



Strategic Resource Planning Committee

Solano Hall 2175
Friday, April 19, 2019
9:00 am

AGENDA

1. CSU System Preliminary Allocation
2. Divisional Budget Request Summaries
3. Five-Year Operating Budget Projections
4. Strategic Initiatives Update
5. Budget Timeline Key Dates
6. Discussions / Comments / Questions



CSU SYSTEM PRELIMINARY ALLOCATION

CSU System Preliminary Allocation

- CSU funded 203 new enrollments for CSUCI; total of 6,929 allocated with an additional 366 held centrally
- CSUCI Preliminary new General Fund allocation from the CO:
 - \$5.859 million:
 - Mandatory - \$667,000
(Health - 143,000; O&M - 102,000; Retirement above State funding - \$289,000; Min. Wage increase - \$133,000)
 - Compensation - \$2.702 million
 - GI 2025 - \$1.068 million
 - Funded Enrollment Growth: \$2.298 million
 - Ave. Unit Load Increase: \$51,000
 - Tuition from enrollment growth: **(\$927,000)**
- Tuition from new enrollment: \$927,000; prior year retirement adjustment - \$407,000
- State University Grant: 2018/19 was \$9.579 million; 2019/20 is \$9.099 million



DIVISIONAL BUDGET REQUEST SUMMARIES

Divisional Budget Requests (General Fund)

Academic Affairs	<u>Permanent</u>	<u>Conversion/ Reallocation</u>	<u>Total</u>	<u>Temporary</u>	<u>Grand Total</u>
New Benefitted Positions					
Faculty Positions	4.00	12.00	16.00	-	16.00
Staff Positions	4.50	-	4.50	-	4.50
Total New Benefitted Positions	8.50	12.00	20.50	-	20.50
Increase in Revenue	-	-	-	-	-
Salaries & Wages & Benefits	899,985	480,000	1,379,985	618,673	1,998,658
Salary Adjustments - faculty promotions	186,000	-	186,000	-	186,000
Operating & Maintenance					
Provost Travel Pool for TTF	-	-	-	200,000	200,000
New TTF Startup	-	-	-	168,000	168,000
Enrollment Growth Contingency Fund to Deans	-	-	-	250,000	250,000
Add'l Release time for New TTF	-	-	-	308,673	308,673
Sabbaticals	-	-	-	60,000	60,000
Total Operating and Maintenance	-	-	-	368,000	368,000
Total Academic Affairs Request	1,085,985	480,000	1,565,985	986,673	2,552,658

Divisional Budget Requests (General Fund)

Student Affairs	<u>Permanent</u>	<u>Reallocation</u>	<u>Total</u>	<u>Temporary</u>	<u>Grand Total</u>
New Benefitted Position - Coordinator of Basic Needs	1.00	-	1.00	-	1.00
Salary Reallocations (2 positions)					
- Asst. Dir for Inclusive Student Serv/Intercultural Serv					
- CARE Case Manager					
Increase in Revenue	-	-	-	-	-
Staff Salaries & Wages & Benefits	85,000	(11,252)	73,748	-	73,748
Student Assistant Salaries (pilot programs)	-	-	-	107,730	107,730
Salaries & Wages & Benefits	85,500	(11,252)	74,248	107,730	181,978
Salary Adjustments	-	-	-	-	-
Operating & Maintenance	-	11,252	11,252	-	11,252
Total Student Affairs Request	85,500	-	85,500	107,730	193,230

Divisional Budget Requests (General Fund)

University Advancement	<u>Permanent</u>	<u>Reallocation</u>	<u>Total</u>	<u>Temporary</u>	<u>Grand Total</u>
New Benefitted Positions	-	-	-	-	-
Increase in Revenue	-	-	-	-	-
Salaries & Wages & Benefits	-	-	-	-	-
Salary Adjustments	-	-	-	-	-
Operating & Maintenance - Commencement	25,000	-	25,000	-	25,000
Total University Advancement Request	25,000	-	25,000	-	25,000

Business & Financial Affairs	<u>Permanent</u>	<u>Reallocation</u>	<u>Total</u>	<u>Temporary</u>	<u>Grand Total</u>
New Benefitted Positions - Title IX	2.00	-	2.00	-	2.00
Increase in Revenue	-	-	-	-	-
Salaries & Wages & Benefits	155,250	-	155,250	-	155,250
Salary Adjustments	-	-	-	-	-
Operating & Maintenance	-	-	-	-	-
Total Business & Financial Affairs Request	155,250	-	155,250	-	155,250

Divisional Budget Requests (General Fund) - Consolidated

GENERAL OPERATING	Permanent	Conversion/ Reallocation	Total	<u>Temporary</u>	<u>Grand Total</u>
New Benefitted Position	11.50	12.00	23.50	-	23.50
Increase in Revenue	-	-	-	-	-
Salaries & Wages	1,140,735	468,748	1,609,483	726,403	2,335,886
Salary Adjustments	186,000	-	186,000	-	186,000
Operating & Maintenance	25,000	11,252	36,252	368,000	404,252
TOTAL GENERAL OPERATING REQUEST	1,351,735	480,000	1,831,735	1,094,403	2,926,138

2019/20 Divisional Budget Requests Summary

GENERAL FUND

Division	Permanent	Temporary	Total
Office of the President			0
Academic Affairs	1,565,985	986,673	2,552,658
Advancement	25,000		25,000
Business & Financial Affairs	155,250		155,250
Student Affairs	85,500	107,730	193,230
TOTAL	1,831,735	1,094,403	2,926,138

Divisional Summary - PERM Position Requests (General Fund)

GENERAL OPERATING BUDGET - PERMANENT POSITION REQUESTS				
	<u>Description</u>	<u>FTE</u>	<u>Salary/Bene's</u>	<u>Detail</u>
Academic Affairs	Tenure Track Faculty - Conversions	12.0	480,000	Conversion positions
	Tenure Track Faculty - New Lines	4.0	510,000	New positions - increase tenure density
	Academic Advisors	3.0	225,000	New positions
	Grad Advisor - Assistant Dir	1.0	78,750	convert temp to perm
	Student Success/Comm. Engage. Asst. Dir.	0.5	86,235	convert to 1.0
Business & Financial Affairs	Title IX - Admin Analyst	1.0	85,500	New position
	Title IX - Admin Coordinator	1.0	69,750	New position
Student Affairs	Coordinator of Basic Needs	1.0	85,500	New position
	Asst. Dir. for Inclusive Student Services / Intercultural Services	-	-	Reallocation
	CARE Case Manager	-	-	Reallocation - increase to 1.0 FTE
Total General Operating Budget - Permanent Position Requests		23.50	1,620,735	



FIVE-YEAR OPERATING BUDGET PROJECTIONS

Five-Year Operating Budget Projection

Projected Revenues

Year	2019/20	2020/21	2021/22	2022/23	2023/24
	Prelim	Forecast	Forecast	Forecast	Forecast
Enrollment Increase	3.5%	2%	2%	2%	2%
Percent Increase Tuition	0	0	0	0	0
Enrollment Increase (FTES)	203	118	120	123	125
Projected Revenue Increase					
General Fund Enrollment Growth	1,371,000				
Tuition from Growth	927,000	738,628	753,401	769,928	781,722
Ave. Unit Load Increase	51,000				
CO - GI 2025 Allocation	1,068,000				
CO - Compensation	2,702,000				
CO - Health; Retirement; O&M; Min Wage	667,000				
CO - Prior Year Retirement Adjustment	407,000				
Total Sources	7,193,000	738,628	753,401	769,928	781,722

Five-Year Operating Budget Projection

Projected Expenditures

Projected Expenditures Increase	2019/20	2020/21	2021/22	2022/23	2023/24
CO - Health; Retirement; O&M; Min Wage	667,000				
Compensation - Faculty Promotion	186,000	150,000	150,000	150,000	150,000
Fixed Costs (utilities, insurance)	340,886	357,930	375,827	394,618	414,349
CO - Compensation	2,702,000				
Compensation/Benefits - Campus Contribution (est.)	640,000	652,800	665,856	679,173	692,757
Div Requests - Perm	1,645,735				
Staff Equity Pool	250,000	125,000	125,000	125,000	125,000
CO - Prior Year Retirement Adjustment (18/19)	407,000	-	-	-	-
Contingency	350,000	350,000	350,000	350,000	350,000
		-	-	-	-
Total Uses	7,188,621	1,635,730	1,666,683	1,698,791	1,732,106

Five-Year Operating Budget Projection

Summary

Year	2019/20 Prelim	2020/21 Forecast	2021/22 Forecast	2022/23 Forecast	2023/24 Forecast
Total Sources	7,193,000	738,628	753,401	769,928	781,722
Total Uses	7,188,621	1,635,730	1,666,683	1,698,791	1,732,106
Total Permanent Uncommitted	2,436,667	(897,102)	(913,282)	(928,863)	(950,384)
Cumulative Permanent Budget Change	2,441,046	1,543,944	630,662	(298,201)	(1,248,585)
One Time Uncommitted - Beg Bal	2,427,744	133,341	83,341	33,341	(16,659)
Total One-Time Funding Expenditures	2,234,403	0	0	0	0
Sabbatical - Faculty	60,000	50,000	50,000	50,000	50,000
One Time Ending Balance	133,341	83,341	33,341	(16,659)	(66,659)



STRATEGIC INITIATIVES

FY 2018/19 Strategic Initiative Proposals

Proposals with full funding:

- Sustain and Enhance learning Communities
- Increase Learning Options
- Institutionalize Student Research

Proposals with 50% funding:

- Recreation Field Lighting (Project to be completed with no additional funding required; purchase of portable lights)
- Career Readiness partnership with Apple One*
- Peer to Peer Programs*
- Santa Barbara Advertising Campaign*

**eligible to receive the remaining funding based on supplemental information provided midyear*

FY 18/19 Strategic Initiatives Funding Status

Strategic Initiative	Initial Funding Allocation	Unallocated	Total SI Pool
S0001 - Sustain/Enhance Learning Communities	\$175,000	\$0	\$175,000
S0002 - Increase Online Learn Options	\$40,700	\$0	\$40,700
S0003 - Institutionalize Student Research	\$144,500	\$0	\$144,500
S0004 - Recreation Field Lighting	\$100,000	\$100,000	\$200,000
S0005 - Career Readiness Partnership	\$16,000	\$16,000	\$32,000
S0006 - Peer to Peer Programs	\$6,850	\$6,850	\$13,700
S0007 - Santa Barbara Advertising Campaign	\$17,500	\$17,500	\$35,000
Total	\$500,550	\$140,350	\$640,900

Current Status, Forecast and Request for Balance of Funding

Strategic Initiative	Current Allocated Budget	Total YTD Actual + Encumbrance	Estimated Cost at Completion	Requesting remaining funds	Estimated Project Completion Date	Requesting roll-over beyond Nov 2019
S0001 - Sustain/Enhance Learning Communities	\$175,000	\$0	\$125,000		May 2020	Yes
S0002 - Increase Online Learn Options	\$40,700	\$485	\$40,500		Aug 2020	Yes
S0003 - Institutionalize Student Research	\$144,500	\$309	\$144,500	PROGRESS REPORT NOT AVAILABLE		
S0004 - Recreation Field Lighting	\$100,000	\$72,000	\$72,000	COMPLETED		
S0005 - Career Readiness Partnership	\$16,000	\$0	\$32,000	Yes	Nov 2019	No
S0006 - Peer to Peer Programs	\$6,850	\$11,000	\$13,700	Yes	Nov 2019	No
S0007 - Santa Barbara Advertising Campaign	\$17,500	\$20,424	\$35,000	Yes	May 2019	No
Total	\$500,550	\$104,218	\$462,700			

CSUCI Strategic Initiative Key Dates

- April 19 FY 18/19 Strategic Initiative Midpoint Progress Report
SRPC Recommendation to Release of Balance of Funding
- Aug 8 FY 19/20 Strategic Initiative Proposals Due to SRPC
- Nov 30 Completion of FY 18/19 Strategic Initiatives
FY 19/20 SI Award Notification

**FY 20/21 Strategic Initiative Proposal Process - Annual Budget Development Cycle*



BUDGET TIMELINE KEY DATES

Budget Timeline Key Dates

May 3	Budget Town Hall	Division presentations/budget requests; general campus budget update
May 10	Governor's May Revise	<i>Tentative release date only</i>
May 28	Campus Deadline	Final budgets entered into Hyperion
June 15	CA Budget Act	State Legislature expected to pass final state budget
July 23-24	CSU Board of Trustees	Final CSU budget approval



Discussions / Comments / Questions