

Agenda

ORGANIZATIONAL OVERVIEW

- Organizational Chart
- Strategy Map
- Budget Summary

Divisional Focus

UNIT SPOTLIGHTS

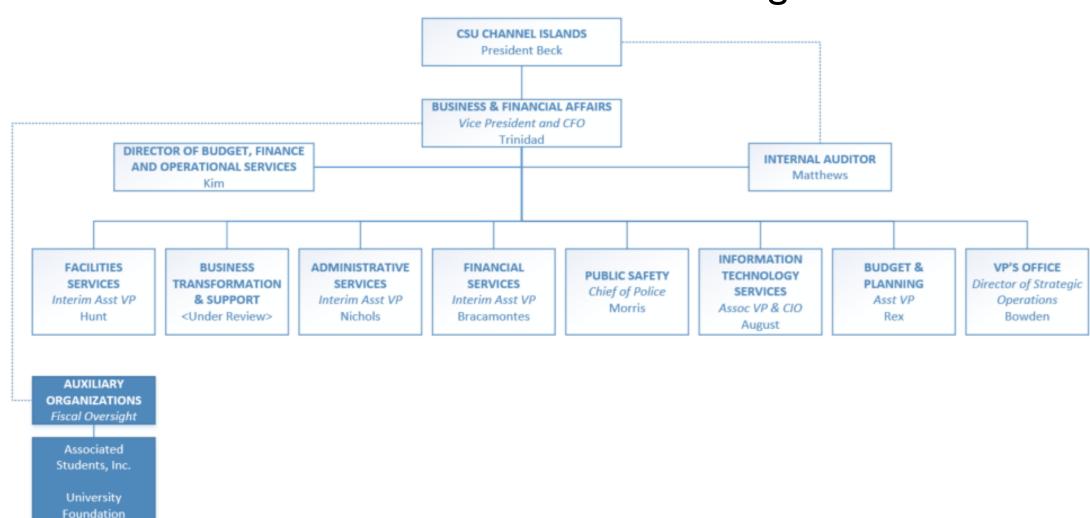
- Information Technology Services
- Public Safety

ORGANIZATIONAL OVERVIEW

Division of Business & Financial Affairs

Business & Financial Affairs

Organizational Chart



University Auxiliary Services



Business & Financial Affairs

Strategy Map

CSUCI 2018-2023 Strategic Initiatives

- Educational Excellence
- 2. Student Success
- 3. Inclusive Excellence
- 4. Capacity and Sustainability

Business & Financial Affairs Strategy Map 2018

Mission

We transform the delivery of quality services to support the campus through continuous improvement

Vision

We are the recognized leader for the delivery of outstanding services

Values: Teamwork • Diversity • Integrity • Respect • Excellence • Collaboration • Fun

Value to Our Customers

Provide responsive service that is quantitative and reflects value Facilitate innovative and sustainable solutions to solve complex problems Ensure the safety of our community

BFA Goals

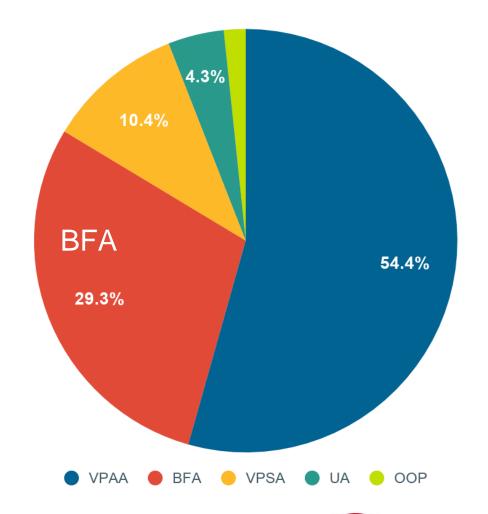
Improve Operational Excellence Attract and Retain a Diverse and Talented Staff Enhance Resources and Diversify Revenue Streams Enrich Communication



Budget Summary FY20

State-Supported Programs

Division	Budget*
VPAA	\$61,430,248
BFA	<i>\$33,055,721</i>
VPSA	\$11,798,221
UA	\$4,825,996
OOP	\$1,878,524
Total	\$112,988,709

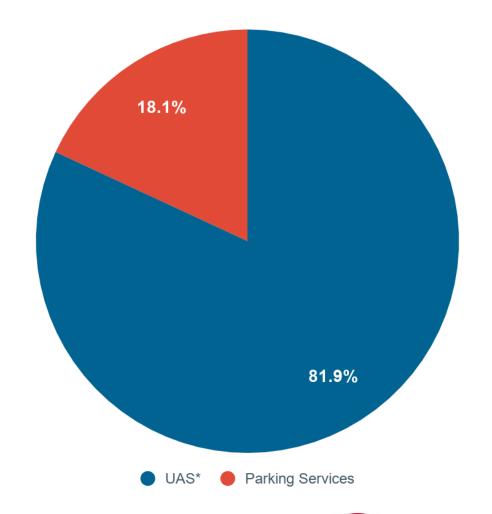




Budget Summary FY20

Self-Supported Programs

Unit	Budget
UAS*	\$10,632,401
Parking Services	\$2,347,522
Total	\$12,979,923





Business & Financial Affairs

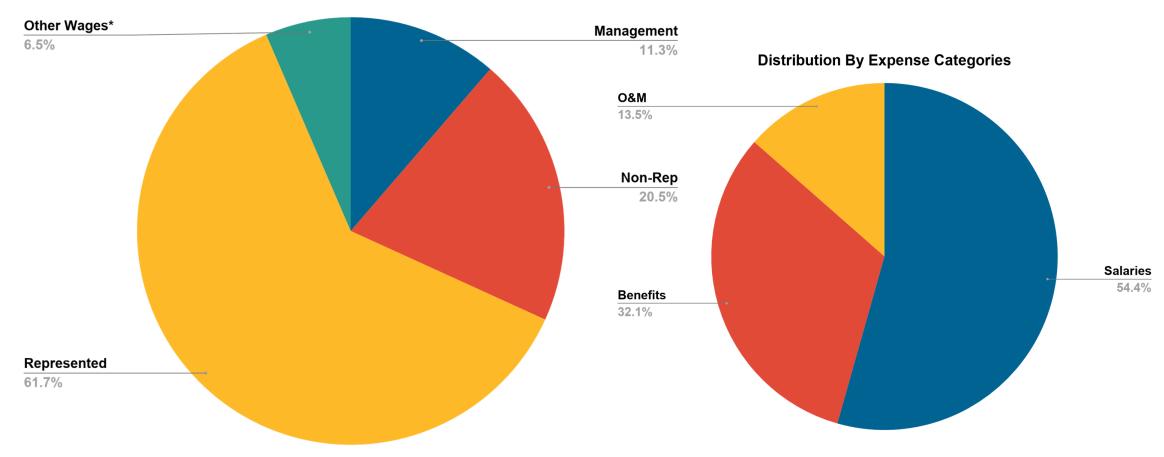
Budget Summary FY20

Unit	FTE
Facilities Services	98
Information Technology Services	42
Public Safety	37
Administrative Services	28
Financial Services	22
Business Transformation & Support	7
VP Office	6
Budget & Planning	5
Total	245



Budget Summary FY20

Distribution of Salary Categories FY20





Divisional Focus

Business & Financial Affairs Work Plan Highlights 2019/20

• Financial Services

- Implement 23C Procurement initiative and elevate contract discussions to the system level
- Implement CalUsource for sourcing and contracting

Administration

 Streamline the interactive process for workplace accommodations to encourage interactive discussions among employees and managers

University Auxiliary Services

 Partner with Student Affairs (Basic Needs) to provide workshops and cooking demonstrations focused on affordable and healthy foods

Budget & Planning

Document standard processes to minimize operational redundancy and increase efficiency

Shared Services

- Increase staff and faculty bandwidth by implementing additional shared service models

• Facilities Services

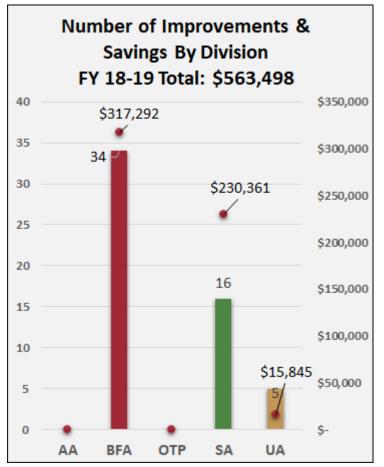
Implement recommendations upon completing the Facilities Management Evaluation Program (FMEP)

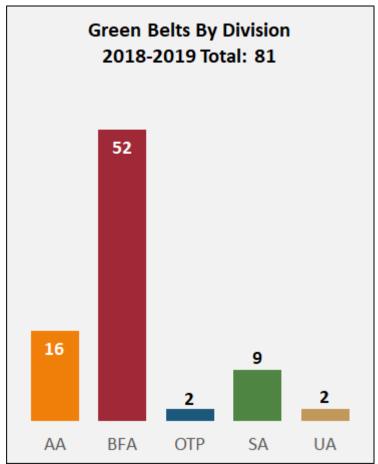
• Information Technology Services

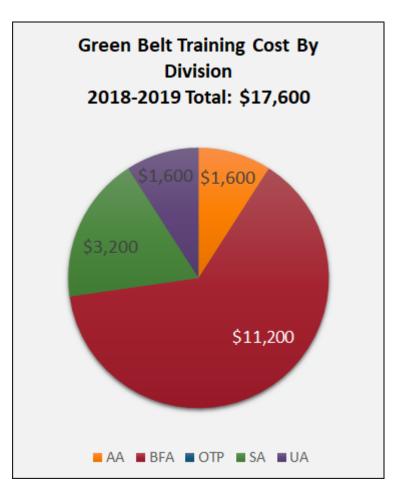
- Implement best practices for delivering IT services
- Roll out DUO multi-factor authentication for faculty and students
- Upgrade campus computers to Windows 10

Organizational Effectiveness Program

Campus Process Improvement Efficiencies









UNIT SPOTLIGHTS

Division of Business & Financial Affairs

Spotlight: Information Technology Services

Jim August

Chief Information Officer & Associate Vice President for Information Technology

Mission

Provide and support easy to use technology solutions that enhance the educational experience and University operations.

Vision

A trusted advisor and partner providing technical solutions, support, and responsible stewardship of University resources.

Values: Proficient • Customer Focused • Collaborative • Proactive • Efficient

Value to Our Customers

Provide responsive service that is quantitative and reflects value

Facilitate innovative and sustainable solutions to solve complex problems Ensure the safety of our community

BFA Goals

Improve Operational Excellence Attract and Retain a Diverse and Talented Staff Enhance Resources and Diversify Revenue Streams Enrich Communication

- Align services provided with operational spending.
- Reduce friction in IT processes used to track work.
- Move toward metric based management

- Align job descriptions with work needed instead of work currently being performed.
- Create employee training plans that support service offerings.
- Take advantage of CSU and instate training.

- Examine and update cost transfers for IT services.
- Improve the use of systems we already own.
- Increase the use of metrics to identify cost saving opportunities.
- Up to date ITS and Information Security Websites.
- Increase faculty involvement in ITS decisions through committees.
- Proactively communicate to avoid surprising users.

Strategy Map

Budget By Unit

ITS Departments	FTE
Associate Vice President/CIO Office	2
User Services	11
Infrastructure	11
IT Strategy	8
Application Services	8
IT Security	2
Total	42
ITS Departments	Budget*
Information Tech Services	\$ 4,398,797
ITS Maintenance	\$ 1,086,937
ITS Infrastructure	\$ 225,012
Total	\$ 5,710,746

Core Functions

The **Information Technology Services Unit** is responsible for providing and supporting technology and innovative solutions that enhance the educational experience and University operations.

- *User Services:* Computer and technology support for desktops, classrooms and shared spaces
- *Infrastructure:* Network, server, telecommunication and wireless support, Help Desk and Solution Center
- IT Strategy: IT Portfolio and project management, change management, assessment and IT procurement
- **Application Services:** Application support for CI Records, CI Financials, and CSU Common Management System (CMS)
- IT Security: Information security, audit, risk and compliance support

Strategic Initiatives Support

Current and Recently Completed Information Technology Projects

Educational Excellence

- AWS Amazon Workspaces Virtualization Pilot (CSU AWS Grant)
- AWS Grant: ESRM Virtualization Project
- Azure Virtualization for School of Business (CSU Azure Grant)
- SI Grant: Improving Accessibility & Quality of Web Content

Student Success

- Assessment Management System (Via by Watermark)
- Expand Deployment of LabStats
- Singularity Migration to Lexmark Perceptive Content
- LYNX- 25 Live Transactional Upgrade

Inclusive Excellence

- Annual Cyber Security Fair
- ADG Online Orientation Implementation

Strategic Initiatives Support

Current and Recently Completed Information Technology Projects

Capacity and Sustainability

- Business Process Improvement / Service Expansion
 - Campus Energy Management System Software EcoVox
 - Docusign to Adobe Sign Migration
 - ESM Solutions Campus Marketplace
 - HRE StarRez Upgrade, Server Migration, & Portal X Implementation
 - Implement Shared Services for BFA w/ Cisco Phone & TeamDynamix
 - Multi-campus business process automation POC (BP Logix)
 - TeamDynamix Help Desk for Financial Services
 - BlackBoard Transaction eAccounts
- Information Security/Compliance/Audit
 - Duo 2-Factor Authentication for Faculty/Staff
 - PC upgrades to Windows 10
 - Chancellor's Office Information Security Audit 2020.01
 - Implement Grey Heller ERP Firewall for PeopleSoft
 - CI Records (CS) Security Audit and Data Availability

Spotlight: Public Safety

Michael Morris

Chief of Police

Strategy Map

Mission

We transform the delivery of quality public safety services to support the campus through continuous improvement

Vision

We are the recognized leader for the delivery of outstanding public safety services

Values: Teamwork • Diversity • Integrity • Respect • Excellence • Collaboration • Fun

Value to Our Customers

Provide responsive service that is quantitative and reflects value Facilitate innovative and sustainable solutions to solve complex problems Ensure the safety of our community

Divisional Goals

Improve Operational Excellence Attract and Retain a Diverse and Talented Staff Enhance Resources and Diversify Revenue Streams Enrich Communication

- Create additional police lieutenant position
- Implement Police Department reorganization
- Implement improved Injury/Illness reporting tool

- Create additional police officer position
- Increase diversity among police officers
- Implement career development program

- Transition to new parking permit sales vendor
- Grow perpetual fundraising campaign for student scholarships
- Update Public Safety web presence
- Increase use of social media

Each department in the Public Safety Unit has a comprehensive fiscal year work plan that flows from a Strategy Map developed in response to Division and University goals.

State-Supported Programs	FTE	Budget*
Police	22	\$ 2,430,964
Environmental Health & Safety	5	\$ 351,089
Total	27	\$ 2,782,053

Self-Supported Programs	FTE	Budget
Transportation & Parking	10	\$ 2,347,522
Total	10	\$ 2,347,522

Core Functions

The **Public Safety Unit** is responsible for the safety and security of the campus environment as well as management of campus transportation and parking.

- *University Police:* Responsible for the around-the-clock maintenance of public order and the prevention and detection of crimes on property owned or controlled by the university.
- **Transportation & Parking Services:** Self-support work group responsible for managing all policies, programs and regulations governing parking, alternative transportation, bicycles, and pedestrians on campus.
- *Emergency Management:* Responsible for creating the framework within which the university reduces vulnerability to hazards and responds to disasters.
- **Environmental Health & Safety:** Responsible for creating a systematic approach to complying with environmental regulations and organizing efforts and procedures for identifying hazards and reducing accidents and exposure to harmful situations and substances.

Strategic Initiatives Support

Capacity and Sustainability

- Police Department Reorganization
 - Following the retirement of the long-time director of Transportation & Parking Services, the police department engaged in a structural reorganization. Through a reallocation of resources, the Public Safety Unit improved overall efficiency and effectiveness within the police operation and added two additional sworn peace officer positions without the need for any additional State funding. (Capacity & Sustainability)
- Increased participation in Carpool Program, by semester (Target = 15%)
 - Fall 2019 (406) compared to Fall 2018 (248) 64% increase
 - Spring 2020 (357) compared to Spring 2019 (342) 4.4 % increase (as of Feb. 19, 2020)

