

The background of the slide is a grayscale photograph of a building with a tiled roof and palm trees. A solid red vertical bar is on the left side. A red horizontal bar is overlaid on the image, containing the title text in white.

Strategic Resource Planning Committee

Solano Hall 2175
Friday, October 20, 2017 8:30 a.m.

Agenda

1. Auxiliary Enterprises and Funds: 2017/18 Budget
2. Budget Summary
3. 2018/19 Budget Development Instructions
4. Strategic Initiatives Process
5. Fall Divisional Presentations

General Fund - Auxiliary Enterprise Units 2017/18 Budgets

- Extended University
- Housing
- Parking

Extended University

	INCOME	
	Student Fees	6,754,000
	Osher Endowment	265,000
	TOTAL	7,019,000
(A)	EXPENDITURES	7,019,000
	Net	-
	Fund Balance - 6/30/2017	1,597,873

(A)	Expenditure Detail	
	Salaries and Wages	3,675,183
	Benefits	784,203
	Travel	117,823
	Contractual Services	107,940
	Equipment	75,000
	Misc. Operating Expenses	2,258,851
	TOTAL	7,019,000

Housing Operations

INCOME	
Housing Rent	16,283,339
Housing Revenue Other	104,040
Conferencing	273,105
Other	100,000
TOTAL	16,760,484

(A)	EXPENDITURES	14,392,691
	Net	2,367,793
	Fund Balance - 6/30/2017	15,923,284

(A)	Expenditure Detail	
	Salaries and Wages	2,519,728
	Benefits	1,025,329
	Debt Service	6,783,250
	Communications	221,740
	Utilities	379,490
	Contractual Services	338,550
	Cost Recovery	877,316
	Rentals/Leases	1,110,510
	Misc. Operating Expenses	1,136,778
	TOTAL	14,392,691

Parking Operations

INCOME	
Parking Fines	100,000
Parking Fees	2,411,031
Other	50,000
TOTAL	2,561,031

(A)	EXPENDITURES	2,215,317
	Net	345,714
	Fund Balance - 6/30/2017	2,020,741

(A)	Expenditure Detail	
	Salaries and Wages	589,077
	Benefits	266,840
	Debt Service	178,287
	Contractual Services	443,204
	Misc. Operating Expenses	737,909
	TOTAL	2,215,317

Auxiliary Funds: 2017/18 Budgets

ASI (Associated Students Incorporated)

INCOME

Associated Student Fee	935,700
University Student Union Fee (Operations)	852,155
Other	1,787,855

(A) EXPENDITURES	1,787,855
Net	0
Fund Balance - 6/30/2017	2,404,371

(A) Expenditure Detail	
Student Government	84,226
Nautical	30,014
Student Programming Board	117,445
CI View	55,848
Administrative	410,745
Student Life	156,980
Clubs & Organizations	80,442
Other-	
Student Union Operations	852,155
TOTAL	1,787,855

CSUCI Foundation

INCOME

Contributions	1,208,965
Investment Earnings	899,973
Other	204,502
	2,313,340

(A) EXPENDITURES	3,164,653
Net	851,313
Fund Balance - 6/30/2017	24,931,066

(A) Expenditure Detail	
Academic Support & Contract Services	573,800
Equipment	18,210
Gifts to University	
Business Meals/Hospitality	144,188
Contingency	20,000
Misc. Operating Expenses	1,146,327
Scholarships	357,600
Supplies & Services	847,161
Travel/Training	257,367
TOTAL	3,164,653

CSUCI Site Authority

INCOME	
CI 2025	553,958
General Operations	2,756,963
CI Power Operations	13,576,406
Infrastructure	602,166
	17,489,493

(A) EXPENDITURES	17,401,707
Net	87,786
Fund Balance - 6/30/2017	38,872,313

(A) Expenditure Detail	
General and Administrative	11,542,420
CI 2025	549,477
Depreciation	1,507,800
Taxes	1,567,538
Interest on Debt	2,234,472
Other	0
TOTAL	17,401,707

University Auxiliary Services

INCOME	
Food Service Sales	7,998,384
Cost Recovery	1,195,410
Management Fee	357,538
Bookstore Commission	230,000
	9,781,332

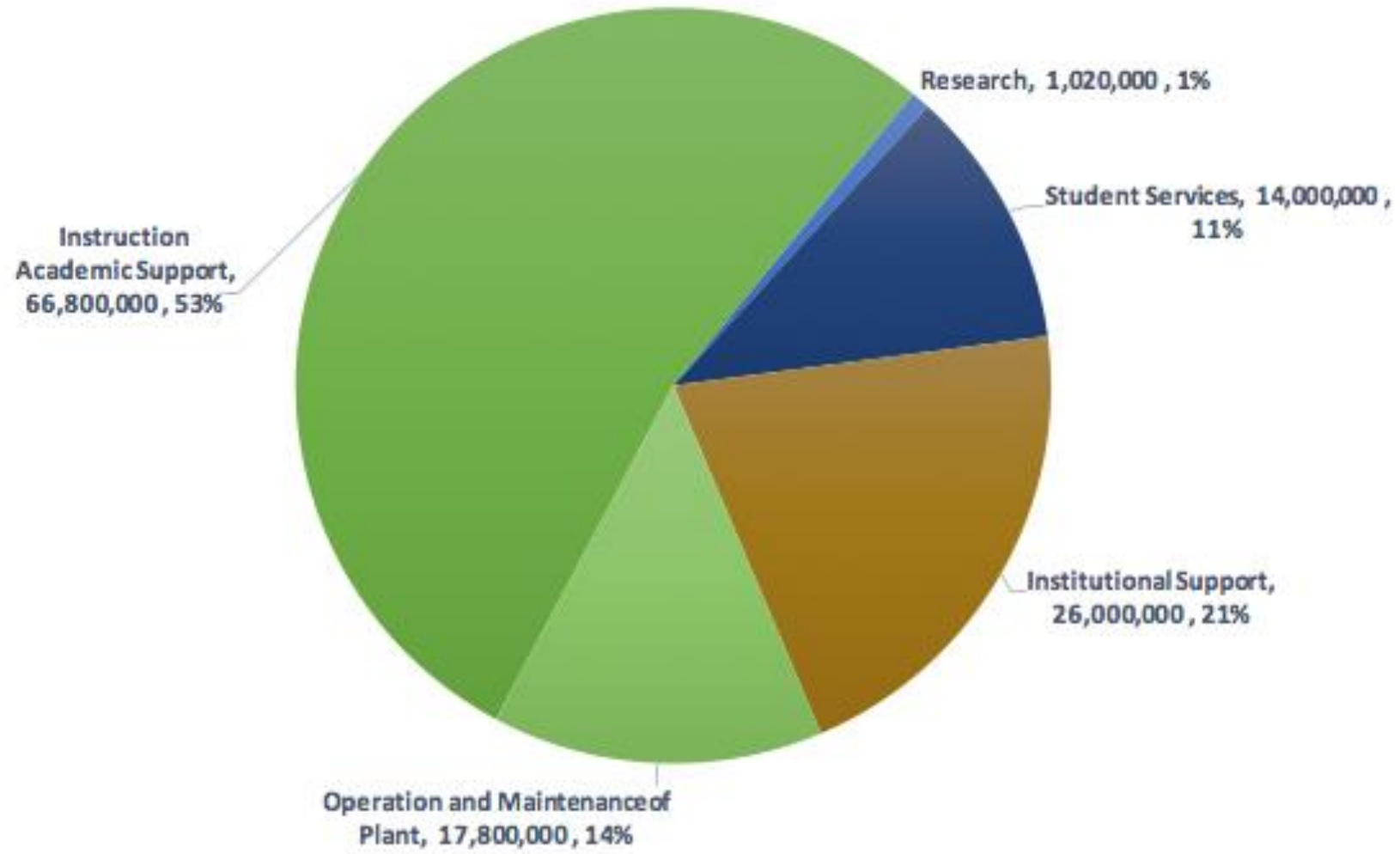
(A) EXPENDITURES	9,546,232
Net	235,100
Fund Balance - 6/30/2017	342,752

(A) Expenditure Detail	
Payroll	4,286,510
Cost of Goods Sold	2,615,650
Paper Goods	108,520
Utilities	202,040
Misc. Operating Expenses	1,001,602
Reserves	245,210
Lease Payment	409,680
Debt Service	660,100
Loan Repayment ASI	16,920
TOTAL	9,546,232



Operating Budget Summary

FY18 Budgeted Expenses by Program Category



2018/19 Budget Development Instructions / Schedule

Goal

The goal of the budget resource planning process is to create a *balanced and sustainable* on-going budget that supports the identified Strategic Initiatives of the University. This will involve the actions that reflect strategic investments to achieve the goals of the campus strategic plan. *Reallocation* of resources within units should also support the strategic priorities as well.

A campus annualized enrollment *growth target of two percent* has been established for FY19.

Guidelines

In developing the FY19 budget, the following parameters are provided:

- Align resource allocations with Strategic Initiatives for the near and long-term to support sustainable operating environment;
- Incorporate additional accountability (efficiencies, reallocation, etc.) into the resource allocation process;
- Engage in necessary planning to successfully support new student FTE enrollment growth;
- Support budget environments decentralized by division;
- Aim for transparency;
- Adequately build necessary reserves for all funds by 2020;
- Protect resources for strategic investments even in tough times; and
- Use challenging times as a rationale for change.

University Strategic Initiatives and Resource Allocation

To strengthen the goal of resource allocation to strategic investments, we are working toward the alignment of the FY19 budget process with the Strategic Initiatives (SI) process underway. As outlined in the fall SI activities, work on several initiatives is underway. These include:

1. President's Task Force on Inclusive Excellence
2. Capacity and Sustainability
3. Integrative Excellence
4. Academic Achievement
5. Communicating Clear Curricular Pathways

2017

- October 11 FY18 Budget Instructions distributed to Campus Budget Heads; Divisional/Unit Budget Preparation officially begins
- Oct. 11 – Feb. 16 Divisions/Units prepare FY19 budget requests based on unit-divisional goals and objectives and linked to the University's strategic plan goals

2018

- January Governor submits budget to Legislature
- February 16** FY19 budgets due to Budget & Planning; Budget & Planning begins initial review of FY19 budget submissions
- February Cabinet budget discussions take place
- Campus Town Hall meetings take place to present proposals by divisions to the campus community
 - SRPC convenes to provide input on FY19 budget submissions and discuss Cabinet updates
- March Final draft budget prepared based on divisional requests and SRPC and SI input
- April Vice Presidents complete plans for their respective division and share final plans with SRPC/SI
- April Final FY19 Budget recommendations to President
- April Hyperion B&P open for input for all units for FY19 budget
- May / June Governor's May Revise / President approves FY19 final budget



Strategic Initiatives Process

Important Dates

November 8, 2017

Strategic Initiatives Open Forum

November 21, 2017

Strategic Initiatives Proposals to Strategic Initiatives Steering Committee

December 1, 2017

Strategic Initiatives Steering Committee forwards proposals to President Beck

December 15, 2017

Projects/Proposals announced for Spring 2018

February 16, 2018

Budget Plans due to Finance and Administration



Fall Divisional Presentations

Structure and Format

- > Presentations by Division
 - Summary of Functions and Operating Budgets
 - Include All Funds
- > Other Considerations?
- > Potential Dates: Late November / Early December

Questions