



Channel Islands
CALIFORNIA STATE UNIVERSITY

“Placing *students* at the center
of the *educational* experience”

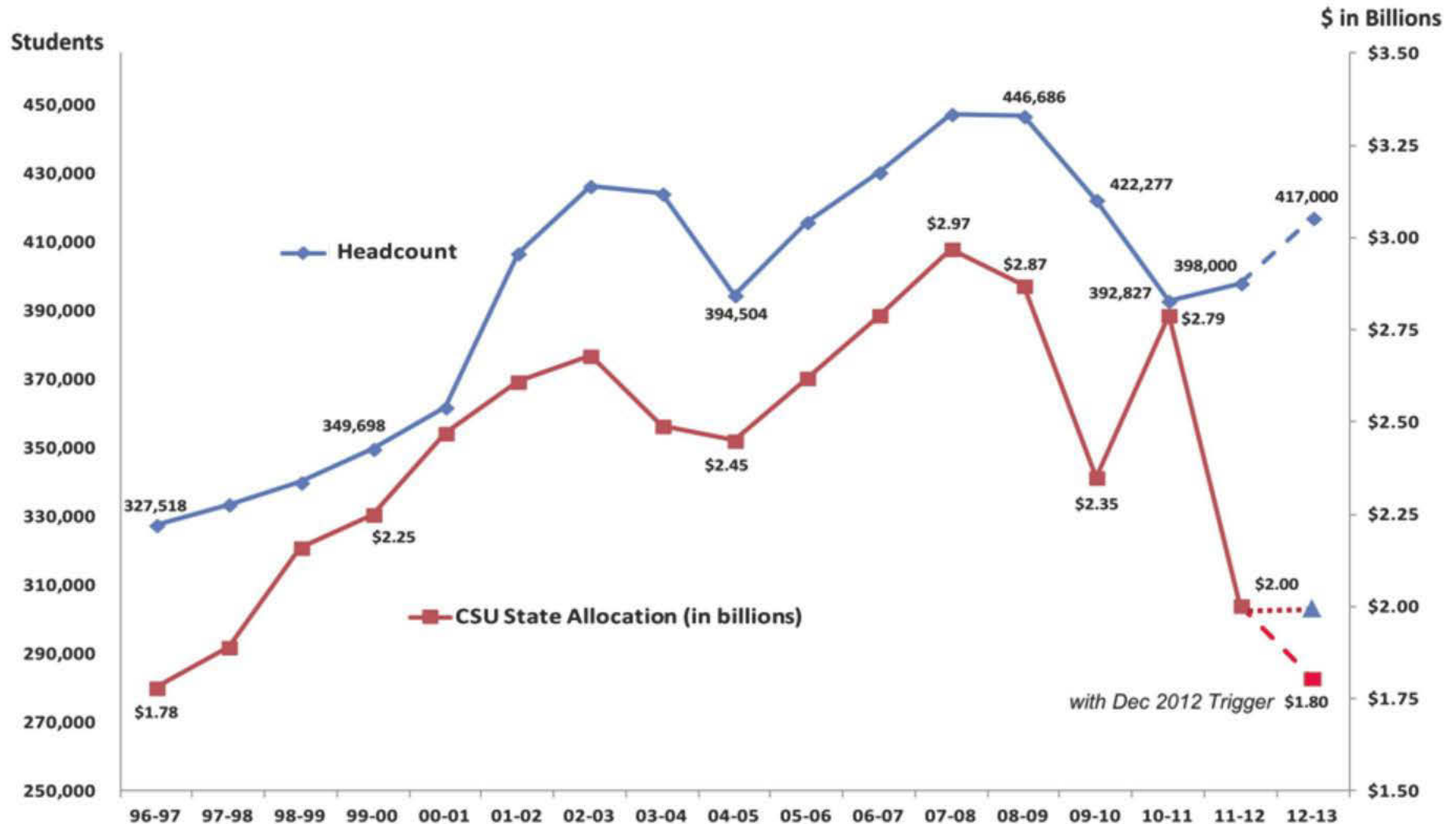
2012/13 Budget Update

and

Some Thoughts on Resource Planning

Dawn Neuman, Provost & VP for Academic Affairs
Ysabel Trinidad, VP for Finance and Administration

Today, 2012-13 appropriations equal 1996-97 levels, but enrollment has increased by 90,000 students!



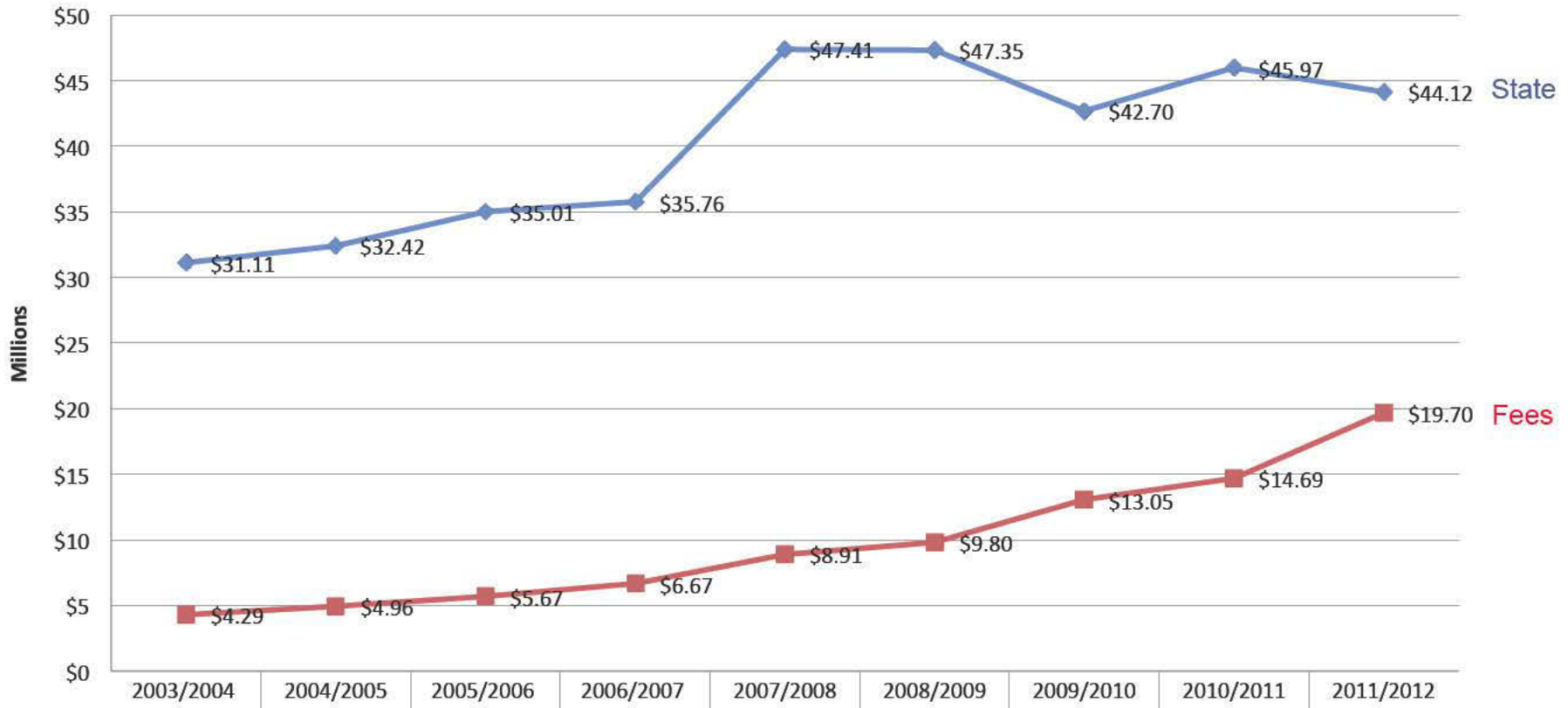
2010-12 Comparison Institutional Academic-Year Undergraduate Student Fee Rates

Campus	2010-11	2011-12	Increase	
Rutgers University (Newark, NJ)	\$12,560	\$12,755	\$195	1.60%
Illinois State University (Normal, IL)	\$11,399	\$12,031	\$632	5.50%
University of Connecticut (Storrs, CT)	\$10,416	\$10,670	\$254	2.40%
Wayne State University (Detroit, MI)	\$9,733	\$10,578	\$846	8.70%
Arizona State University at Tempe	\$8,134	\$9,720	\$1,586	19.50%
University of Maryland, Baltimore Count	\$9,171	\$9,462	\$291	3.20%
University of Wisconsin at Milwaukee	\$9,032	\$9,419	\$387	4.30%
Georgia State University at Atlanta	\$8,698	\$9,410	\$712	8.20%
Comparison Average	\$8,736	\$9,290	\$554	6.30%
George Mason University (Fairfax, VA)	\$8,684	\$9,266	\$582	6.70%
Cleveland State University	\$8,466	\$8,952	\$486	5.70%
University of Texas at Arlington	\$8,500	\$8,878	\$378	4.40%
University of Colorado at Denver	\$7,327	\$7,648	\$321	4.40%
State University of New York at Albany	\$6,830	\$7,172	\$342	5.00%
North Carolina State University	\$6,529	\$7,018	\$489	7.50%
California State University	\$5,390	\$6,519	\$1,129	20.90%
University of Nevada, Reno	\$5,561	\$6,372	\$811	14.60%

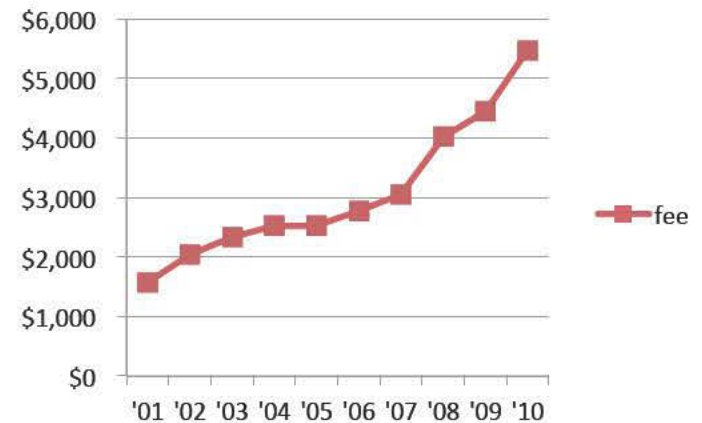
State Appropriations and Tuition Fees over the last few years for our campus. . .



CI Total State Appropriations and Student Tuition Fees



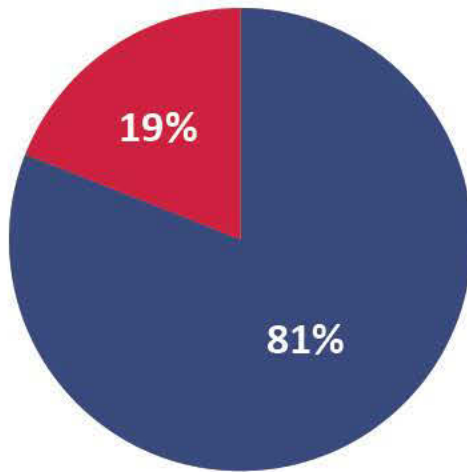
Student Fees – CI 10 year history (2002 – 2012)



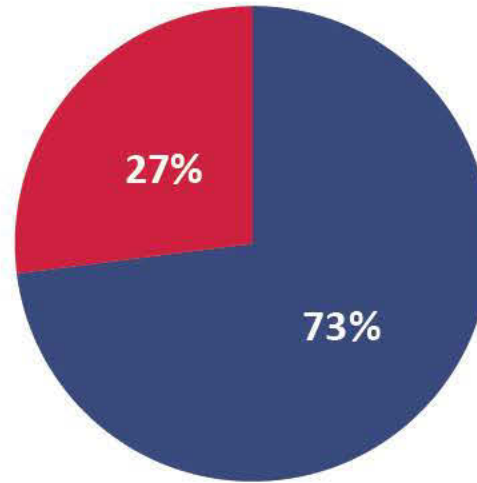
	02/03	03/04	04/05	05/06	06/07	07/08	08/09	09/10	10/11	11/12
Undergraduate	\$1,572	\$2,046	\$2,334	\$2,520	\$2,520	\$2,772	\$3,048	\$4,026	4,440	\$5,472
Credential			\$2,706	\$2,922	\$2,922	\$3,216	\$3,540	\$4,674	5,154	\$6,348
Graduate/Post Baccalaureate	\$1,734	\$2,256	\$2,820	\$3,102	\$3,102	\$3,414	\$3,756	\$4,962	5,472	\$6,738
Health Services	\$120	\$120	\$120	\$120	\$120	\$120	\$120	\$120	\$120	\$120
Health Facilities	\$6	\$6	\$6	\$6	\$6	\$6	\$6	\$6	\$6	\$6
IRA	\$100	\$100	\$100	\$100	\$100	\$200	\$200	\$200	\$200	\$200
MS&F	\$70	\$70	\$70	\$70	\$70	\$70	\$70	\$70	\$70	\$70
Student Body Association	\$0	\$0	\$124	\$124	\$124	\$124	\$124	\$124	\$124	\$124
Student Body Center	\$0	\$40	\$40	\$40	\$40	\$140	\$190	\$320	\$320	\$324
Total Campus Based Fees	\$296	\$336	\$460	\$460	\$460	\$660	\$710	\$840	\$840	\$844

Shift in funding for the CSU

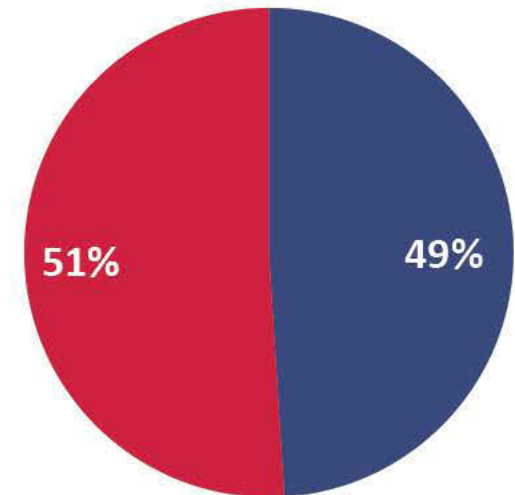
1999-00





2007-08



2012-13*



-  State Support (General Fund)
-  Tuition Fees and other Support



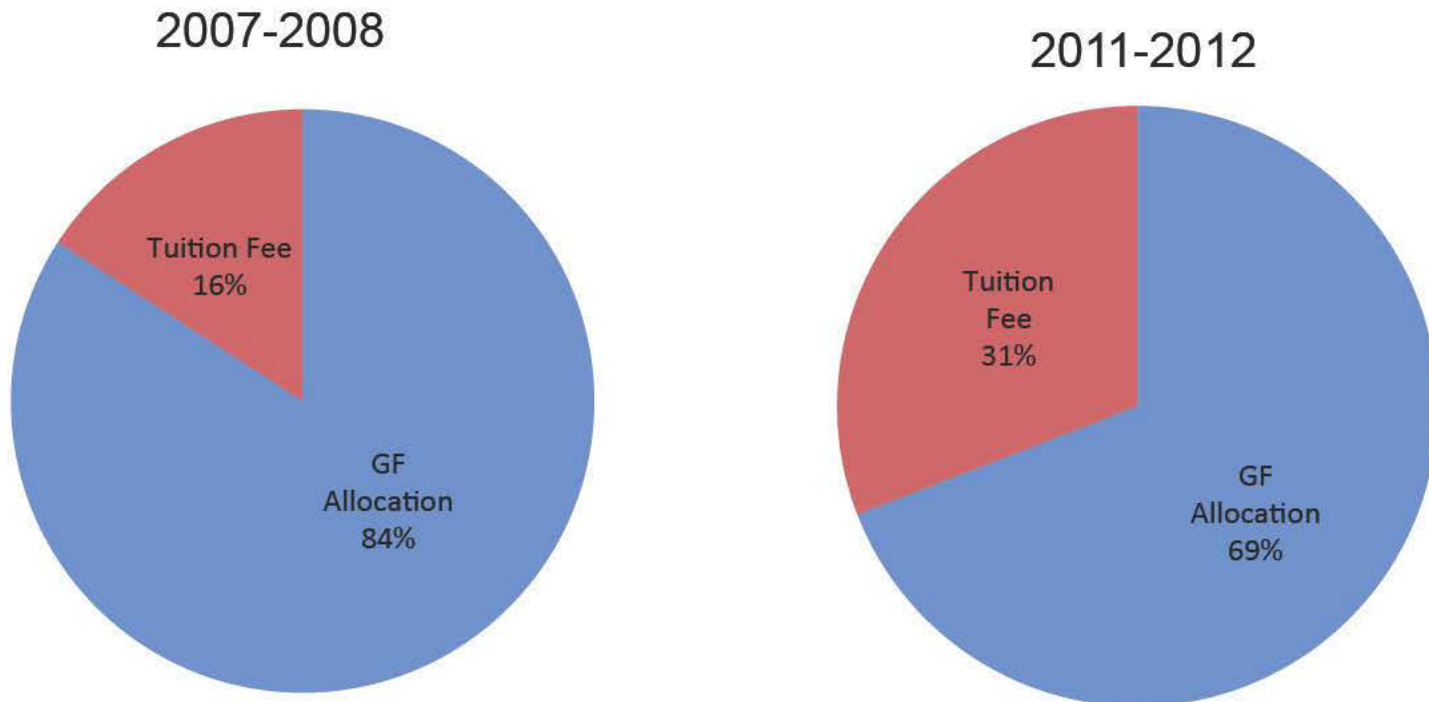
* Assumes \$200 million trigger cut

The shift in funding at CI . . .



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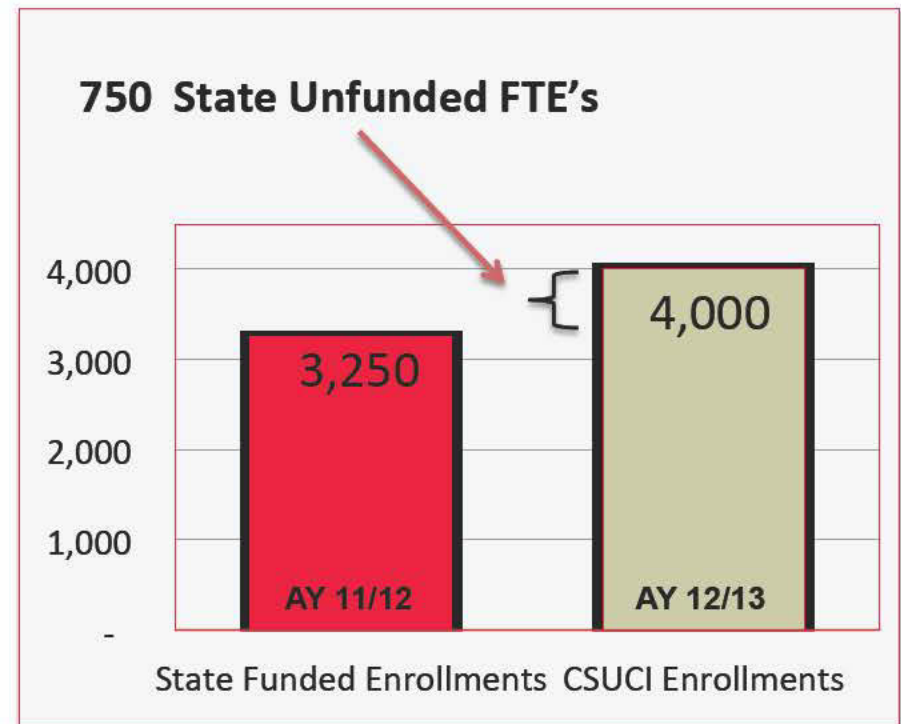
CI REVENUE BY SOURCE



CI Enrollments and Planning



- CSU Enrollments and CI targets
- FY 2011/12 enrollment - total annualized for the year; 3,600
- FY 2012/13 enrollment target - 4,000 FTEs (internal)
- Future growth



To support additional students, we must address critical needs . . .



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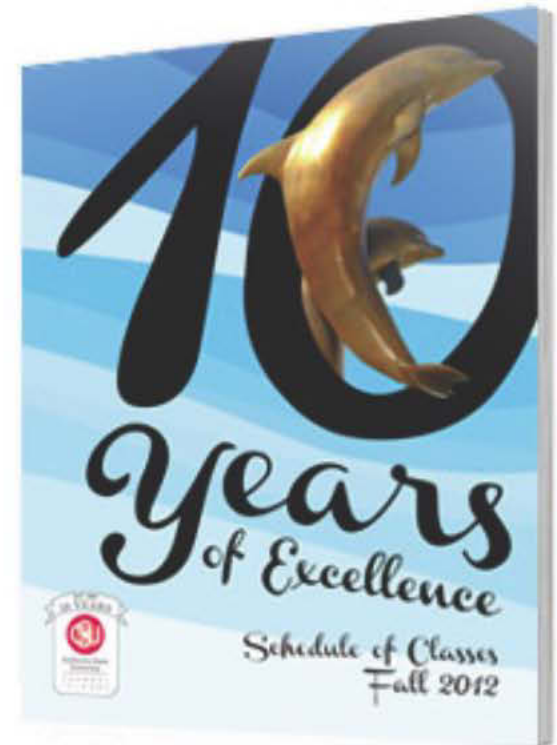
- Add more tenure-track faculty
- Open North Hall
- Add critical staff
- Increase in Financial Aid - 'SUG'
(SUG; State University Grant Program-
1/3 of revenue increases from fees)
- Refresh technology & accessibility accommodation
- Cover increases in utilities, benefits & insurance.



CI Faculty, 2012

Looking forward and based on what we know

- Our planning environment has changed
- Focus on growth
- Shift in funding requires that we look at our strategic budgeting and resources allocation process



The *challenge* of diminished resources – Strategic budgeting and resources allocation

- How do we ensure we make wise decisions?
- Our values
 - Transparency
 - Accountability
 - Engagement

Our Goal - Strategic Budgeting



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What is Strategic Budgeting?

A process that refocuses the budget from an annual plan for spending to a multi-year plan to achieve specific outcomes.

Why is it important?

- Will help the campus achieve desired objectives more effectively,
- Will ensure that hard decision can be made within a strategic framework,
- Encourages fiscal discipline,
- Active monitoring - what gets measured gets done!

2012-13 CI Budget



Straw budget under development, based on:

- Approximately \$70 M operating budget (state allocation + fees)
- Approximately 60% of new funds will support faculty (new hires, etc.)
- Technology support

But, at the same time there may be a cut next year to the budget of the CSU \$200 M (or more?) – what does this mean to CI?

Our Challenges . . .

- How do the current processes work?
 - Strategic priorities
 - Central infrastructure needs
 - Institutional obligations/external dictates
- What is the competitive environment?
- Revenue enhancement opportunities



Current activities and next steps include . . .



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- Review of historical financial trends and comparisons
- Reports summarizing revenue and expenses
- Support upcoming strategic planning efforts
- A budget process for the future that is based on the key principles of strategic budgeting that supports the strategic direction of CI

