Strategic Resource Planning Committee

Solano Hall 2175
November 7, 2019
10:00 – 11:30 AM
Agenda

1. 2020-21 Planning Environment
2. Budget Guidelines and Assumptions
3. 2020-21 Planning Timeline
4. Next Steps
2020-21 Planning Environment

- Economic Uncertainty
- Higher Education Affordability
- Increasingly Competitive Marketplace
- Bargaining Units Contract Negotiations
- CSUCI Enrollment
2020-21 CSU System Budget Priorities

• Fully fund Graduation Initiative 2025
• Fulfill CSU’s portion of statewide degree gap - 480,000 by 2030
• Eliminate deferred maintenance and invest in new facilities
• Ensure employee salaries and benefits keep pace with inflation
• Continue to pursue a multi-year budget model to help inform all stakeholders of the financial investments necessary for future success
2020-21 Budget Instruction - Goals

The goal of the budget resource planning process is to create a *balanced and sustainable* ongoing budget that supports the strategic priorities of the University and satisfies the Institution’s Mission.

All resource allocation decisions should support GI 2025 and CSUCI Strategic Initiatives.
2020-21 Budget Approach – All Funds Budgeting

• Broadened View to See the Big Picture
  – From singular focus on State-funded appropriations institution to an institution funded by multiple sources

• Enhanced Strategic Resource Allocation Decision Making
  – Decisions made within view of all available sources and uses
  – Maximizing the utility of all funds
  – Accountability versus Control
  – Financial Sustainability
2020-21 Planning Guidelines

• Align resource allocations to support sustainable operations in relation to our Strategic Initiatives and GI 2025 goals

• Incorporate on-going accountability (reallocations or other actions to demonstrate how the Division has adequately assessed capacity) into the resource allocation process

• Ensure transparency

• Protect resources for strategic investment during times of economic uncertainty

• Use challenging times as an opportunity for innovation
2020-21 Planning Guidelines (continued)

- Engage in planning to successfully support the targeted 2% new student FTE enrollment growth

  | 2019-20 Funded FTE - Appropriations | 6,135 |
  | 2% Increase                        | 123   |
  | 2020-21 Planning FTE               | 6,258 |
University Operating Budget Trend (Includes Designated)
## FY 2019-20 Budget
(Total = $194.9M)

<table>
<thead>
<tr>
<th></th>
<th>Revenue Estimates</th>
<th>Expenditure Plans</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Operating Fund</strong></td>
<td>$134,074,410</td>
<td>$134,074,410</td>
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<tr>
<td><strong>Designated Operating Funds</strong></td>
<td></td>
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<tr>
<td>Restricted</td>
<td>$5,972,600</td>
<td>$5,972,600</td>
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<tr>
<td>Lottery</td>
<td>$585,000</td>
<td>$585,000</td>
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<tr>
<td><strong>Total</strong></td>
<td>$140,632,010</td>
<td>72.2%</td>
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### Auxiliary Activities

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<tr>
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<th>Revenue Estimates</th>
<th>Expenditure Plans</th>
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<tr>
<td><strong>Auxiliary Enterprise</strong></td>
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<tr>
<td>Housing</td>
<td>$17,617,180</td>
<td>$17,617,180</td>
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<tr>
<td>Parking</td>
<td>$2,347,522</td>
<td>$2,347,522</td>
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<tr>
<td>Extended University</td>
<td>$7,811,622</td>
<td>$7,811,622</td>
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<tr>
<td><strong>Total</strong></td>
<td>$27,776,324</td>
<td>14.3%</td>
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<tr>
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<tr>
<td><strong>Auxiliary Organizations</strong></td>
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<tr>
<td>Associated Students</td>
<td>$984,500</td>
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<tr>
<td>University Foundation</td>
<td>$2,754,070</td>
<td>$2,754,070</td>
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<tr>
<td>Site &amp; Finance Authorities</td>
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<td>University Auxiliary Services</td>
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<tr>
<td><strong>Total</strong></td>
<td>$26,491,429</td>
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**Grand Total**

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<tr>
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<th>Revenue Estimates</th>
<th>Expenditure Plans</th>
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<tr>
<td></td>
<td>$194,899,763</td>
<td>100.0%</td>
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FY 2019-20 Budget – Sources of Funds
(Total = $194.9M)
FY 2019-20 Operating Budget – Uses of Funds

$M
Total = $134.1M
(excludes mandatory fees)

Salaries and Wages
$66.1

Employee Benefits
$35.6

Financial Aid
$9.7

O & M
$6.1

Deferred Maintenance
$1.3

Insurance & Legal
$2.1

Utilities
$2.4

Other
$10.7
BUDGET TIMELINE

WORKING TOWARDS STRATEGIC PRIORITIES AND INITIATIVES - MEASURING PROGRESS
CSUCI Budget Issuance Timeline

November
CSUCI Annual Call for Budget Proposal - Budget Directions Published

Nov – Jan 31
Divisions/Units prepare FY21 budget requests

December 13
Fee Increases Requests Due / FY21 Cost Allocations Released

January
Governor Issues Initial Budget Proposal

January 31
CSUCI Divisional Budgets due to Budget & Planning

March
Preliminary CO Allocations

May
Budget Proposals Presented at Campus Budget Forum

May
Governor Issues May Revise Budget

June 15
State Legislature passes annual Budget Act

July
CO Issues Final Allocations

July
CSUCI President Approves Campus Budget Plan

August
CSUCI FIRMS Budget (Budget to Chancellor’s Office)
PeopleSoft Budget Load
Divisional Budgets Published
SRPC Meeting Dates
All Meetings Held in Madera Hall 2381

2019

November 15th*  1:30 pm – 3:00 pm
November 21st   1:30 pm – 3:00 pm

2020

January 16th    1:30 pm – 3:45 pm
February 13th   1:30 pm – 3:45 pm
March 19th      1:30 pm – 3:45 pm
April 23rd      1:30 pm – 3:45 pm
May 7th         1:30 pm – 3:45 pm
Questions/Comments