



*Approved by President Beck
September 7, 2017*

Fiscal Year 2018 (FY 18) Budget
With Amendment
(Includes July 2017 CSU Board of Trustees Action)
September, 2017

FINAL

TABLE OF CONTENTS

Executive Summary	3
Introduction	6
Total Operating Budget (All Funds)	7
Significant Considerations for FY 18 General Fund Operating Budget	8
Campus Enrollments	8
Tuition Fees	8
Key Policies Implicit in the FY 18 Budget	10
The State of the State: California's Economy and Implications for the CSU	10
State Multi-Year Funding and Performance Reporting	10
CSU Graduation Initiative 2025	10
Associate Degree for Transfer (Redirected Applications)	11
Employee Compensation	11
CSUCI Budget and Strategic Initiatives Committee	12
Linking Strategic Initiatives to Budgeting	12
University Operating Fund	14
One Campus Budget	14
Budget Revenues Summary	14
Tuition fees	14
Budget Expenditure Summary	15
Overview	15
Mandatory and Fixed Expenditures	15
Multi-Year Projection	15
Budget Development Methodology	16
Faculty	16
Divisional Reallocations	16
Divisional Contingency	16
Disability Resource Fund	17
Recommended Allocations	18
Capital Budget	19
Background	19
Minor Capital Outlay (construction)	19
Capital Renewal	19
Deferred Maintenance	19
CSU Channel Islands Critical Facilities Investments-Related Needs	20
	20
Terms and Definitions	21
Appendices	22
Appendix A: All Funds Expenditure Plan Summary, FY 2017/18	22

Appendix B: CSU Channel Islands University Auxiliary Services - Proposed FY 2017/18 Budget	23
Appendix C: Associated Students of CSU Channel Islands - Proposed FY 2017/18 Budget	24
Appendix D: CSU Channel Islands Foundation - Proposed FY 2017-18 Budget	25
Appendix E: CSU Channel Islands Site Authority - Proposed FY 2017/18 Budget	26
Appendix F: Instructionally Related Activities - Proposed FY 2017/18 Budget	27
Appendix G: Materials, Services, Facilities & Technology Fee - Proposed FY 2017/18 Budget	29

Operating Fund and Fees

Fiscal Year 2018 Amended Budget Summary

*Excludes other funds



Channel Islands
CALIFORNIA STATE UNIVERSITY

\$115.1 M

Fiscal Year 2018



7%

Increase in CSUCI
operating funds over
last year

\$107.4 M

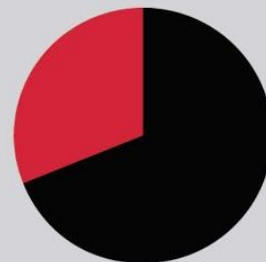
Fiscal Year 2017

Primary Sources of Increased Funds

State Appropriations: \$5.1M

Student Tuition: \$2.5M¹

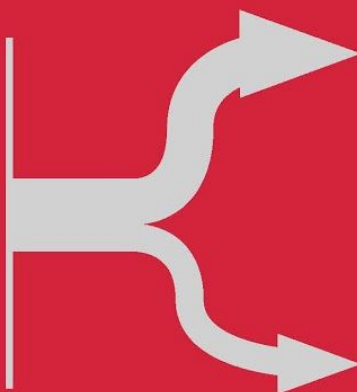
Total: \$7.6M²



¹ Based on 5% tuition increase on base student body and 200 new FTEs. Tuition increase approved by CSU Board of Trustees, March 2017. First increase in 5 years. \$77.5M generated across CSU System after financial aid.

² \$409,000 in additional uncommitted revenue carried forward from FY16/17 unallocated contingency.

Uses of Operating Funds



\$5.5 M

FY18 Strategic Investments/
Mandatory Costs

- Employee compensation and benefits
- Insurance and utilities
- Faculty sabbaticals and promotions
- Financial aid

\$2.5 M

Future Strategic Initiatives
investments and operating needs

Executive Summary

Fiscal Year (FY) 18 Budget Recommendation

The formulation of the 2017-18 Budget Proposal and Recommendation for California State University Channel Islands (CSUCI) continues in a tradition of enhanced campus-wide engagement and transparency in the budget planning process. The FY 18 budget recommendation, prepared in consultation with the Strategic Resource Planning Committee (SRPC), offers the following context to support the approval of the 2017-18 Budget Proposal for CSUCI.

The campus budget plan for FY 18 outlines a total operating budget of \$181 million. This total is comprised of \$123.4 million in University Operating Funds, \$513,000 in Lottery allocation, \$27 million from Auxiliary Enterprises, and \$30.5 million from Auxiliary Organizations.

Operating Fund and Tuition (General Fund) consists of state appropriations and tuition. These funds increased by \$7.6 million or 7.1% over FY 17 (i.e., from \$107.4 million to \$115.1 million). After meetings with the SRPC, the campus at-large, and Cabinet members, the new Operating Fund allocation recommendation proposes a \$5.5 million increase in mandatory expenses and compensation adjustments as noted below:

- Mandatory divisional operating increase of \$288,700 that consists of \$143,400 for faculty promotions mandated by represented collective bargaining agreements, and \$145,300 for Student Captioning Services.
- Compensation increases per collective bargaining agreements of \$2.68 million.
- Other mandatory cost increases totaling \$2.57 million consisting of \$387,600 for Faculty (sabbaticals/course releases), \$295,000 staff equity, \$250,000 for utilities/insurance, \$511,000 for Financial Aid, \$103,000 for Benefits, \$350,000 for contingency and a FY 17 retirement adjustment of \$673,000.

After mandatory operating increases are addressed, CSUCI will have \$2.5 million in uncommitted Operating (General) Fund dollars. This permanent uncommitted funding will help to address projected operational deficits in FY 19 and FY 20. These future projected deficits result from no additional permanent revenues currently forecasted for the next two fiscal years, and increasing costs in employee compensation/programs and fixed costs. If CSUCI receives additional permanent funding, new projections will reflect the change.

In addition to the permanent funds, the Chancellor's Office has allocated \$1.6 million in one-time, non-recurring funds to CSUCI for specific program purposes. Also, an additional \$1.2 million of one-time unallocated funds remains uncommitted, for a total of \$2.8 million. This Budget recommendation advises the one-time unallocated funds (\$2.8 million) remain uncommitted, and together with the permanent uncommitted funding (\$2.5 million) be used to support strategic priorities and to address the projected future shortfall over the next two years.

It is also recommended that these uncommitted funds remain unallocated until the campus finalizes its Strategic Initiatives priorities and process in fall 2017.

Operating Fund - Other Fees consists of non-tuition related fees, mandatory campus-based fees, and cost recovery from auxiliary units. These funds total \$8.4 million, increasing by \$697,000 over FY 17.

Lottery allocations are less than 1% of the total funding to the CSU, or \$32 million. For 2017-18, the allocation to CSUCI has increased to \$513,000, or \$89 per FTES. The prior year funding was \$18 per FTES.

Auxiliary Enterprises consist of Student Housing, Parking and Transportation, and Extended Education.

- Housing and Residential Education requested a permanent 7.5 % budget increase; for a total of \$1.2 million, and reallocated funding of \$1.0 million. Total expenditure increases are comprised of mandatory increases of \$134,000 in compensation, and a full year debt service \$2.1 million. No increase in rates is requested; however, an increase of 124 additional bed spaces, and the reallocation of expenses are expected to cover the requested increase.

- Parking and Transportation requested a permanent 2.8% increase to cover mandatory costs. No increase in rates is requested; however, an increase in bed spaces are expected to generate additional parking fee revenue to cover the requested increase.
- In coordination with the Chancellor's Office, Extended University requested a permanent program increase of 7.9 %, totaling \$532,035. This includes mandatory costs for compensation (3.5% over the prior year's compensation) as well as an increase in enrollment in academic programs.

Auxiliary Organizations consist of Associated Students, Channel Islands Foundation, Site and Financing Authorities, and University Auxiliary Services. Each of these entities is governed by a separate board of directors. Each board has reviewed their respective requested budgets and recommend for approval the following annual expenditure budgets:

- Associated Students \$935,700
 - An increase of 4.5% or \$40,500 from an increase in projected headcount.
- CI Foundation \$2,313,440
 - An increase of 32.2% or \$564,000; from increases of contributions and investment earnings.
- Site & Finance Authority \$17,489,493
 - A decrease of 36.6% or \$10.1 million; from sale of leasing operations in August of 2016.
- University Auxiliary Services \$9,781,332
 - An increase of 10.4% or \$921,000; from increased meal plans to cover first full year of debt service.



Introduction

We are pleased to provide the following recommendations for approval by President Beck. The FY 18 budget provides recommendations on budget actions for next fiscal year and details mandatory allocation recommendations at this time. It is recommended that future additional allocations be held pending finalization of the strategic initiatives process anticipated to be completed in the fall.

As with the prior year and to enhance transparency, last fall each division shared presentations that provided information on their respective areas' operations for feedback and comment from the committee. Recent town halls served as a platform to engage in a dialogue regarding the budget. Posted information on divisional requests and committee information may be found at:

<http://www.csuci.edu/strategic-resource-planning/index.htm>

We are committed to making progress in strengthening our communication across campus to inform and obtain feedback in the development of the FY 18 budget and look forward to the new year.

Finally, we wish to thank all the members of the Strategic Resource Planning Committee (SRPC) for their dialogue and continued support to help strengthen the relationship between campus strategic planning and budgeting.

Addendum: The final FY 18 Budget Recommendation has been updated to reflect the actions of the CSU Board of Trustees' in July 2017.

Dan Wakelee, Interim Provost
& VP for Academic Affairs

Ysabel Trinidad, VP, Business
& Financial Affairs

Total Operating Budget (All Funds)

Revenues by Fund Type and Category: Budgeted revenues and expenditures for FY 18 are \$181.0 million, which reflects a 1.1 percent increase over the prior fiscal year *all funds* final budget, and a 7.1 percent increase in the University Operating Funds. Revenue adjustments reflect authorized increases.

Table 1: All Funds Revenue Summary

	2016/17	2017/18	Change	
	Final Budget	Budget Plan	\$	%
University Operating Funds				
<i>CSU Operating Fund</i>				
State Appropriations	\$71,013,910	\$76,116,910	\$5,103,000	7.2%
Category I Fees - Tuition	36,395,100	38,932,100	2,537,000	7.0%
Category 1 Fees - NR Tuition	151,000	151,000	0	0.0%
Category I Fees - Application Fees	404,500	404,500	0	0.0%
Category III Fees	12,000	12,000	0	0.0%
Category IV Fees (State Support)	263,279	433,904	170,625	64.8%
Cost Recovery	1,387,712	1,516,712	129,000	9.3%
Other	112,230	175,605	63,375	56.5%
Sub-total Appropriated/Student Fee	109,739,731	117,742,731	8,003,000	7.3%
<i>Designated Category II Fees</i>				
Mandatory Campus Based Fees	5,342,550	5,676,500	333,950	6.3%
Total University Operating	115,082,281	123,419,231	8,336,950	7.2%
Restricted Funds				
Lottery	109,000	513,000	404,000	370.6%
Total Restricted Funds	109,000	513,000	404,000	370.6%
Auxiliary Activities				
<i>Auxiliary Enterprise</i>				
Housing	15,588,307	16,760,484	1,172,177	7.5%
Parking and Transportation	2,490,727	2,561,031	70,304	2.8%
Extended Education	6,737,965	7,270,000	532,035	7.9%
Sub-total Auxiliary Enterprise	24,816,999	26,591,515	1,774,516	7.2%
<i>Auxiliary Operations</i>				
Associated Students	895,200	935,700	40,500	4.5%
CI Foundation	1,749,749	2,313,440	563,691	32.2%
Site Authority	27,575,366	17,489,493	(10,085,873)	-36.6%
University Auxiliary Services	8,860,522	9,781,332	920,810	10.4%
Sub-total Auxiliary Operations	39,080,837	30,519,965	(8,560,872)	-21.9%
Total Auxiliary Activities	63,897,836	57,111,480	(6,786,356)	-10.6%
Total Revenues	179,089,117	181,043,711	1,954,594	1.1%

Significant Considerations for FY 18 General Fund Operating Budget

CSUCI's FY 18 General Fund Operating Budget, combining all sources of revenue is anticipated to be \$123.4 million. Primary revenue sources in FY 18 include those from state appropriations, tuition, and other student fees.

Campus Enrollments

In FY 17, CSUCI's planned enrollments for the year were 5,589 full-time equivalent students (FTES) with actual enrolled at 5,714 FTES. For FY 18, funded enrollments increased by 200 FTES.

Funded Enrollment FY 18: 5,789 FTES

Figure 1: 2012-13

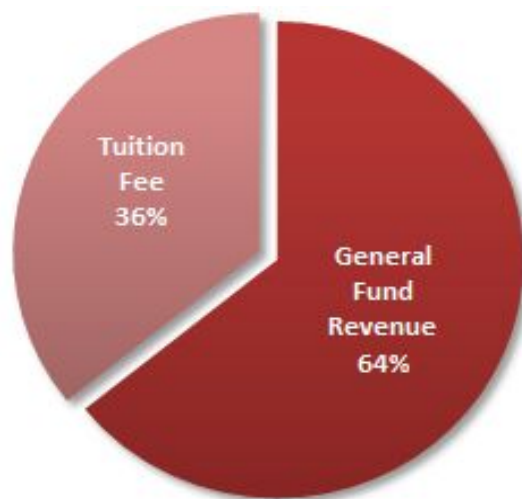
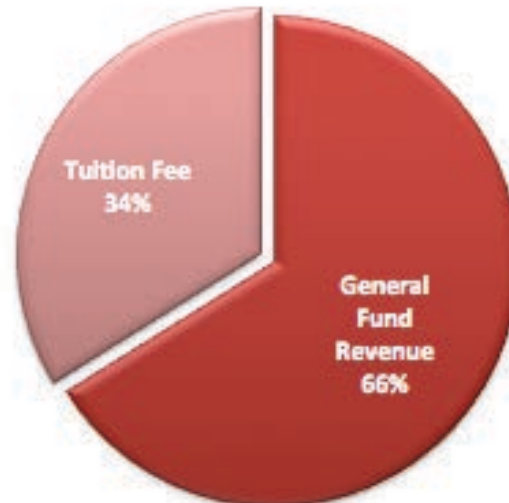


Figure 2: 2017-18



Figures 1 and 2 above provide a comparative of the change in the portion of General Fund revenue to Tuition Fees over the last five years.

UPDATE (July 2017 CSU Board of Trustees Action): The final CSU System budget includes an additional \$20 million for enrollment growth system-wide. This will support an additional 200 FTES at CSUCI.

Tuition Fees

In March 2017, the CSU Board of Trustees voted to support the first tuition increase in five years. Tuition will increase by five percent (or \$270) for undergraduate students beginning in fall 2017. Students seeking teacher credentials will also see a five percent tuition increase. Non-residents, graduate students, and doctoral candidates will experience an increase of about 6.5 percent. In addition, the Graduate Business Professional Fee will increase by roughly 6.2 percent.

The Trustees project the tuition increase for undergraduate students alone will generate up to \$119 million in gross revenue. The additional revenue generated through the tuition increase will be used to support student success initiatives such as the Graduation Initiative 2025; including a goal to hire new faculty members, add high demand course sections, grow the State University Grant funding pool, and expand a wide variety of other academic and student support services. Other tuition increases for other categories of students (i.e., non-residents, graduate students, and doctoral students), as well as an increase in the Graduate Business Professional Fee, are also expected to generate additional revenues.

The 2017-18 fee structure can be found here:

<https://www2.calstate.edu/attend/paying-for-college/tuition-increase/Pages/proposed-tuition-adjustment-detail.aspx>

Tuition Fee Academic Year Rates. The systemwide tuition fees provided in the table below are for the 2017/18 academic year.

<u>Undergraduate Programs</u>	
6.1 or more	\$5,742
0 to 6.0	\$3,330
<u>Credential Programs</u>	
6.1 or more	\$6,660
0 to 6.0	\$3,864
<u>Graduate and Other</u>	
<u>Post-Baccalaureate Programs</u>	
6.1 or more	\$7,176
0 to 6.0	\$4,164

Key Policies Implicit in the FY 18 Budget

The State of the State: California's Economy and Implications for the CSU

June 2017 will mark the State of California's 8th year of consistent economic expansion. As the State of California has recovered from the economic recession, the state has increased its spending for a wide range of programs and projects. The state also continues to pay down its debt and set aside revenue in the Rainy Day Fund to protect our programs from the next inevitable economic downturn.

However, 2017 state revenues have lagged behind expectations. The updated forecast (issued in May 2017) still projects a \$3.3 billion shortfall from the initial 2017 forecast (issued in June 2016). Potential policy and budgetary changes being contemplated at the federal level have elevated the state's focus on planning and saving for possibly tougher budget times ahead.

The state has increased allocations to the CSU General Fund by about four percent annually since 2012, while tuition has been flat. In response to the CSU's vote to increase tuition, the Governor has noted universities should plan for three percent growth annually to cover the higher Cal Grant costs, beginning in 2018-19. The official summary of the Governor's 2017-18 May Revise budget can be found here:

<http://www.ebudget.ca.gov/2017-18/pdf/Revised/BudgetSummary/FullBudgetSummary.pdf>

State Multi-Year Funding and Performance Reporting

The governor continues to support the multi-year investment plan initiated in 2013-14. The final budget agreement between the governor and legislature provided a recurring increase of \$177.2 million from the state general fund, which includes \$157.2 million consistent with the governor's original proposal in January, and \$20 million for funded enrollment growth for approximately 2,500 full-time equivalent students across the CSU. Additionally, the final budget act provides a total of \$20 million of one-time funding from the state General Fund for a variety of purposes. The governor signed the Budget Act of 2017 and the related higher education budget trailer bill on June 27, 2017.

The CSU continues to report progress on performance as required under the Budget Act of 2014 (Chapter 25 of the Statutes of 2014). The most recent *CSU Report on State Performance Measures* (March 2017) can be found here: <http://www.calstate.edu/budget/fybudget/legislative-reports/CSU-Performance-Measures-Report-2017final.pdf>

CSU Graduation Initiative 2025

Graduation Initiative 2025 is the CSU's ambitious initiative to increase graduation rates for all CSU students while eliminating opportunity and achievement gaps. The CSU educates the most ethnically, economically, and academically diverse student body in the nation, and Graduation Initiative 2025 will help ensure that equity gaps between underserved students and their peers are closed. At every campus and at the Chancellor's Office, the CSU will encourage innovation, remove barriers that impede student success, and become more strategic in how we serve students.

Through this initiative, the CSU will ensure that all students have the opportunity to graduate in a timely manner according to their personal goals, positively impacting their future, and producing the graduates needed to power California and the nation.

An overview of the Graduation Initiative 2025 can be found here:

The CSU Graduation Initiative 2025 System-wide plan and goals can be found here:

<https://www2.calstate.edu/csu-system/why-the-csu-matters/graduation-initiative-2025/Campus%20Plans/systemwide.pdf>

CSU Channel Islands also prepared its Graduation Initiative 2025 campus plan and goals. The campus' immediate and longer-term priorities include attention to the:

- Impact of enrollment management and instructional capacity;
- Data capabilities to disaggregate and use student progress data by race, gender, first-generation and underrepresented and socio-economic status;
- Importance of advising;
- Process of campus planning, organizing and communicating to foster a culture of student success;
- Link between tenure track hires, access to courses and student success;
- Physical space to support student success (infrastructure and capacity building)

The campus Graduation Initiative 2025 plan can be found here:

<http://www.csuci.edu/app/2025gradcommittee.htm>

Associate Degree for Transfer (Redirected Applications)

The Student Transfer Achievement Reform Act (SB 1440 – Padilla), signed into legislation in 2010, enables the California Community Colleges and CSU to collaborate on the creation of Associate in Arts Degree (AA) and Associate in Science (AS) Degree transfer programs. Upon completion of the associate degree, the student is eligible for transfer with junior standing into the CSU system. Read more here:

<http://www.calstate.edu/transfer/degrees/>.

In the past, CSUCI has been one of four campuses that accepted a significant number of redirected associate degree for transfer applicants, above the funded enrollment level. The campus has sometimes received a one-time funding allocation from the Chancellor's Office for these redirected applicants who are guaranteed admission to a CSU. However, to date, the campus has not received a permanent allocation based on the General Fund Marginal Cost rate (\$5,809/FTES in 2016/17).

In 2016/17, CSUCI matriculated 81 FTES with a redirected status. For the 2017/18 academic year, CSUCI is the only southern California campus to receive redirected applications. The campus received and processed approximately 8,300 redirected applications for Fall 2017; 138 students have registered for classes from the redirected applications. Efforts will continue with the Chancellor's Office to acknowledge that these additional students are recognized for permanent base funding.

Employee Compensation

Salary adjustments will be budgeted for 2017/18 in accordance with the approved multi-year collective bargaining agreements. As with prior years, the campus anticipates that most of the funding to meet this obligation will be allocated by the Chancellor's Office. However, we expect that an additional funding contribution will be required from campus resources. When the campus receives the final allocation, we can then determine the portion of the campus contribution required. For planning purposes, we have identified \$425,000 as the estimated campus contribution.

CSUCI Budget and Strategic Initiatives Committee

In prior years, the annual budget development process engaged the Strategic Resource Planning Committee (SRPC) to advise on the development of the annual university budget, and to enhance campus engagement and understanding regarding the annual budget. This process was largely driven by divisional strategic priorities while we were evolving our campus wide strategic planning process. The SRPC continues to provide web-based resources, host divisional budget presentations and town hall meetings to share information and support the University's commitment to transparency.

Under President Beck's leadership, CSUCI has begun a significant transformation towards a more comprehensive, long-term strategic planning approach that will ensure our campus strategic planning and priorities inform our campus budgetary decisions and allocations in the short- and long-term.

As a first step, President Beck established the **Strategic Initiatives Steering Committee**.

This committee differs from the SRPC in that it focuses on identifying, refining, and prioritizing longer-term initiatives for the campus to inform the development of campus annual budgets and allocation. See more at: <http://www.csuci.edu/president/sisc/>.

CSUCI has made important first steps toward a vision where the campus budget decision-making is driven by campus-engaged strategic planning and prioritization.

Linking Strategic Initiatives to Budgeting

In addition to developing a long-term strategic planning approach, the Strategic Initiatives Steering Committee is charged with launching a campus-wide conversation that will result in the establishment of initiatives focused on CSUCI's collective work toward common goals using a "one campus" approach. ***Once established, the University initiatives will be the basis for which campus priorities and related activities are determined, planned for, and implemented.*** As such, recommendations for campus funding allocations for FY 18 should be made only for mandatory requirements as identified in the next section.

CSUCI's first campus strategic initiative is already identified and aligns with the broader CSU Graduate Initiative 2025. CSUCI has created four subcommittees to develop actionable plans to meet our campus-specific goals related to this initiative. More importantly, the campus hired 19 new tenure-track faculty members during 2016-17 to support our Graduate Initiative 2025 goals. This upcoming year, the goal is to hire an additional 13 new tenure-track faculty.

As adopted in prior budget planning efforts and reflected throughout this budget summary, CSUCI is committed to transparency, accountability, and campus engagement to strengthen strategic budgeting and resource allocation processes. Last fall, FY 18 budget discussions began with the issuance of budget instructions to campus unit heads. The process is also guided by the President's Planning and Policy Council's firm commitment to strengthening the link between the budget development process and strategic planning as well as reinforcing transparency and accountability. This includes:

- Aligning budget resource allocations with strategic planning for the short-and-long-term;
- Planning to support a sustainable operating environment;
- Introducing additional accountability into the resource allocation process;
- Engaging in new student FTE enrollment growth; and
- Supporting budget environments decentralized by division.

University Operating Fund

One Campus Budget

During the development of previous campus budgets, the concept of a holistic campus budget has been promoted. This approach was further discussed during the last budget cycle and refined to be described as a “one campus” budget. This budgeting approach intends to build capacity in the General Fund to support strategic priorities and initiatives of the University. During the new fiscal year, we plan to continue to reinforce a comprehensive view of all budgets and make clear how each program supports the one campus budget concept.

Budget Revenues Summary

Preliminary FY 18 budget revenue projections estimate revenues will increase by a \$5.5 million over FY 17 figures. The increases are built into the following sources:

	<u>17/18 Prelim</u>	<u>FINAL July 2017 BoT</u>	<u>One-Time</u>
General Fund	\$3,139,000	\$4,430,000 *	\$1,623,458
General Fund Retirement Adj	\$673,000	\$673,000	
Tuition	<u>\$1,698,000</u>	<u>\$2,537,000</u>	<u> </u>
Total	\$5,510,000	\$7,640,000	\$1,623,458

Total revenues include funding for mandatory health increases, the State University Grant increases, compensation increases, and Graduation Initiative 2025 (*). An additional \$673,000 is provided for the 2016-17 retirement adjustment. Preliminary projections assumed no increase in funding to support new enrollment growth.

Tuition Fees

Preliminary net tuition totals were estimated at \$1.68 million. Fees are calculated on resident headcount and include resident and non-resident fees that are then adjusted for tuition waivers. It should be noted that the campus has experienced an increase in tuition waivers, which reduces the projected total tuition to be collected.

UPDATE (July 2017 CSU Board of Trustees Action) - Tuition Fees: The final budget increases the preliminary net tuition total estimate from \$1.68 million to approximately \$2.54 million based on the increase in newly funded enrollments for 2017-18.

UPDATE (July 2017 CSU Board of Trustees Action) - One-Time Allocations The preliminary budget did not include assumptions regarding possible one-time allocations. The final budget includes one-time allocations totaling \$1.62 million across multiple areas. This one-time funding for CSUCI is allocated as follows:

Research, Scholarly & Creative Activity	\$42,458
Academic Preparation	\$140,000
Data-Driven Decision Making	\$120,000
Facilities Capital Program: Infrastructure	\$1,000,000
Graduation Initiative 2025	\$321,000
TOTAL	\$1,623,458

Budget Expenditure Summary

Overview

FY 18 divisional top priorities total \$2.2 million and are summarized below. Divisional areas prepared permanent requests (\$730,580), reallocation requests (\$313,688) and temporary requests (\$1.2 million). The divisional requests submitted may be found on the strategic resource planning webpage:

<http://www.csuci.edu/strategic-resource-planning/planning-resources.htm> located under the "FY 18 Budget Requests."

Table 2: FY 18 Divisional Top Priorities (Requests)

GENERAL OPERATING	Permanent		Reallocation		Temporary		Total	
	FTE	\$	FTE	\$	FTE	\$	FTE	\$
Academic Affairs			2.50	108,940	9.65	1,160,258	12.15	1,269,198
Office of the President	2.00	226,480		(13,070)	-	-	2.00	213,410
Business & Financial Affairs	1.00	139,300			-	-	1.00	139,300
Student Affairs	3.00	266,000	0.83	32,818	-	-	3.83	298,818
Technology & Innovation	1.00	98,800			-	-	1.00	98,800
University Advancement			2.00	185,000	-	-	2.00	185,000
TOTAL GENERAL OPERATING REQUEST	7.00	730,580	5.33	313,688	9.65	1,160,258	21.98	2,204,526

Mandatory and Fixed Expenditures

These costs include incremental permanent expenditures the campus must account for in the new fiscal year. As in the prior year, as we exceed the PERS cap, the campus must cover the full CalPERS retirement contribution for additional payrolls. Mandatory and fixed costs also include increased costs of current employee benefits.

Multi-Year Projection

Three-year forecasts of multi-year budgets occur with each annual budget development cycle. For the 2017/18 fiscal year and based on current assumptions, the campus does not anticipate a structural deficit in its operating budget. This is due primarily to the approved tuition increase. This will be confirmed with the final support budget of the CSU for the year.

For fiscal years 2018-19 and 2019-20, the campus Town Hall on May 23, 2017, provided the campus with the preliminary budget forecasted through 2019-20. With no additional obligations, no structural deficit is forecasted. For the following two years CSUCI is projecting no funded enrollment growth and no tuition increases. Therefore, the campus forecasted an operating deficit in FY 19 and FY 20 of \$653,000 and \$628,000, respectively. Uncommitted permanent funds from FY 18 are projected to cover the permanent shortfall. See the presentation at: <http://www.csuci.edu/strategic-resource-planning/documents/srpc-budget-forum-05-23-17.pdf>

With the preparation of the 2017-18 final budget, a revised multi-year budget forecast will be prepared and shared at a campus town hall in the fall semester 2017.

Budget Development Methodology

As outlined in the Operating Budget Resource Planning memo (October 16, 2016) to campus unit heads, each campus division developed its own internal process to solicit budget requests from its units, encourage participation in the process, and communicate its priorities. Divisional vice presidents prepared their requests based on strategic priorities and input for consideration at the campus level. During the spring semester, the Strategic Resource Planning Committee met to review information, offer input, and stay informed on progress regarding the development of the budget.

Faculty

Full funding for **faculty promotions** is included in the mandatory costs and is anticipated to be at approximately **\$143,400** for FY 18.

Divisional Reallocations

As supported in prior budget cycles, reallocation of resources are encouraged to meet high priority needs of the University. As resources become more constrained, the practice of evaluating and reallocating existing resources has become increasingly important. Regular evaluation of priorities must become routine to ensure that resources are used for their best and highest purpose. Below are resource reallocation requests with funding that currently exist in the divisional budgets. The reallocations do not require additional funding for FY 18 and thus, are recommended for approval.

Academic Affairs

- Santa Rosa Island Research Coordinator (1.0) \$54,000
- School of Education ASA 1 (1.0) \$34,000
- ESRM Lab Tech (.5) \$20,940

Student Affairs

- Director of DRP (1.0) \$90,000

University Advancement

- Sr. Director of University Development (1.0) \$120,000
- Executive Assistant (1.0) \$ 65,000

Divisional Contingency

Based on discussion and review by the SRPC, it is recommended that a Divisional Contingency (DC) be established in FY 18 to provide on-going flexibility to each divisional budget on an annual basis. The divisional contingency is intended to function as a true contingency for a division to manage extraordinary expenditures with the expectation that it will be replenished each year to the level described below.

The DC will be based on 2.15% of the divisional percent of the core budget (general fund) allocation of the prior year. (Referenced on page 8 <http://www.csuci.edu/strategic-resource-planning/fy17-budget-amendment-final.pdf>). For example, the FY 18 divisional contingency will be based on the FY 17 approved base budget for the division. Allocation of the DC is funded by a portion of the prior year unexpended ending balance. This approach is similar to the past practice of funding of one-time divisional requests, but replaces that practice.

Approved Base Budget FY17:

\$86 million x 2.15% = \$1.85 million

<u>Division</u>	<u>% of Core Budget</u>
Academic Affairs	54.74%
Advancement	3.74%
Business & Financial Affairs	22.72%
Technology & Innovation	9.78%
Office of the President	2.65%
Student Affairs	6.37%

Disability Resource Fund

As the campus continues to increase its enrollment base, the need for disability-related student support services expands. Quantifying the need is unpredictable, and therefore, difficult until the students arrive on campus. However, the campus must provide for accommodation to assist with the student educational goals and success. It is recommended that the central budget set aside \$40,000 to ensure adequate resources are available to support these needs.

Recommended Allocations

With limited new permanent funds, the new allocation supports the increases in mandatory expenses (benefits, retirement, insurance and utilities) and compensation adjustments.

The following summary provides new and increased fixed cost permanent allocations as follows:

Table 3: FY 2018 Permanent and Temporary Allocations (Preliminary)

	Permanent	Temporary	Total
1. Divisional Operating	\$288,700		\$288,700
2. Compensation (per agreements)	\$2,676,000		\$2,676,000
3. Fixed Costs (legal, utilities, benefits)	\$672,000		\$672,000
TOTAL	\$3,636,700		\$3,636,700

Divisional Operating includes:	Faculty Promotions	\$143,400	
	Student Captioning Services	\$145,300	
Compensation includes:	Employee agreements	\$2,676,000	
Fixed Costs Increases includes:	Utilities/insurance	\$ 50,000	\$250,000 revised
	State University Grant	\$511,000	
	Health/Dental	\$ 71,000	
	Benefits	0	\$103,000 revised
	Allocation Subtotal	\$3,596,300	
	Retirement Adjustment	\$673,000	
	TOTAL ALLOCATION	\$4,269,700	

See next page for July 2017 CSU Board of Trustees update.

FINAL Recommended Allocations

UPDATE (Revisions based on July 2017 CSU Board of Trustees action) - Permanent Operating Budget Allocations The final budget reflects some changes to the preliminary budget numbers. While compensation and retirement adjustments remain the same, fixed cost allocations have increased by \$232,000. In addition, the revised final budget includes \$531,000 for faculty, \$295,000 for staff equity, and \$350,000 for contingency funds. In total, the Permanent Operating Budget Allocations amount to \$5,534,300.

Table 3: FY 2018 Permanent (Revised and Final)

	Prelim. Permanent	REVISED FINAL
1. Divisional Operating	\$288,700	\$145,300
2. Compensation (per agreements)	\$2,676,000	\$2,676,000
3. Fixed Costs (legal, utilities, benefits, State Univ Grant)	\$632,000	\$864,000
4. Faculty (sabbaticals, promotions, course releases, FERP)		\$531,000
5. Staff Equity		\$295,000
6. Retirement Adjustment	\$673,000	\$673,000
7. Contingency		\$350,000
TOTAL	\$4,269,700	\$5,534,300

UPDATE (Revisions based on July 2017 CSU Board of Trustees action) - One-Time Allocations:

Two one-time expenditure allocations are requested as follows:

1. Migrate from Blackboard to Tableau software change:	\$100,000
2. Disability Resource Program contingency fund:	\$40,000
TOTAL	\$140,000

Capital Budget

Background

As CSU Channel Islands continues to grow in enrollment, the need to continue to invest in the capital expansion of the campus must also be addressed. Although CSUCI is the youngest campus of the CSU, many facilities needs exist and the University must make commitments to maintain and enhance its facilities to help support student success. The annual capital budget provides resources to address the need for new construction (minor capital outlay), routine maintenance of facilities (capital renewal), and capital renewal that has not been addressed from prior years (deferred maintenance).

Minor Capital Outlay (construction)

The annual minor capital outlay program exists to improve and/or modify facilities appropriate to support CSUCI approved educational programs, to create environments conducive to learning, and to ensure that the quality and quantity of university facilities serve the students, faculty, and staff. The policy on Minor Capital Outlay Projects can be found at: <http://policy.csuci.edu/fa/04/fa-04-001.htm>

Minor capital outlay projects seek to correct deficiencies, provide new or improved facilities, and add access or provide equipment for a project where the estimated total cost is over \$5,000 and less than \$5,000,000. Minor construction does not include any work classified as maintenance or repair. Projects may not be grouped unless they are for similar work within one building or complex. Examples of minor capital outlay projects for FY 18 include new space for research labs, additional classroom space and renovations of existing space such as Arroyo Hall for student support services.

Capital Renewal

Capital Renewal projects are defined as those providing replacement of major building components and/or systems that have exceeded their useful life. Major building systems must be replaced to enable the continued function and use of an aged facility. The building components renewed typically include: heating, ventilation and air conditioning systems; plumbing systems; electrical distribution system; and building exterior skin, roof and window systems. Energy and utility efficiency improvements are pursued with these projects as appropriate.

As with prior years, the campus must continue to allocate campus revenue sources to fund critical life/safety, Americans with Disabilities Act (ADA), code-driven, and new space needs.

Deferred Maintenance

The CSU continues to help fund deferred maintenance accumulation for campuses on a separate cycle and process. The current deferred maintenance backlog for CSUCI is approximately \$14 million, with an additional \$48 million for critical infrastructure renewal needs; the CSU system deferred maintenance backlog is \$2 billion. It should be noted that many other campuses reflect a significantly greater deferred maintenance accumulation than CSUCI.

CSU Channel Islands Critical Facilities Investments-Related Needs

As part of managing the campus' deferred maintenance needs, Facilities Services also maintains an inventory of major construction, renovation projects (code-compliance and critical repairs), and planning studies needed to support campus development. These projects are based on input from discussions with divisions and departments about their space needs through the annual budget process, and from Facilities Services' databases on deferred maintenance and renewal needs.

Projects are categorized into major areas:

- Critical repairs needed for buildings – for conditions that are unsafe or threat to life/safety.
- Repairs driven by code compliance requirements – for conditions that are non-compliant with current codes and exposes the campus to high risk.
- New space needs – needs related to new classrooms, academic and student support spaces to handle growth in FTE.
- Improving work and study environment – aesthetic improvements needed to promote well-being of the students, faculty and staff, improve productivity and create favorable “first impression” for prospective students and parents.
- Planning studies – studies needed to determine how the campus will handle its development over the next several years.

The campus has identified critical needs projects and studies that require funding and action immediately because of compliance mandates, enrollment growth needs, or life/safety requirements. The allocations for these critical investments are supported from funds designated for deferred maintenance and renewal, and prior year unexpended ending balance funds. The following table provides a summary of these types of projects.

Table 4: Summary of FY 18 Requested Capital Investments

Project Types	One-time Allocation
Critical Repairs and Code Required (ADA, system failures)	\$1,125,750
Space Upgrades/Improve Environment - work/study (interior refresh, wayfinding signage, landscaping)	\$874,250
Minor Capital Projects	\$1,300,000
Total	\$3,300,000*

* Total one-time allocation may be adjusted to address other higher priority items as needed subsequent to the approval of the annual budget.

Terms and Definitions

Allocation: A distribution of funds or an expenditure limit established for an organization unit. Reflects additional money collected within the current fiscal year.

Auxiliary Organization: An independent, self support entity operated as a service for the benefit of CSU Channel Islands (CSUCI) community. CSUCI has three active auxiliary organizations on its campus: Associated Students, Inc., CSU Channel Islands Foundation, and University Auxiliary Services. These auxiliary organizations are essential functions of the University but are separate 501(c)(3) designated, not-for-profit corporations with their own governing boards. These governing boards recommend for approval by the campus President the annual budget, and they monitor the budgets and policies for the corporation. The respective Vice President also oversees their operations. The auxiliary organizations exist to support the principal mission of the University.

Auxiliary Enterprise: A self-support program deriving its revenues from fees collected for the use of the program. Unlike Auxiliary Organizations, Auxiliary Enterprises are not independent entities and function within the campus. CSUCI has three auxiliary enterprises on its campus: Extended University, Parking, and Student Housing. The funds collected are used for current operating expenses, maintenance and repair, improvements to facilities, interest and principal payments on outstanding bonds.

Budget: A budget represents a proactive, initial plan of action for a list of proposed activities. A budget contains a list of proposed activities, each with their associated cost expressed in whole dollars. A budget helps to anticipate the revenue and associated cost of an operation. It is a means of tracking revenues and expenditures to assure that resources are being used effectively to meet the goals of the University. A budget also helps to assure a proposed activity is in compliance with the legislation for the state. A budget also helps to identify an appropriate level of funding for a cost center or function by making it possible to compare the operation units within our university.

Capital Budget: Capital budgeting is different from the operating budget in that this process determines and evaluates potential investments that are large in nature. This process looks at deferred maintenance, capital renewal, new construction and routine maintenance and prioritizes projects over a ten year rolling term.

Capital Renewal: Capital Renewal is the planned replacement of building subsystems such as roofs, electrical systems, HVAC and plumbing systems that have reached the end of their life.

Deferred Maintenance: Deferred maintenance is the practice of postponing maintenance activities in order to save costs, meet budget funding levels, or realign available budget.

General Fund: The General Fund, or Operating Fund, is the predominant fund for financing University operations. It consists of the General Fund state appropriations and tuition.

Operating Budget: The State of California provides operating resources to the University through a legislative appropriation process. In addition, CSUCI has local authority to collect and retain the tuition assessed to students. The operating budget includes expenditures for the support of the University.

Appendix A

All Funds Expenditure Plan Summary, 2017/18

ALLOCATION SUMMARY	Core Allocations						
	OOP	VPAA	BFA	VPSA	UA	T&I	Subtotal
Final Operating Base 2016/17	\$ 2,221,450	\$ 50,704,535	\$ 20,571,042	\$ 5,514,764	\$ 3,772,513	\$ 8,227,563	\$ 91,011,866
2017/2018 Budget Adjustments	(0)	272,400	0	385,300	0	0	657,700
Approved Operating Base 2017/18	\$ 2,221,450	\$ 50,976,935	\$ 20,571,042	\$ 5,900,064	\$ 3,772,513	\$ 8,227,563	\$ 91,669,567
% Increase/(Decrease) Core	0%	41%	0%	59%	0%	0%	100.0%
% Increase/(Decrease) General Fund	0%	5%	0%	7%	0%	0%	12.6%
Base 2017/18	\$ 2,221,450	\$ 50,976,935	\$ 20,571,042	\$ 5,900,064	\$ 3,772,513	\$ 8,227,563	\$ 91,669,567
2017/18 % of Core	2.4%	55.6%	22.4%	6.4%	4.1%	9.0%	100.0%
% of General Fund	2.0%	45.2%	18.2%	5.2%	3.3%	7.3%	81.3%
2016/17 % of Core	2.4%	55.7%	22.6%	6.1%	4.1%	9.0%	100.0%
Salaries & Wages	\$ 1,230,061	\$ 32,797,985	\$ 11,533,378	\$ 3,308,548	\$ 2,338,946	\$ 4,192,480	\$ 55,401,398
Benefits	\$ 696,023	\$ 15,995,397	\$ 6,486,660	\$ 1,398,222	\$ 938,767	\$ 2,143,438	\$ 27,658,507
General Operating	\$ 295,366	\$ 2,183,553	\$ 2,551,004	\$ 1,193,294	\$ 494,800	\$ 1,891,645	\$ 8,609,662
Operating Base 2017/18	\$ 2,221,450	\$ 50,976,935	\$ 20,571,042	\$ 5,900,064	\$ 3,772,513	\$ 8,227,563	\$ 91,669,567
Student Fees							
Student Health Services				\$ 1,185,200			\$ 1,185,200
Student Health Facility Fee				\$ 37,400			\$ 37,400
Materials Service & Facility Fee		\$ 810,900					\$ 810,900
Student Body Center Fee				\$ 2,021,100			\$ 2,021,100
Instructionally Related Fee		\$ 748,600					\$ 748,600
Recreation & Athletic Fee				\$ 873,300			\$ 873,300
Base Student Fees 2017/18	\$ -	\$ 1,559,500	\$ -	\$ 4,117,000	\$ -	\$ -	\$ 5,676,500
2016/17 Expenditure Plan Student Fees		\$ 1,492,000		\$ 5,063,408			\$ 6,555,408
Restricted Funds							\$ -
Lottery		513,000					\$ 513,000
Base Lottery 2017/18	\$ -	\$ 513,000	\$ -	\$ -	\$ -	\$ -	\$ 513,000
2016/17 Final Expenditure Plan Lottery		\$ 109,000					\$ 109,000
Auxiliary Enterprise							\$ -
Student Housing				16,760,484			\$ 16,760,484
Parking Services			2,561,031				\$ 2,561,031
Extended University		7,270,000					\$ 7,270,000
Base Auxiliary Enterprise 2017/18	\$ -	\$ 7,270,000	\$ 2,561,031	\$ 16,760,484	\$ -	\$ -	\$ 26,591,515
2016/17 Final Expenditure Plan		\$ 6,737,966	\$ 2,490,727	\$ 15,588,307			\$ 24,817,000
Auxiliary Organizations							\$ -
Associated Students, Inc				\$ 935,700			\$ 935,700
University Foundation					\$ 2,313,440		\$ 2,313,440
Channel Islands Site Authority			\$ 17,489,493				\$ 17,489,493
University Auxiliary Services			\$ 9,781,332				\$ 9,781,332
Base Auxiliary Enterprise 2017/18	\$ -	\$ -	\$ 27,270,825	\$ 935,700	\$ 2,313,440	\$ -	\$ 30,519,965
Subtotal All Other	\$ -	\$ 9,342,500	\$ 29,831,856	\$ 21,813,184	\$ 2,313,440	\$ -	\$ 63,300,980
2016/17 Final Expenditure Plan			\$36,435,888	\$895,200	\$2,313,440		\$ 39,644,528
Expenditure Plan 2017/18	\$ 2,221,450	\$ 60,319,435	\$ 50,402,898	\$ 27,713,248	\$ 6,085,953	\$ 8,227,563	\$ 154,970,547

ALLOCATION SUMMARY	Centrally Managed						Grand
	Financial Aid	Utilities	Risk Pool	Benefits	Other	Subtotal	Total
Final Operating Base 2016/17	\$ 9,441,100	\$ 2,738,323	\$ 1,677,711		\$ 2,684,995	\$ 16,542,129	\$ 107,553,995
2017/2018 Budget Adjustments	511,000	25,000	25,000		3,987,299	4,548,299	5,205,999
Approved Operating Base 2017/18	\$ 9,952,100	\$ 2,763,323	\$ 1,702,711	\$ -	\$ 6,672,294	\$ 21,090,428	\$ 112,759,994
% Increase/(Decrease) Core							
% Increase/(Decrease) General Fund	10%	0%	0%	0%	77%	87.4%	100.0%
Base 2017/18	\$ 9,952,100	\$ 2,763,323	\$ 1,702,711	\$ -	\$ 6,672,295	\$ 21,090,428	\$ 112,759,995
2017/18 % Share of Core							
% Share of General Fund	8.8%	2.5%	1.5%	0.0%	5.9%	18.7%	100.0%
2016/17 % Share of Core							
Salaries & Wages					\$ 2,783,743	\$ 2,783,743	\$ 58,185,141
Benefits					\$ 96,788	\$ 96,788	\$ 27,755,295
General Operating	\$ 9,952,100	\$ 2,763,323	\$ 1,702,711		\$ 3,791,763	\$ 18,209,897	\$ 26,819,559
Operating Base 2017/18	\$ 9,952,100	\$ 2,763,323	\$ 1,702,711	\$ -	\$ 6,672,294	\$ 21,090,428	\$ 112,759,994
Student Fees							
Student Health Services						\$ -	\$ 1,185,200
Student Health Facility Fee						\$ -	\$ 37,400
Materials Service & Facility Fee						\$ -	\$ 810,900
Student Body Center Fee						\$ -	\$ 2,021,100
Instructionally Related Fee						\$ -	\$ 748,600
Recreation & Athletic Fee						\$ -	\$ 873,300
Base Student Fees 2017/18	\$0	\$0	\$0	\$0	\$ -	\$ -	\$ 5,676,500
2016/17 Final Expenditure Plan Student Fees							\$ 6,555,408
Restricted Funds						\$ -	\$ -
Lottery						\$ -	\$ 513,000
Base Lottery 2017/18	\$0	\$0	\$0	\$0	\$0	\$ -	\$ 513,000
2016/17 Final Expenditure Plan Lottery							\$ 109,000
Auxiliary Enterprise						\$ -	\$ -
Student Housing						\$ -	\$ 16,760,484
Parking Services						\$ -	\$ 2,561,031
Extended University						\$ -	\$ 7,270,000
Base Auxiliary Enterprise 2017/18	\$0	\$0	\$0	\$0	\$0	\$ -	\$ 26,591,515
2016/17 Final Expenditure Plan							\$ 24,817,000
Auxiliary Organizations						\$ -	\$ -
Associated Students, Inc						\$ -	\$ 935,700
University Foundation						\$ -	\$ 2,313,440
Channel Islands Site Authority						\$ -	\$ 17,489,493
University Auxiliary Services						\$ -	\$ 9,781,332
Base Auxiliary Enterprise 2017/18	\$0	\$0	\$0	\$0	\$0	\$ -	\$ 30,519,965
Subtotal All Other	\$0	\$0	\$0	\$0	\$0	\$ -	\$ 63,300,980
2016/17 Final Expenditure Plan							\$ 39,644,528
Expenditure Plan 2017/18	\$ 9,952,100	\$ 2,763,323	\$ 1,702,711	\$ -	\$ 6,672,294	\$ 21,090,428	\$ 176,060,974

Appendix B: CSU Channel Islands University Auxiliary Services - Proposed FY 2017/18 Budget

INCOME		
	Food Service Sales	7,998,384
	Cost Recovery	1,195,410
	Management Fee	357,538
	Bookstore Commission	230,000
		<u>9,781,332</u>
(A)	EXPENDITURES	<u>9,546,232</u>
	Net	235,100
	Carryforward 16/17	212,976
	Contributions to Fund Balance	448,076
Beginning Fund Balance - 6/30/2016		455,059
	Adjustments to Net Position	448,076
	Estimated Ending Fund Balance 6/30/2018	<u>893,135</u>
(A)	Expenditure Detail	
	Payroll	4,286,510
	Cost of Goods Sold	2,615,650
	Paper Goods	108,520
	Utilities	202,040
	Misc. Operating Expenses	1,001,602
	Reserves	245,210
	Lease Payment	409,680
	Debt Service	660,100
	Loan Repayment ASI	16,920
	TOTAL	<u>9,546,232</u>

Budget approved by the University Auxiliary Services Board of Directors on 4/20/2017.

Appendix C: Associated Students of CSU Channel Islands - Proposed FY 2017/18 Budget

INCOME	
Associated Student Fee	935,700
University Student Union Fee (Operations)	852,155
Other	-
	<hr/> 1,787,855
(A) EXPENDITURES	<hr/> 1,787,855
Net	-
Carryforward 2016/17	244,760
Contributions to Fund Balance	<hr/> 244,760
Beginning Fund Balance 6/30/2016	1,947,182
Adjustments to Net Position (Contributions to Fund Balance)	244,760
Estimated Ending Fund Balance 6/30/2018	<hr/> 2,191,942
(A) Expenditure Detail	
Student Government	84,226
Nautical	30,014
Student Programming Board	117,445
CI View	55,848
Administrative	410,745
Student Life	156,980
Clubs & Organizations	80,442
Other	-
Student Union Operations	<hr/> 852,155
TOTAL	<hr/> 1,787,855

Budget approved by ASI Board of Directors on April 27, 2017.

Appendix D: CSU Channel Islands Foundation - Proposed FY 2017-18 Budget

INCOME	
Contributions	1,208,965
Investment Earnings	899,973
Other	204,502
	<u>2,313,340</u>
(A) EXPENDITURES	<u>3,164,653</u>
Net	(851,313)
Carryforward 16/17	2,044,441
Contributions to Fund Balance	<u>1,193,128</u>
Beginning Fund Balance - 6/30/2016	
	21,602,547
Adjustments to Net Position	1,193,128
Estimated Ending Fund Balance 6/30/2018	<u>22,795,675</u>
(A) Expenditure Detail	
Academic Support & Contract Services	573,800
Equipment	18210
Gifts to University	
Business Meals/Hospitality	144,188
Contingency	20,000
Misc. Operating Expenses	1,146,327
Scholarships	357,600
Supplies & Services	847,161
Travel/Training	257,367
TOTAL	<u>3,164,653</u>

Budget approved by CSUCI Foundation Board of Directors on May 10, 2017.

Appendix E: CSU Channel Islands Site Authority - Proposed FY 2017/18 Budget

INCOME	
CI 2025	553,958
General Operations	2,756,963
CI Power Operations	13,576,406
Infrastructure	602,166
	<u>17,489,493</u>
(A) EXPENDITURES	<u>17,401,707</u>
Net	87,786
Carryforward from 2016/17	7,622,495
Contributions to Fund Balance	<u>7,710,281</u>
Beginning Fund Balance - 6/30/2016	
	(76,587,950)
Adjustments to Net Position	7,710,495
Estimated Ending Fund Balance 6/30/2018	<u>(68,877,455)</u>
(A) Expenditure Detail	
General and Administrative	11,542,420
CI 2025	549,477
Depreciation	1,507,800
Taxes	1,567,538
Interest on Debt	2,234,472
Other	0
TOTAL	<u>17,401,707</u>

Budget approved by CSUCI Site Authority Board on 4/17/2017.

Appendix F: Instructionally Related Activities - Proposed FY 2017/18 Budget

INCOME	
IRA Category II Mandatory Campus Fee	\$748,600

Fall Semester Requests – details attached	<u>409,421</u>
---	----------------

Net	339,179
-----	---------

Carryforward 2016/17	354,338
----------------------	---------

Contributions to Fund Balance	<u>693,517</u>
-------------------------------	----------------

Beginning Fund Balance 6/30/2016	1,430,562
----------------------------------	-----------

Adjustments to Net Position (Contributions to Fund Balance)	693,517
---	---------

Estimated Ending Fund Balance 6/30/2018	<u>2,124,079</u>
---	------------------

- Spring 2018 requests submitted in late winter.

California State University Channel Islands

Fall 2017 Instructionally Related Activity Requests

IRA#	IRA Proposals for Fall '17 Projects (IRA#885-941)	SRI ?	Proposal Sponsor	Requested Funds
897	The Natural and Cultural History of Costa Rica		Donald Rodriguez	\$ 49,102
928	Sustainability at CI		Simone Aloisio	\$ 36,000
890	Model United Nations		Andrea Grove	\$ 29,911
938	Service Learning in New Orleans 2018		Sean Anderson	\$ 25,390
887	Campus Reading Celebration 2017		Joan Peters	\$ 25,000
901	CSU Student Research & SCCUR Funding		Sean Kelly	\$ 25,000
888	UNIV 391: Environmental Policy in Alaska (Spring 2018)		Tracylee Clarke	\$ 17,862
939	Acts & Actos: An Evening of Short Plays in English, Spanish, And Spanglish		Catherine Burris	\$ 13,585
899	Jazz Guest Artist Series		Paul Murphy	\$ 10,000
927	World Music Concert/ Demonstration Series		Steven Marsh	\$ 9,610
892	Santa Rosa Research Trip	Yes	Tracylee Clarke	\$ 9,542
895	The Latino Museum of History, Art, and Culture		Julianne Gavino	\$ 9,350
896	Field Methods for Geographic Information Systems (GIS) on Santa Rosa Island	Yes	Kiki Patsch	\$ 8,626
941	Spirituality of Resistance and Prayer to the Mother Waters		Jennie Luna	\$ 8,060
932	Campus-wide Colloquium: Organizational Communication and Social Change		Megan Kenny Feister	\$ 7,880
930	Music in History Recital/ Demonstration Series		Steven Marsh	\$ 6,928
929	ESRM Spring Speaker Series		Sean Anderson	\$ 6,300
914	Back to the Future: Lessons from St. Francis Dam Tragedy for Today		Jose Alamillo	\$ 6,124
905	Chemistry Department Seminar		Simone Aloisio	\$ 6,000
920	ECS and Performing Arts: Narrative Inquiry at Santa Rosa Island	Yes	Annie White	\$ 5,760
926	Human Impact on Santa Rosa	Yes	Matthew Fermannski	\$ 5,500
913	WMC Writing Lab		Sohui Lee	\$ 5,119
916	Indigenous People's Day		Veronica Valadez	\$ 5,000
924	CI Steel Band Recording Project		Raymond McNamara	\$ 4,850
898	Beads Guest Artist Series		Paul Murphy	\$ 4,750
900	Daniel Lee Music Festival		Paul Murphy	\$ 4,300
925	Reflection of Diversity in the Theatre		LaSonya Davis	\$ 4,200
922	ACM Intercollegiate Programming Contest		Brian Thoms	\$ 4,150
933	English Spaker Series		Sean Carswell	\$ 4,150
915	BIO 310 Vertebrate Zoology trip to Santa Rosa Island Research Station	Yes	Steven Norris	\$ 3,970
921	Invited Speakers and Field Trip for ESRM 335 The Beach		Kiki Patsch	\$ 3,840
894	PAMU 307 University Chorus Fall 2017 Winter Concert and Workshop		KuanFen Liu	\$ 3,675
886	Campus-wide Lecture: "Nevertheless She Persisted"		Tracylee Clarke	\$ 3,600
940	Exploring Technology for Environment Monitoring on Santa Rosa Island	Yes	Andrzej Bieszczyk	\$ 3,579
885	Community Member Mediation Coaching		Tracylee Clarke	\$ 3,500
942	Guest Speaker/Writer Antonio Soler		Antonio Jimenez	\$ 3,000
931	Festival of Digital Media, Design, Art, and Print		Jasmine Delgado	\$ 2,950
907	Serve It Up		Pilar Pacheco	\$ 2,800
919	Global Premodern Studies Speaker Series		Alison Perchuk	\$ 2,630
906	Jobs in the Disability Field		Kristen Linton	\$ 2,100
908	Human Adaptation and Environmental Impact on Santa Cruz Island	SCRI	Marc Abramuk	\$ 1,782
918	From the Dustbin of History		Michael Powelson	\$ 1,736
923	"The Other California" History Community Seminar		Julia Ornelas-Higdon	\$ 1,600
889	Growing Awareness: Continuing Development		Dan Maher	\$ 1,400
904	King Lear at the Rubicon Theatre		Laura Covault	\$ 1,400
934	Air Quality Monitoring	Yes	Gregory Wood	\$ 1,220
935	Visual Trumpery		Sean Anderson	\$ 1,150
910	Psychology Guest Speaker Series		Kevin Volkan	\$ 1,000
911	Perspectives on Disability		Tina Itkonen	\$ 1,000
912	Fall 2017: ENGL/HIST 430 The 1960s and 70s Speaker Series		Frank Barajas	\$ 990
893	Edits for book "Hurricane Katrina and the Lessons of Disaster Relief"		Michael Powelson	\$ 750
902	ENGL guest speakers		Joan Peters	\$ 600
891	Hollywood Cold Reading Workshop		Laura Covault	\$ 400
909	Guest Speaker Erin Suzuki		Georgina Guzman	\$ 400
903	Martin Flores Drum and Percussion Specialist		Craig Bickel	\$ 300
	Total IRA Funds Requested			\$ 409,421
	IRA Budget for Academic Year 2017/18			\$ 748,600
	Available for Spring 2018			\$ 339,179

Appendix G: Materials, Services, Facilities & Technology Fee - Proposed FY 2017/18 Budget

INCOME	
MSFT Category II Mandatory Campus Fee	\$810,900

Expenditure Plan – details attached	<u>1,259,592</u>
-------------------------------------	------------------

Net	(448,692)
-----	-----------

Carryforward 2016/17	108,411
----------------------	---------

Use of Fund Balance	<u>(340,281)</u>
---------------------	------------------

Beginning Fund Balance 6/30/2016	446,187
----------------------------------	---------

Adjustments to Net Position (Contributions to Fund Balance)	(340,281)
---	-----------

Estimated Ending Fund Balance 6/30/2018	<u>105,906</u>
---	----------------

2017 - 2018 MSFT SUBMISSIONS

Type	MSFT# & Submission Title	Funding Requested		Final Funding Allocation	
MATERIALS	17.01 Chemistry Laboratory Instrumentation Refresh	\$	321,000.00	\$	156,000.00
MATERIALS	17.02 Classroom Furniture Replacement	\$	88,916.18	\$	45,000.00
MATERIALS	17.03 Computer Science - Mobile Robots for AI Lab	\$	12,600.00	\$	12,600.00
MATERIALS	17.04 Mission Lounge Furniture Refresh	\$	32,000.00	\$	20,564.50
	17.05 Topanga Hall Furniture Refresh	\$	11,710.28	\$	11,710.28
MATERIALS		\$	466,226.46	\$	245,874.78
SERVICES	17.06 Learning Resource Center	\$	90,349.00	\$	90,349.00
SERVICES	17.07 Social Media & Graphic Design Assistant - Admissions & Recruitment	\$	12,360.00	\$	12,360.00
SERVICES	17.08 Social Media & Graphic Design Assistant - Graduate Studies Center	\$	8,190.00	\$	8,190.00
SERVICES	17.09 Social Media Assistant/Intern - Communication & Marketing	\$	5,500.00	\$	5,500.00
SERVICES	17.10 Student Assistant - Academic Affairs	\$	4,725.00	\$	4,725.00
SERVICES	17.11 Student Assistant - ESRM, Undergraduate Technology & Writing	\$	9,540.00	\$	9,540.00
SERVICES	17.12 Student Assistant - HR, Professional Development	\$	4,725.00	\$	4,725.00
SERVICES	17.13 Writing and Multiliteracy Center	\$	72,900.00	\$	72,900.00
SERVICES	17.EM Basic Needs and Emergency Intervention Program	\$	47,000.00	\$	47,000.00
SERVICES		\$	255,289.00	\$	255,289.00
FACILITIES	17.14 Broome Library - Furniture For Student Study Areas	\$	89,977.00	\$	89,977.00
FACILITIES	17.15 FS Bell Tower Classroom & Topanga Hall Interior Refresh	\$	102,985.23	\$	80,651.50
FACILITIES	17.16 Hydration Station Maintenance	\$	3,000.00	\$	1,000.00
FACILITIES	17.17 Outdoor Furniture	\$	15,300.00	\$	7,000.00
FACILITIES	17.18 SRIRS - Visitor Accommodation Improvements	\$	25,000.00	\$	25,000.00
FACILITIES	17.19 SRIRS - Visitor Capacity Expansion	\$		\$	-
FACILITIES		\$	236,262.23	\$	203,628.50
TECHNOLOGY	17.20 Broome - Student Media Equipment	\$	38,650.00	\$	38,650.00
TECHNOLOGY	17.21 GSC - Transmitter Replacement and Digital Model Projector	\$	2,600.00	\$	2,600.00
TECHNOLOGY	17.22 Networking & Security Lab	\$	42,700.00	\$	42,700.00
TECHNOLOGY	17.23 Nursing - Video Assisted Practice Assessment for Experiential Learning	\$	7,000.00	\$	7,000.00
TECHNOLOGY	17.24 Technology & Innovation 01 - Student Computers	\$	2,600.00	\$	2,600.00
TECHNOLOGY	17.25 Technology & Innovation 02 - Computer Labs	\$	328,000.00	\$	300,500.00
TECHNOLOGY	17.26 Technology & Innovation 03 - Classroom Laptop Carts	\$	45,000.00	\$	45,000.00
TECHNOLOGY	17.27 Technology & Innovation 04 - Classroom AV Improvements	\$	97,000.00	\$	67,000.00
TECHNOLOGY	17.28 Technology & Innovation 05 - Classroom Instructor Stations	\$	40,000.00	\$	40,000.00
TECHNOLOGY	17.29 Technology & Innovation 06 - Miscellaneous	\$	13,750.00	\$	8,750.00
TECHNOLOGY		\$	617,300.00	\$	554,800.00
2017 - 2018 SUBMISSION REQUEST TOTAL		\$	1,575,077.69	\$	1,259,592.28