

The background of the slide is a grayscale photograph of a building with a tiled roof and palm trees. A solid red vertical bar is on the left side. A red rectangular box is overlaid on the right side, containing the title text.

# Strategic Resource Planning Committee

Madera Hall 2381  
Monday, September 18, 2017  
10:00 am

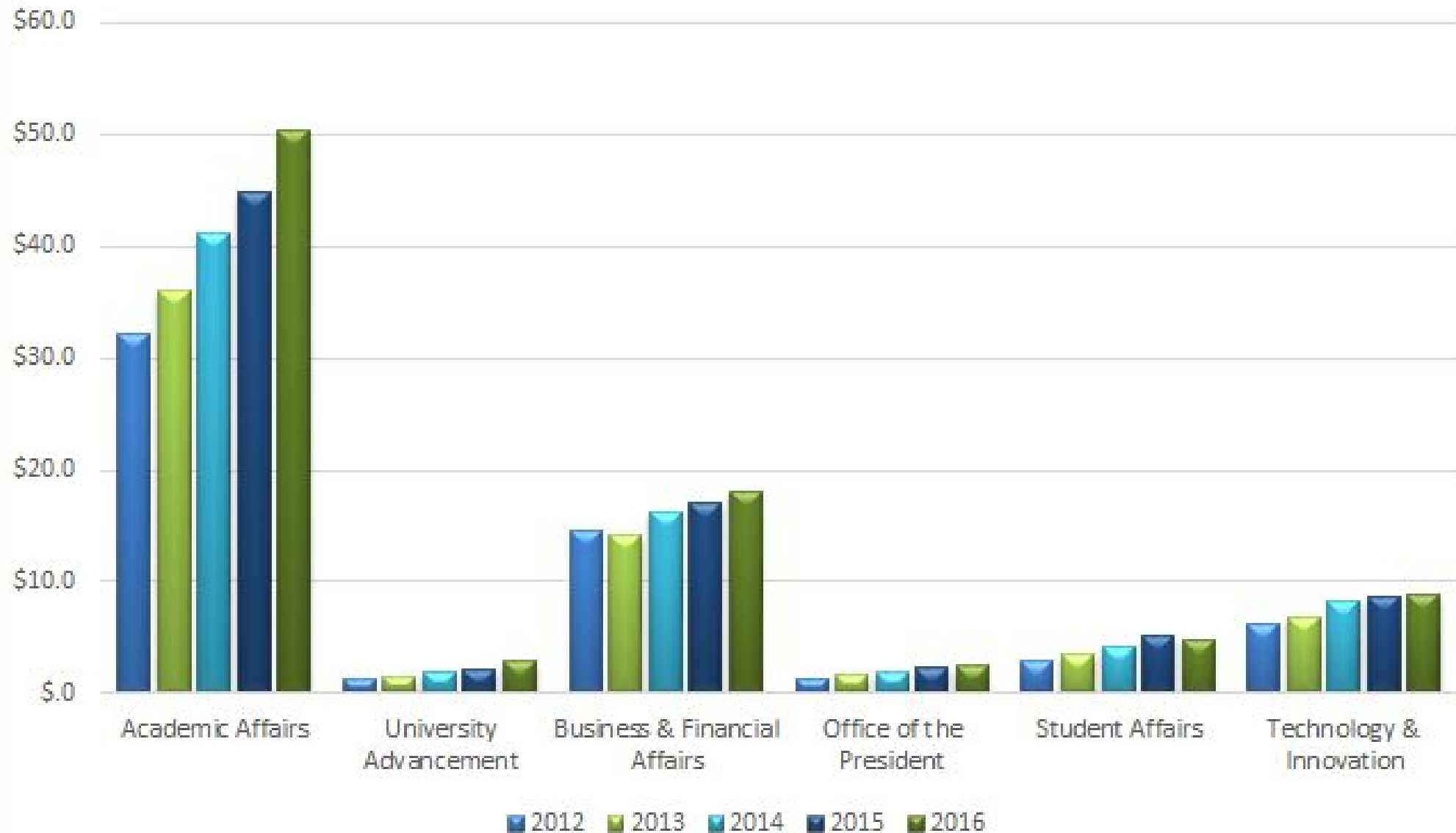
# Agenda

1. 2016/17 End of Year Financial Report
2. 2017/18 Approved Budget *(System-wide and campus-level overview)*
3. Strategic Initiatives Steering Committee
4. 2018/19 Budget Cycle and Process



# **2016/17 End of Year Financial Report**

## Operating Fund Actuals 2012 - 2016



California State University Channel Islands  
FY 2016/17 Divisional Summary

	Final Budget	Actuals	Surplus/(Deficit)
Academic Affairs	52,292,715.12	50,285,690.63	2,007,024.49
Advancement	3,151,324.89	2,909,756.86	241,568.03
BFA - Business & Financial Affairs	20,164,933.62	18,131,151.34	2,033,782.28
PRESIDENT - Office of the President	2,782,792.91	2,476,902.04	305,890.87
STUDENT_AFFAIRS - Student Affairs	5,962,355.33	4,841,743.86	1,120,611.47
T & C - Technology & Innovation	8,829,648.56	8,778,539.97	51,108.59
Grand Total	93,183,770.43	87,423,784.70	5,759,985.73

# **2017/18 Approved Budget**

Overview of allocation increases CSU system-wide and at the campus-level

## 2017/18 Final Budget:

### *CSU System-wide Allocation Increases*

**Permanent Funding:** Increase of \$177.2 from CSU General Fund. *(This includes the \$157.2 consistent with the governor's original proposal, plus \$20 million for system-wide enrollment growth of 2,500).* Plus \$5.1 million allocation for lease revenue bond annual debt service costs.

**One-time Funding:** A total of \$20 million from state General Fund for a variety of purposes, including \$12.5 million for Graduate Initiative 2025 activities.

**Tuition Increase:** Estimate additional \$119 million in gross revenue that will support student success initiatives: Graduate Initiative) 2025 (e.g., *new faculty hires, and adding high demand course sections*); Student University Grant funding pool; and a wide variety of other academic and student support services.

**Senate Bill 1 (2017):** \$2 million allocation for transportation-related education and training pursuant to Senate Bill 1 (won't impact operating budgets).

#### ***Resources:***

CSU Office of the Chancellor (Coded Memo B 2017-05):

[http://www.calstate.edu/budget/fybudget/coded-memos/B\\_2017-05\\_Final\\_Budget\\_Allocations\\_Memo.pdf](http://www.calstate.edu/budget/fybudget/coded-memos/B_2017-05_Final_Budget_Allocations_Memo.pdf)

CA Final Budget (2017/18), Higher Education:

<http://www.ebudget.ca.gov/2017-18/pdf/Enacted/BudgetSummary/HigherEducation.pdf>

## 2017/18 Final CSU Budget:

### *CSU Allocation Increases for CSUCI*

**Permanent funding:** Increase of \$4.43 million in CSU General Fund allocations to CSUCI.

**One-time funding:** CSU allocation provides \$1.62 million in one-time funding to CSUCI from the CSU General Fund to support student success initiatives, including \$321k for Graduate Initiative 2025 related activities.

**Total Gross Tuition and Fee Revenue:** \$2.54 million increase supports 200 FTES enrollment growth at CSUCI.



# **2017/18 CSUCI Amended Approved Budget**

Preliminary CO Budget Allocations & Approved Amended Allocations

[2017/18 CSUCI Approved Budget](#)

# 2017/18 CSUCI Amended Final Budget:

## *Amended Final Budget Revenue (Sources)*

### 2017-18 GENERAL FUND OPERATING BUDGET

2-Aug-17

	Prelim Budget	Final Budget	One-Time
<b>SOURCES</b>			
<i>General Fund Appropriation - New Funding</i>			
General Fund	3,139,000	4,430,000	1,623,458
Tuition	<u>1,698,000</u>	<u>2,537,000</u>	
<i>Subtotal New Enrollment Funding</i>	<b>4,837,000</b>	<b>6,967,000</b>	<b>1,623,458</b>
<i>Prior Year Adjustments</i>			
16/17 Retirement Adjustment	<u>673,000</u>	<u>673,000</u>	
<i>Subtotal</i>	<b><u>673,000</u></b>	<b><u>673,000</u></b>	<b>-</b>
<b>TOTAL SOURCES</b>	<b><u>5,510,000</u></b>	<b><u>7,640,000</u></b>	<b><u>1,623,458</u></b>

# 2017/18 CSUCI Amended Final Budget:

## *Amended Final Budget Expenditures (Uses)*

2017-18 GENERAL FUND OPERATING BUDGET		<u>Prelim Budget</u>	<u>Final Budget</u>	
USES				
	<b><i>Mandatory Costs Operating</i></b>			
	Insurance	25,000	225,000	(A)
	Utilities	25,000	25,000	
	Faculty:		531,000	(B)
	Sabbatical/FERP: \$205,200			
	Promotions: \$143,400	143,400		
	Course Releases: \$182,400			
	Staff Equity		295,000	(C)
	<b><i>Subtotal - Mandatory Costs Operating</i></b>	<b>193,400</b>	<b>1,076,000</b>	
	<b><i>Mandatory Costs – Allocated</i></b>			
	Retirement Adjustment 16/17	673,000	673,000	
	State University Grant (SUG)	511,000	511,000	
	Compensation Pool	2,676,000	2,676,000	
	Benefits	71,000	103,000	(D)
	<b><i>Subtotal committed mandatory costs</i></b>	<b>3,931,000</b>	<b>3,963,000</b>	
	<b><i>Divisional Operating Allocation</i></b>	145,300	145,300	
	<b><i>Contingency (5%)</i></b>	-	350,000	
<b>TOTAL USES</b>		<b>4,269,700</b>	<b>5,534,400</b>	

Notes: (A) Increase to Risk pool from CSURMA letter dated 7/14/2017 (B) Perm funding for Sabbaticals added \$205,200; Perm funding 16 Conversions of NTT to TTF positions budgeted in 15/16 however perm release time funding was excluded \$182,400; (C) 1% staff salary pool; (D) benefits increased from salary pool

# 2017/18 CSUCI Amended Final Budget:

## *Amended Final Budget (Summary)*

### 2017-18 GENERAL FUND OPERATING BUDGET

	<u>Prelim Budget</u>	<u>Final Budget</u>
<b>TOTAL SOURCES</b>	<b>5,510,000</b>	<b>7,640,000</b>
<b>TOTAL USES</b>	<b><u>4,269,700</u></b>	<b><u>5,534,400</u></b>
<b>16/17 CONTINGENCY UNALLOCATED</b>	409,000	409,000
<b>TOTAL PERMANENT UNALLOCATED</b>	<b><u>1,385,600</u></b>	<b><u>2,514,600</u></b>
<b>ONE-TIME UNALLOCATED</b>	1,248,000	2,871,458
One-Time Allocations:		
Migrate from Blackboard to Tableau Software		100,000
Disability Resource Contingency	<u>40,000</u>	<u>40,000</u>
<b>TOTAL PERMANENT AND ONE-TIME UNALLOCATED</b>	<b><u>1,200,300</u></b>	<b><u>2,731,458</u></b>

# 2017/18 CSUCI Amended Final Budget:

## *One-Time Allocations*

2017-18 CSU One-Time Allocations						
( A )	( B )	( C )	( D )	( E )	( F )	( G )
ASA 2017-07	B 2017-04			May 25, 2017: Five-Year Plan	Final Budget	
Research, Scholarly & Creative Activity	Academic Preparation	Data-Driven Decision Making	Year 1 of 2: Course Redesign	Infrastructure Improvement	Graduation Initiative 2025	Total
42,458	140,000	120,000	0	1,000,000	321,000	1,623,458

# 2017/18 CSUCI Amended Final Budget:

## Multi-Year Budget Forecast Detail

	Original (1) 2017/18	Final (2) 2017/18	(3) 2018/19	(4) 2019/20
FTES % Increase from General Fund Base			2%	2%
Percent Increase Tuition	4.97%	7.2%	0%	0%
Enrollment Increase (FTES)		200		
Projected Revenue Increase				
General Fund		4,430,000		
General Fund (2016/17 adj)		673,000		
Tuition	1,773,999	2,537,000	641,841	667,514
Total Revenue	1,773,999	7,640,000	641,841	667,514
Projected Mandatory Costs				
Faculty (18/19 and 19/20):				
Sabbatical/FERP: \$ 50,000			200,000	200,000
Promotions: \$150,000	143,400	143,400		
Course Releases for Conversions - Faculty		182,400		
Fixed Costs (utilities, insurance)	50,000	250,000	250,000	250,000
Student Captioning Services	145,300	145,400		
Compensation - Campus Contribution (est.)	1,100,000	425,000	1,100,000	1,100,000
Staff Equity		295,000	125,000	125,000
State University Grant		511,000		
Fringe Benefit Pool		103,000		
Retirement adjustment 2016/17		673,000		
Compensation - CO Distribution		2,251,000		
Contingency (5%)		350,000	32,000	33,000
Subtotal	1,438,700	5,534,400	1,707,000	1,708,000

Base assumptions: 2% increase in enrollments and no tuition increase in future years.

# 2017/18 CSUCI Amended Final Budget:

## *Multi-Year Budget Forecast (Summary)*

Year	Original (1) 2017/18	Final (2) 2017/18	(3) 2018/19	(4) 2019/20
Projected Revenue Increase	1,773,999	7,640,000	641,841	667,514
Projected Mandatory Costs	1,438,700	5,534,400	1,707,000	1,708,000
Total Permanent Unallocated	335,299	2,105,600	(1,065,159)	(1,040,486)
16/17 Contingency/Unallocated	409,000	409,000		
<b>Permanent Budget Balance</b>	744,299	2,514,600	1,449,441	408,955
One-Time Unallocated:	1,248,000	2,871,458		
16/17: 1,248,000				
17/18: 1,623,458				
Bb to Tableau Software Change		100,000		
Disability Resource Program Contingency		40,000		
<b>One Time Unallocated Balance</b>		2,731,458		
<b>Total Permanent and Unallocated Balance</b>	1,992,299	5,246,058	4,180,899	3,140,413
Total FTES	5,589	5,789	5,905	6,023
Increase In FTES	-	200	116	118

Base assumptions: 2% increase in enrollments and no tuition increase in future years.

# STRATEGIC INITIATIVES STEERING COMMITTEE

## SUB COMMITTEES:

- Inclusive Excellence
- Capacity and Sustainability
- Integrative Excellence
- Academic Placement and Support
- Communicating Clear Curricular Pathways



# 2018-19 CSUCI Budget Cycle and Process:

## *Timeline of major events*

### **September - October 2017**

- Strategic Resource Planning activities commence
- FY 2018/19 campus budget instructions issued

### **December 2017**

- Initial General Fund and campus enrollment projections for 2018/19 prepared

### **February- March 2018**

- Updated General Fund and campus enrollment projections for 2018/19 provided based on Governor's preliminary January budget proposal
- Divisions prepare their budget requests

### **June 2018**

- Draft annual budget report and recommendations from Strategic Resource Planning Task Force submitted to Cabinet
- California governor signs final state budget

### **July - August 2018**

- CSU finalizes budget and allocations to campuses
- President Beck makes budget decisions and signs annual budget

# Questions?

Next Meeting: Oct 20 - 8:30 am  
Solano 2175