

CSU CHANNEL ISLANDS

Strategic Resources Planning Committee Meeting

January 15, 2016
Madera Hall 2381
8:30 – 10:00 am

Agenda

- Information: Update on 2016/17 CSU Budget Environment
 - Information: CI 2016/17 Budget Outlook
 - Calendar Planning and Process
 - Discussion: Topics and Planning Activities for the Spring
 - Strategic Planning
 - Institutional Metrics
 - Discussion: Fall Divisional Presentations / Other Items
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- Next Meeting – February 12, 2016 / 8:30 – 10:00 am / Madera Hall

CSU 2016/17 Support Budget Plan

Sources of Funds and Expenditure Augmentations

SOURCES OF FUNDS

General Fund Increase	\$241,665,000
3 Percent Enrollment Growth, Programs, and Operations	
Net Tuition Revenue Adjustment	55,907,000
3 Percent Funded Enrollment Increase	
(10,700 Full-time Equivalent Students Revenue)	
TOTAL REVENUE INCREASE	\$297,572,000

EXPENDITURE AUGMENTATIONS

Mandatory Costs		
Compensation Related		\$42,970,000
Health Benefits	35,080,000	
Retirement	7,000,000	
Other Increases		
Maintenance of New Facilities	890,000	
2 Percent Compensation Pool Increase		69,552,000
3 Percent Increase in Enrollment Growth		110,050,000
Student Success and Completion Initiatives		50,000,000
Facilities and Infrastructure Needs		25,000,000
TOTAL EXPENDITURE INCREASE		\$297,572,000

Governor's January Budget

Proposed

- Base budget augmented by \$140.4 million
 - \$15 million more than in multi-year plan
 - 3-year augmentation from Middle Class Scholarship savings
 - \$101.3 million short of Trustees' request of \$241.7 million
 - Health Care Premium increase \$20 million
 - No earmarks in current year
- \$35 million one-time funding for facility maintenance/infrastructure
- \$35 million one-time funding for energy efficiency/renewal (Cap & Trade)
- Significant discussion about student success and CSU four-year (only) graduation rates.
- Required to continue updating Academic Sustainability measures

CI 2016/17 Straw Budget

EXPENDITURES

University-wide Fixed Costs

Insurance and Utilities	174,000
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Faculty and Staff

New Faculty (includes NTT)	130,000
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Benefits for new FTE	67,555
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Mandatory Releases	10,740
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Staff 1% Salary Pool	184,228
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Total	566,523
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REVENUES

General Fund/Tuition (61 FTES)	641,211
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Contingency	-
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Total	641,211
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TOTAL UNCOMMITTED	74,688
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CI 2016/17 Budget

Strategic Plan Update

- CSU Priorities
 - Student Success
 - Opportunity, Quality, Success
- CI Strategic Priorities
- Divisional Plans – Early Updates

Mission Statement

Placing students at the center of the educational experience, California State University Channel Islands provides undergraduate and graduate education that facilitates learning within and across disciplines through integrative approaches, emphasizes experiential and service learning, and graduates students with multicultural and international perspectives.

Student-Centered

Ensuring that students' best interests are at the center of all University decisions.

Values and Culture

As an inclusive public University centered on student learning, we embrace and promote integrative approaches, community engagement, multicultural learning and international perspectives. We strive for excellence and innovation with a singular commitment to student success. We practice civility, value collaboration, and are responsible stewards of our resources. We adapt to the changing needs of our students, and foster regional and global communities through partnerships.

Vision

To be a prominent public University rich with diversity of people, culture, and thought, preparing students for an ever-changing world through exceptional teaching, meaningful scholarship, creative activities, innovative leadership, and strong leadership, and strong community partnerships.

CI Strategic Priorities

- Facilitate student success
- Provide high quality education
- Realize our future

Academic Affairs

Priorities & Initiatives

Advancement

Priorities & Initiatives

Business & Financial Affairs

Priorities & Initiatives

Student Affairs

Priorities & Initiatives

Technology & Communication

Priorities & Initiatives

Student Success

- Students achieve established learning outcomes and are academically prepared to graduate;
- Students actively engage in the curricular and co-curricular programs and support services that enhance their educational experience; and
- Students apply their academic and co-curricular experiences to further their education, advance their careers, and positively contribute to a diverse and dynamic society.

CI 2016/17 Budget

Institutional Metrics

- CSU Dashboard – Graduation
- CSU Achievement Gap
- STEM Collaborative
- HSI Designation
- General Education
- Technology
- Others

California State University - Channel Islands: 2025 Goals

OVERVIEW

The Graduation Initiative 2025 organizes system-level work to improve student success, putting clear objectives and metrics to one of the CSU's most fundamental commitments. This document details your new campus goals and provides supporting information for how they were developed.

FRESHMEN GRADUATION RATE GOALS

	<u>Baseline Rate</u>	<u>Peer Group Benchmark</u>	<u>Additional Improvement</u>	<u>2025 Goal</u>
6-Year Graduation Rate Goal (2019 Cohort)	51%	57%	6%	57%
4-Year Graduation Rate Goal (2021 Cohort)	23%	N/A	8%	31%

TRANSFER GRADUATION RATE GOALS

4-Year Graduation Rate Goal (2021 Cohort)	76%	N/A	6%	82%
2-Year Graduation Rate Goal (2023 Cohort)	33%	N/A	8%	41%

FRESHMEN ACHIEVEMENT GAP GOALS

6-Year URM/non-URM Graduation Rate Gap Goal (2019 Cohort)	4%	N/A	50% Improvement	2%
6-Year Pell/non-Pell Graduation Rate Gap Goal (2019 Cohort)	9%	N/A	50% Improvement	4%

TECHNICAL NOTES

The 2025 6-year freshmen graduation rate goal challenges each CSU institution to increase its 2012 baseline rate (i.e., fall 2006 entering freshmen cohort) by 6 percentage points above the 75th percentile of the 6-year graduation rates for the institution's peer cohort as defined by the Education Trust's College Results Online data tool (peer grouping method is explained on the 3rd page). Each institution's goal is capped at 12 percentage point increase above the 75th percentile, and institutions with graduation rates that currently exceed the 75th percentile for their peer group are expected to increase their baseline graduation rates by 6 percentage points. Successful achievement of this goal will be measured by the 6-year graduation rate of the 2019 entering cohort. The 2025 4-year freshmen graduation rate goal challenges each CSU institution to increase its 2012 baseline rate (i.e., fall 2008 entering freshmen cohort) by 8 percentage points. Successful achievement of this goal will be measured by the 4-year graduation rate of the 2021 cohort).

The 2025 4-year graduation rate goal for transfer students asks each CSU institution to increase its 2013 baseline rate (i.e., 2009 entering transfer cohort) by 6 percentage points. Successful achievement of this goal will be measured by the 4-year graduation rate for the 2021 transfer cohort. Similarly, the 2025 2-year graduation rate goal for transfer students challenges each CSU institution to increase its 2013 baseline rate (i.e., 2011 entering transfer cohort) by 8 percentage points. Successful achievement of this goal will be measured by the 2-year graduation rate for the 2023 transfer cohort. The expectation of a 6 or 8 percentage point increase was derived by examining system-wide data on these metrics over a ten year period.

The 2025 6-year freshmen achievement gap goals challenge all CSU institutions to reduce existing gaps in completion by half for the following groups: 1) Pell grant recipients vs. non-Pell grant recipients, and 2) underrepresented minority students (URM) vs. non-URM students. These goals are based on the 2013 graduation rate data from the Access to Success initiative. Success on these metrics will be measured by the performance of the 2019 entering cohort on the Access to Success metrics.

CI 2016/17 Budget

Planning Calendar - 2016

January 8	Governor submits budget to Legislature
February 5	First round of FY17 divisional budgets due to Budget & Planning; B&P begin review of FY17 budget submissions;
February	Cabinet budget discussions take place
	Strategic Resource Planning committee convenes, receive cabinet updates and provide input on divisional base budget requests
	Campus Town Hall meetings take place to present proposals by divisions to the campus community.
March	Cabinet prepares final budget requests based on SRPC input
April	Vice Presidents complete plans for their respective divisions and share final plans with SRPC
	Final Budget FY17 recommendations to President
	Hyperion B&P open for input for all units for FY17 budget
May 14	Governor's May Revise
June	President approves FY17 final budget

CI 2016/17 Budget

Discussion:

- Fall Divisional Presentations
- Other Items