

Faculty – recommended by Academic Senate, approved and appointed by the Vice President for Student Affairs for a two year term.

- Two faculty members

Administrators/Staff – appointed by the Vice President for Student Affairs for a two year term.

- One administrator or staff member

Meeting Requirements & Operations

Meeting Times

The IRA Fee Committee shall meet weekly, every Tuesday from 8AM to 9AM, scheduled by the Chair. Meetings can be cancelled if there are no business items to be discussed. The committee shall review the current financials during one on the first initial meetings of the year. The committee may be called to meet more frequently when the need arises.

The Chair or their designee, in accordance with appropriate open meeting laws, shall call the meeting.

Agenda

The agendas of each regular meeting shall be distributed to the committee members and posted on the CI website at least five (5) working days prior to the meeting. The Chair shall prepare the agenda and submit a written explanation to the Provost for any exception to the five (5) working day rule.

Recording Meetings

All student fee committees shall record meetings and create written minutes. Records of the meetings shall be preserved electronically for at least three (3) years and shall be available to the University community upon request.

The minutes of all meetings shall include all actions taken by the committees. The draft minutes shall be prepared and distributed to the committee no later than seven (7) working days after the meeting. Draft minutes shall be reviewed and approved during the next scheduled meeting. Final approved meeting minutes shall be posted on the CI web site.

Quorum

A quorum must be present for any fee committee to make recommendations and vote. A quorum shall constitute a minimum of five (5) committee members including a minimum of four (4) student committee members being present. Discussion and presentations can still be conducted without quorum.

Reporting

Budget Allocation

The IRA committee provides **recommendations** to the Provost/Vice President for Academic Affairs (VPAA) regarding budget allocations. The VPAA consults with and formally provides the committee's budget allocation recommendations to the University Budget office and Vice President for Business and Financial Affairs (VPBFA). The VPBFA is responsible for forwarding to the University President.

Fee Adjustments

The IRA committee provides **recommendations** to the Student Fee Advisory Committee (SFAC) regarding fee adjustments. The SFAC will review the recommendations and if approved, advises the University President on how to proceed with meaningful consultation (CI's practice is to conduct a referendum). The President is the final the authority to approve fee recommendations even after the students vote on the referendum.

IRA Committee Requirements

The IRA Fee Advisory Committee is responsible throughout the year for submitting the following:

Reserve Policy

Each committee (SFAC excluded) will develop a written reserve policy where fee reserves shall be maintained at a level determined by the University sufficient to meet all future financial commitments, and to maintain operation for a specific period of time. It is the fiduciary responsibility of the committee to review the policy regularly to ensure the requirements are being met and that the levels are still appropriate. See appendix 3.1 for reserve policy.

Annual Report

By August 1st, or at the request of the President, each committee shall prepare, approve and submit an annual report to their respective Vice President. See appendix 3.2 for template. The report should also be sent to the SFAC for informational purposes.

Budget

It is essential to know and understand the original and current purpose of the fee, the current funding needs of the University and the future needs. A budget shall be created and the expenditures monitored monthly. The Committee's oversight, activities and accomplishments will be assessed with an end of year report, budget and recommendations.

- Understand original purpose of the fee and, the executive order it is founded on
- Understand what an increase in the fee is to support
- Use the finance's revenue numbers for total revenue
- Create a budget using a base model over a one-time use
- Monitor the expenditures
- Provide an end of year report – the committee Chair, with the assistance of the staff support assistant, is responsible for submitting this by August 1

IRA Committee Meeting Schedule

Sample Meeting Calendar Academic Year 2016-2017

IRA			
2016	Month	Date	Agenda
	September	6	Welcome, Introductions & Orientation/Training Overview of IRA Policy and Proposal Process
	September	13	Overview of IRA Policy and Proposal Process
	September	20	Overview of IRA Policy and Proposal Process
	September	27	Overview of IRA Policy and Proposal Process
	October	4	Categorization and Review of Proposals
	October	11	Categorization and Review of Proposals
	October	18	Review of Proposals / Proposal Questions
	October	25	Review of Proposals/ Proposal Questions
	November	1	Review of Proposals/ Proposal Questions
	November	8	Review of Proposals/ Proposal Questions
	November	15	Review of Proposals/ Proposal Questions
	November	22	Review of Proposals / Adjustment of Comm. Fund Amounts
	November	29	Review of Proposals (if needed)
2017	Month	Date	Agenda
	February	7	Policy/Guidelines Review
	February	14	Policy/ Guidelines Review
	February	21	Committee Philosophy/ Approach
	February	28	Policy review if needed/ or Break
	March	7	Categorization and Review of Proposals
	March	14	Categorization and Review of Proposals
	March	21	No meeting – Spring Break
	March	28	Review of Proposals/ Proposal Questions
	April	4	Review of Proposals/ Proposal Questions
	April	11	Review of Proposals/ Proposal Questions, Annual Report
	April	18	Review of Proposals/ Proposal Questions
	April	25	Review of Proposals / Adjustment of Comm. Fund Amounts Discuss Annual Report
	May	2	Review of Proposals (if needed) Discuss Annual Report
	June - August	No Meetings	

Section IV

Parliamentary Procedure

Parliamentary Procedure will be used primarily for voting and matters that require official statements or votes.

Additional Chair Training

Training may include:

- How to run a committee meeting
 - Parliamentary Procedures
 - Effectively conducting a meeting
 - Keeping to agenda and time
 - Meeting minutes
 - Open and inclusive discussion
 - Creating a safe environment
 - Dealing with conflict and aggressive/strong-willed individuals
- How to and why create a sub-committee
- Reporting procedures
- Budget and reconciliation
- How to write the end of year report

Staff Support Assistant

The staff support assistant is responsible for providing financial reports to the committee during their regular monthly meeting. The staff support assistant is responsible for reserving the meeting rooms, taking meeting minutes and posting agendas and committee-approved meeting minutes to the appropriate committee fee web page.

Website

The staff support assistant is responsible for uploading all minutes, agendas, reports and other necessary information. If the staff support assistant cannot fulfill the duties, a designee from the committee can become the committee webmaster upon completion of the required IT training.

Appendix

1. Section I
 - 1.1. Category of Fees
 - 1.2. Additional Student Fee Advisory Information
 - 1.3. Appropriate and Meaningful Consultation
2. Section II
 - 2.1. History of Fee Rate
3. Section III
 - 3.1. Reserve Policy
 - 3.2. Annual Report Template
4. Section IV
 - 4.1. Parliamentary Procedure
 - 4.2. Student Committee Membership Agreement

1.1 Category of Fees

CSU Student Fees

Description	Examples of Fees
Category I Systemwide mandatory tuition fees and other fees that must be paid to apply to, enroll in, or attend the university, or to pay the full cost of instruction required of some students by statute.	Includes Tuition Fees, Doctorate Tuition Fee, Professional Program Fees, Application Fee, Nonresident Tuition Fees
Category II University mandatory fees that must be paid to enroll in or attend the university.	Includes additional fees due at registration: Associated Students; Student Body Center; Instructionally Related Activities; Materials Services & Facilities; Recreation & Athletics; Student Health Services; Health Facility Fee, and Student Success Fee*
Category III Fees associated with state-supported courses, specifically for materials and services used in concert with the basic foundation of an academic course offering.	<p>Misc. course fees are fees collected for materials, services or use of facilities used in concert with the basic complement of supplies needed for state-supported instruction. May not exceed \$150.</p> <p>Fees for courses that require field trips or travel off university. May not exceed \$3,000.</p> <p><i>Note: The Chancellor must approve fees exceeding above amounts.</i></p>
Category IV Fees, other than Category II or III fees, paid to receive materials, services, or for the use of facilities provided by the university; and fees or deposits to reimburse the university for additional costs resulting from dishonored payments, late submissions or misuse of property or as a security or guaranty.	Includes late registration fee, late payment fee, campus ID fee, check return fee, diploma fee, intent to enroll deposit, and installment plan fees
Category V Fees paid to self-support programs such as extended education, Cal State Online extended education offerings, parking and housing including materials and services fees, user fees, fines and deposits. Self-support programs are defined as those not receiving state general fund appropriations; instead, fees are collected to pay the full cost of the program. Costs of self-support instructional programs include support and development of the academic quality of the university.	Includes parking permits, housing room and board, and self-support courses taken through extended education
Category VI Fees Systemwide voluntary fees.	Student Involvement and Representation Fee

* For additional information regarding Student Success Fees (Category II) please reference EO 1102.

1.2 Additional Student Fee Advisory Information

Purpose of the Student Fee Advisory Committee

The SFAC is an umbrella committee that reviews new campus proposals and modifications of current fees presented by the oversight committees in order to provide recommendations and advice to the President on how to proceed with appropriate and meaningful consultation and whether to establish or adjust a Category II or III fee.

The Role of the Student Fee Advisory Committee

The role of the SFAC is to advise the President on the appropriate and meaningful consultation process after hearing all proposals and whether to establish or adjust a Category II or III fee.

The Scope of the Student Fee Advisory Committee

1. Review and recommend to the President the establishment and adjustments of Category II or III fees.
2. Make recommendations to the President on how to move forward with proposed Category II fee changes via a student referendum.
 - a. The results of the referendum shall be used in advising the President, with the results of the referendum being considered favorable when a majority of students voting approve the fee action.
3. Annually review and evaluate all existing fees.

Note: The SFAC's scope does not include creating new budgets or proposing line-item budget changes for any fees. That responsibility is delegated to the oversight committee for the specific fee.

Accountability

The University President shall provide to the SFAC a report of all fees in Categories II, III, IV and V. New fees, fee increases, total revenue and unexpended balances should be included.

Each university shall report annually to the Chancellor, for the most recently completed fiscal year, a complete inventory of all fees in categories II, III, IV and V, including past year and current year fee rates, the total revenue collected for each fee, and the remaining balance for each fee. This reporting requirement includes a separate detailed report on Category V Extended Education fees. The Category II fee report will be presented to the board by the Chancellor to allow the board to consider the level and range of campus mandatory fees charged to students.

The CSSA shall prepare an annual report for the chancellor that includes information on how revenue from the Category VI Student Involvement and Representation Fee has been used to provide additional funding support for the development of student policy recommendations; participation in system, state, and national governance; involvement in leadership development activities; and, program support through student and professional staff administration. The annual report shall be provided by October 1.

1.3 Appropriate and Meaningful Consultation

Referendum

According to EO 1102, an advisory student referendum is expected in order to measure student support prior to adjusting a Category II fee or requesting the Chancellor to establish a new Category II fee but is subject to the exception described in Section IV.B.2. The referendum may be conducted by the campus or the student body association. For referenda conducted by the campus, the following shall apply:

1. The president in consultation with the student body association and the faculty senate shall develop guidelines applicable to the student fee referendum process designed to assure that the referendum is open, fair, and objective.
2. The campus shall fund costs associated with the referendum.
3. The fee advisory committee shall issue a voter pamphlet providing objective analysis of the proposed fee action and statements solicited by the committee for and against the proposed fee action.
4. The fee advisory committee shall determine the specific statements that shall be included in the pamphlet.
5. Copies of the voter pamphlet and ballot and information regarding the dates, times, and polling locations shall be available to students and published in the campus newspaper and in other public locations around campus at least thirty days prior to the referendum.
6. The results of a referendum shall be considered favorable when a majority of students voting approve the fee action.
7. The results of the referendum shall be advisory to the fee advisory committee and the president, unless the Education Code or Student Success Fee policy (Section VI.B) requires that the referendum pass.

The president may waive the referendum requirement (unless it is required by education code or Student Success Fee policy Section VI.B) if he/she determines that a referendum is not the best mechanism to achieve appropriate and meaningful consultation.

If a referendum is not conducted prior to adjusting Category II fees or requesting the chancellor to establish a new Category II fee, the president must demonstrate to the fee advisory committee the reasons why the alternative consultation methods selected will be more effective in complying with this policy.

Alternative Consultation

If it is determined that a referendum is not the best mechanism for appropriate and meaningful consultation, and is not required by the Education Code or Student Success Fee policy (Section VI.B), an alternative consultation process may be utilized. The following shall apply:

1. The president, upon deciding that a referendum will not allow for the best measure of student opinion, shall inform the fee advisory committee of his/her intent to begin alternative consultation.
2. Alternative consultation strategies shall be developed with input from the student body association and the fee advisory committee to ensure that the process is transparent and meaningful, and shall solicit the input of a representative sample of the student body.
3. A representative sample should include students in leadership positions as well as students who are not involved in campus leadership. Efforts should be made to include students from many aspects of campus life regardless of the type of fee.
4. Any written material regarding the new fee, or fee increase should follow the same guidelines as the referendum voter pamphlet (Section IV.C) to provide objective analysis of the fee or fee increase.

5. Results of the alternative consultation process should be summarized and put in writing and used as additional advisory material to be taken into consideration by the fee advisory committee and the president.
6. If a Category II fee for a capital project (e.g., university union building or health services building) must be raised to meet minimum debt service revenue bond requirements that were not required when the fee was established, the president can make that adjustment without a full alternative consultation process, but must present the debt service requirements and revenue projections to the fee advisory committee prior to making the adjustment.

Unless established prior to January 1, 2013, Category II fees established through an affirmative vote of the majority of the student body voting on the fee, but not specifically authorized by statute, shall not be reallocated to alternative purpose(s) without an affirmative vote of a majority of the members of either the student body or Campus Fee Advisory Committee voting on the reallocation. Category II fees established on or after January 1, 2013 through an affirmative vote of the majority of the student body voting on the fee, but not specifically authorized by statute, may be reallocated without an affirmative vote of a majority of the members of either the student body or Campus Fee Advisory Committee voting on the fee if the vote that established the fee authorized an alternative or automatic reallocation mechanism for that fee.

2.1 History of Fee Rate

History of the Instructional Related Activities Fee

Academic Year	Total Per Semester	Total Per Academic Year
02/03	\$50	\$100
03/04	\$50	\$100
04/05	\$50	\$100
05/06	\$50	\$100
06/07	\$50	\$100
07/08	\$50	\$100
08/09	\$50	\$100
09/10	\$50	\$100
10/11	\$50	\$100
11/12	\$50	\$100
12/13	\$50	\$100
13/14	\$50	\$100
14/15	\$55	\$110
15/16	\$60	\$120
16/17	\$60	\$120

3.1 Reserve Policy



INSTRUCTIONALLY RELATED ACTIVITIES COMMITTEE

RESERVE POLICY

Effective Date: March 12th, 2013

PURPOSE

It is the policy of the Instructionally Related Activities (IRA) fund to provide adequate reserves for current operations, future projects, and other activities as needed. The Instructionally Related Activities Committee (IRA Committee) shall establish, review and approve the funding levels annually in accordance with the established budget process and the availability of funds. The IRA Committee reserves the right to establish additional reserves on a case-by-case basis during the budget year. The Provost or designee shall submit annually to the IRA Committee proposals for the accumulation and use of reserve funds.

BACKGROUND

The Instructionally Related Activities fee is used provide support for essential educational experiences and activities that aid and supplement the fundamental educational mission of the institution. Critical to the management of the IRA fund is effective annual financial planning. Reserves are intended to meet the potential and anticipated business and operational needs of projects and activities supported by the IRA fee.

AUTHORITY

At the direction of the CSU's Chancellor, auxiliary organizations are required to establish and maintain adequate reserve funding.

ACCOUNTABILITY

- IRA Committee
- Provost or designee
- Budget Support Staff
- University Administrators

POLICY

The IRA Committee will annually review the fiscal viability of the fund, which includes an evaluation of the need for reserves and the establishment or revision of reserves in accordance with this review. This review shall be documented in writing and presented to the IRA Committee as part of the annual budget process.

IMPLEMENTATION

In evaluating the need for reserves, the IRA Committee will consider the following areas:

Current Operations – analysis shall determine if the IRA fund will be able to cover projected expenses with projected income for the coming year.

Planned Future Projects – The IRA fund may increase its allocation of reserve funds if the committee determines that there are significant future projects that cannot be funded through the annual operating budget without causing a significant reduction in current programs or services.

Minimum balance: The IRA Committee will seek to maintain a minimum reserve balance to meet 0% of its annual budget allocation for each current year.

Maximum balance: The IRA Committee will maintain a maximum balance not to exceed 5% of annual budget allocation for operation, except in circumstances where the committee determines that there is a need to set aside funds for upcoming large projects.

Annual Contribution: So long as the reserves exceed the minimum balance, the IRA Committee will determine whether or not to allocate additional funds for its reserve (not to exceed maximum balance).

Allocation of this Reserve: See “Process” below.

FUNDING RESERVES

Funds for reserves shall be derived from student fee revenue from the Instructionally Related Activities fee.

PROCESS

The Provost or designee will submit recommendations for reserve funding and use to the IRA Committee during the annual budget process.

Upon approval from the IRA Committee, the reserves will be treated as a separate allocation within the IRA fund and carried forward at the end of each fiscal year. The IRA Committee may allocate funds designated as reserve to cover unexpected additional costs associated with previously funded projects, to respond to immediate or urgent needs within the scope of the IRA fund charge, or to fund large projects that may require multi-year commitments.

Expenditures from reserve funds not identified during the annual budget process require the IRA Committee approval prior to processing transactions.

3.2 Annual Report Template

Committee Name

Annual Report

20XX – 20XX (list current Academic Year (AY))

Activities and accomplishments:

- Briefly describe the committee's activities and accomplishments from the 20XX – 20XX academic year. What worked well or didn't work well with committee organization or tasks?

Matters considered/Matters pending:

- Provide information on all matters considered by the committee and any matters still pending.
- What surprises did the committee have to deal with? How were these surprises handled?
- What circumstances were not anticipated? How were these circumstances handled?

Recommendations for 20XX – 20XX (list next AY):

- Discuss any recommendations for the committee's objectives and activities in the upcoming year.
- Looking ahead
- What needs to be done over or differently?

Additional comments:

- Were the committee goals attained? If not, what changes need to be made to meet goals in the future?
- Include any additional information deemed important.

Respectfully submitted:

- List of committee members
- Note any membership changes during the year (i.e. resignations and/or substitutions)

4.1 Parliamentary Procedure

Parliamentary Procedure 101

Basic parliamentary procedure is expected to be used for approval of the minutes, approval of the agenda and voting.

Purpose

Parliamentary procedure provides the committee with a structured, logical, consistent format. It is used to facilitate the transaction of business and to promote cooperation and harmony. Parliamentary procedure should **not** be used to awe, entangle, or confuse the inexperienced.

Basic Principles

A quorum must be present for the group to officially act. Full and free discussion of every motion considered is a basic right. Only one question at a time may be considered at any given time. Members have the right to know at all times what the immediately pending question is and to have it restated before a vote is taken. The Chair should be strictly impartial.

Definitions/Procedures

- Motion - is the formal statement of a proposal or question to a committee for consideration and action; only one motion may be considered at a time and must be disposed of before another motion is considered.
- Second - another committee member seconds the motion to show interest in topic and open the motion up for discussion.
- Amendments - slight changes to the main motion. Must be on-topic, may not completely reverse the purpose of the motion and be voted on separate from the original motion. Voting on an amendment does not mean a vote on the motion. Amendments to amendments are sometimes referred to as second-degree amendments. They are limited in scope to the applicable first-degree amendment. After the second-degree amendment is voted on, the first-degree amendment can be discussed.
- Discussion - Chair directs conversation to ensure fairness and openness. All members are allowed to speak on the **motion/amendment at hand**.
- Postpone to a Define Time - used to postpone a matter to a fixed time in the future. Out of order when another has the floor, requires a second, is debatable and is amendable.
- Table - a motion to lay aside a pending question for an indefinite amount of time, to consider other business. Opposite motion: "take from the table".
- Previous Question/Call the Question - Close debate immediately and vote. Must be seconded, is not debatable, may not be made while another person has the floor and requires a two-thirds vote for passage.
- Vote - provides members equal voice with one vote each. Votes are recorded to document the official decisions made by the committee.
 - Yes - agree with the motion, supporting its passage
 - No - disagree with motion, does not support its passage
 - Abstain - conflict of interest with the motion at hand, do not/cannot take a position on vote
- Voting Outside Official Meetings - Voting by phone, video conferencing or email is a decision by committee. The committee should determine use and conditions of these alternative voting methods. Minimal conditions include:
 - Emergency situations
 - Motion has been discussed and is pending clarification or submission of additional documentation(s) before the vote

- Budget adjustments/reallocations of \$____ or less.

*If a member requests a vote to take place at an official meeting, the request shall be met.

*A vote by proxy is not allowed at any time.

Steps to Making a Motion

- Chair recognizes committee member to have floor
- Member makes a motion (make sure it is clear)
- Chair restates motion and calls for a second
- Another member seconds (if no second, motion dies)
- Chair opens for discussion
 1. Amendments can be made at this time – follow process of motion
 - a) Committee member makes motion
 - b) Second motion
 - c) Discussion
 - d) Vote on amendment before returning to original motion
- Chair calls for a vote on main motion

Parliamentary Procedure Example Meeting

1. Call to order

- a. Chair calls meeting to order

2. Attendance

- a. Secretary takes attendance

3. Approval of Agenda

- a. Chair recognizes committee member
- b. Committee member makes motion to approve the agenda
- c. Another member seconds motion
- d. Discussion
 - i. Amendments are made during this time
- e. Chair calls for a vote

4. Public Forum

- a. A time for any member of the public to address the committee on topics/issues relevant to its purpose and scope.

5. Old Business

a. Action Items

i. Adopt Recreation and Athletics Fee Committee Adjustment Proposal

- Motion by Committee Member A: Adopt Recreation and Athletics Fee Committee Fee Adjustment Proposal
- Second: Committee Member B
- Discussion: Members of the committee were concerned about the information provided for raising this fee. Several individuals agreed that more information should be provided to keep students abreast of how their money is allocated.
- Vote: YES – 10, NO – 0, ABSTAIN – 1

ii. Adopt ASI Board of Directors Fee Adjustment Proposal

- Motion by Committee Member C: Adopt ASI Board of Directors Fee Adjustment Proposal
- Second: Committee Member A
- Discussion: None
- Vote: YES – 8, NO – 0, ABSTAIN – 2

b. Presentation Items

i. Referendum Guidelines

- The committee must decide how to structure voter ballots prior to Charles Reed's departure from office in November. The campus anticipates making all future fee proposals available in a referendum. Referendum information will also be available to students via the school's newspaper.

6. New Business

a. Discussion Items

i. Referendum Guidelines, Structure and Information Provided to Student Body

- Committee members expressed concerns with bundling fees on voter ballots. Many cited examples such as students prioritizing importance of each fee, not understanding how their votes impact fees, and programs on campus.
- The committee also agreed to include pros and cons for referendum. Additionally, the referendum should provide students concise information regarding votes, such as ‘yes means...’ and ‘no means...’
- Members also expressed the importance of providing graphics, either graphs or line item descriptions that describe how fees are allocated if those fees in question are approved.
- The group also discussed providing an information station within a reasonable proximity from voter tables. The information station would serve as a resource for students to ask questions about the information presented in the referendum.

ii. Consider drafting counter-proposal for Instructionally Related Activities (IRA) Fee Adjustment

- Several committee members agreed that the IRA fee proposal should be delayed for one or two years in order to approve higher priority fees this year.
- The committee proposed splitting the increase over the course of two years rather than one.

b. Action Items

i. Adopt Structure of Campus-wide Student Referendum

- Motion by Committee Member D: Adopt Structure of Campus-wide Student Referendum
- Second: Committee member B
- Vote: YES – 10, NO – 0, ABSTAIN – 0

ii. Counter-proposal for IRA Fee Adjustment

- Motion by Committee member F: Counter-proposal for IRA Fee Adjustment
- Second: Committee member C
- Vote: YES – 9, NO – 0, ABSTAIN – 1

7. Adjournment

- a. Chair ends meeting

4.2 Student Committee Membership Agreement

Instructionally Related Activities (IRA) Committee Student Member Agreement

Name: _____

Date: _____

As a member of the IRA Committee, you are expected to:

- Represent the voice of the student body by maintaining an active role in committee meetings. Review all relevant meeting materials prior to meetings; participate in discussions and voting process.
- Make decisions with impartiality and objectivity.
- Attend all regularly scheduled committee meetings on time unless excused by the committee Chair. Missing two (2) meetings, regardless of the reason, may result in removal from the committee. Removal from a committee may be appealed to the Chair if the member feels there are mitigating circumstances. An appeal may be used only one time in a term by any single committee member.
- Maintain good academic standing and meet the qualifications as stated in the position description section of the training manual.
- Be respectful of all members of the committee and non-members who may be in attendance.
- Maintain a positive and professional attitude.

These expectations may be changed or modified at any point during the year, provided that reasonable notice is given and an opportunity to discuss the changes is granted.

By signing below, I acknowledge that I read and understand the expectations set forth above. I agree to adhere to all of the conditions herein and to accept all the responsibilities of being a member of the IRA Committee. I also understand that these expectations may be re-visited if the need arises, either at the request of my fellow IRA Committee members, my peers, or me. I also understand and am willing to accept the consequences involved if I do not comply with these guidelines.

Student Committee Member Signature

Date