

Strategic Resource Planning Committee
Meeting Minutes

8:30 a.m. – 10:30 a.m.

Friday, January 26, 2018

Solano Hall 2175

Members Present: Vice President Ysabel Trinidad, Provost Geoff Chase, Nichole Ipach, Michael Berman (conference call), Virgil Adams, Jeanne Grier

Members Absent: Genevieve Evans Taylor, Marie Francois, Dianne Wei, Chanda Cunningham-Spence

Staff Support: Diane Mandrafina, Jennifer Moss, Teresa Montoya-Morua

Guests: Judy Frazier (Proxy for Michael Berman), Cindy Derrico, Nathan Bowden, Dottie Ayer, Christine Malham, Don Ogata, Molly Oberst, Dusty Russell

Call to Order

The meeting was called to order by Vice President Trinidad at 8:40 a.m. The agenda items were reviewed and unanimously approved. Reference information is available online on the Strategic Resource Planning webpage:

<https://www.csuci.edu/strategic-resource-planning/calendars.htm>

1. President Beck's Spring Message

Vice President Trinidad shared a video provided by President Beck that discussed the challenges facing the campus community. This included information on the campus strategic priorities, developed by the Strategic Initiatives Steering Committee, and an overview of the Governor's Budget Proposal.

2. Context for the 2018/19 Budget

- **State-level Budget**

Vice President Trinidad stated that President Beck and Cabinet have worked on multi-year projections modeling. Provost Chase added that the CSU was not the only higher education campus affected by the cuts (UC system is also impacted). For higher education, the State is primarily funding community college online programs. He added that there is an overall decrease of educational funds across the nation.

- **CSU Budget Request vs. Governor's Proposed Budget (January 2018)**

Vice President Trinidad stated that the CSU Board of Trustees have called for a \$283 million dollar increase to the operating budget. The Chancellor's Office had indicated the CSU System could expect \$102 million in funding, but upon the January Budget Update, the Governor only committed to \$92 million. President Beck does anticipate funds for enrollment growth and has shared her thoughts on the importance of this request to the Chancellor's Office. At this time, the campus is cautiously optimistic.

- **Proposed Tuition Increase**

Vice President Trinidad reviewed the Graduation Initiative (GI 2025), enrollment growth, mandatory costs, employee compensation, and academic and infrastructure

needs. The CSU plans to continue the discussions on the potential for tuition increases and recovery of the potential cuts.

3. Scenarios for Campus-Level Budget Modeling

Vice President Trinidad stated that three scenarios for campus-level budget planning were developed. All scenarios include the following assumptions: no tuition increase and a \$1.7 million dollar cut (projected shortfall of state support).

4. Multi-year Planning

Assistant Vice President Mandrafina stated that should there be a tuition increase, additional funds would support mandatory costs and compensation increases.

5. Next Steps

Vice President Trinidad stated that the next steps from the Chancellor's Office include advocating for additional State funding. The second approach in lieu of additional State funding is to pursue a potential tuition increase, reduce academic and non-academic programs, and services. She stressed the importance of moving forward with our Strategic Initiatives. Provost Chase added that it is critical to have the on-going funding support that allows the campus to provide the appropriate number of staff, faculty, and student services in order to be effective (ensure student class requirements are met). Vice President Trinidad mentioned that it is important for the Strategic Resource Planning Committee to communicate current projected budget shortfalls with the campus community. She asked her fellow Committee members to engage in conversations within their area in order to help define the principles in dealing with the shortfall, and what that might mean for each area. Provost Chase asked the committee to think strategically about other possible revenues for CSUCI. Vice President Trinidad stressed the importance of looking at ways the campus is using resources and consider what campus needs might be with higher enrollment. Provost Chase mentioned that the information provided in today's meeting was sobering, but that he is optimistic of positive things taking place at CSUCI.

Vice President Trinidad closed the meeting by inviting feedback, and extended her appreciation to those who attended. The meeting scheduled on February 9 was cancelled in order to allow time to prepare for the Budget Forum. The next meeting will take place on Friday, February 23, 2018. There being no further business, the meeting adjourned at 9:40 a.m.