CSU CHANNEL ISLANDS

Strategic Resources Planning Committee Meeting

January 15, 2016
Madera Hall 2381
8:30 – 10:00 am
Agenda

• Information: Update on 2016/17 CSU Budget Environment
• Information: CI 2016/17 Budget Outlook
  • Calendar Planning and Process
• Discussion: Topics and Planning Activities for the Spring
  • Strategic Planning
  • Institutional Metrics
• Discussion: Fall Divisional Presentations / Other Items

• Next Meeting – February 12, 2016 / 8:30 – 10:00 am / Madera Hall
# CSU 2016/17 Support Budget Plan

## Sources of Funds and Expenditure Augmentations

### SOURCES OF FUNDS

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Fund Increase</td>
<td>$241,665,000</td>
</tr>
<tr>
<td>3 Percent Enrollment Growth, Programs, and Operations</td>
<td></td>
</tr>
<tr>
<td>Net Tuition Revenue Adjustment</td>
<td>55,907,000</td>
</tr>
<tr>
<td>3 Percent Funded Enrollment Increase</td>
<td></td>
</tr>
<tr>
<td>(10,700 Full-time Equivalent Students Revenue)</td>
<td></td>
</tr>
</tbody>
</table>

**TOTAL REVENUE INCREASE**: $297,572,000

### EXPENDITURE AUGMENTATIONS

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mandatory Costs</td>
<td></td>
</tr>
<tr>
<td>Compensation Related</td>
<td>$42,970,000</td>
</tr>
<tr>
<td>Health Benefits</td>
<td>35,080,000</td>
</tr>
<tr>
<td>Retirement</td>
<td>7,000,000</td>
</tr>
<tr>
<td>Other Increases</td>
<td></td>
</tr>
<tr>
<td>Maintenance of New Facilities</td>
<td>890,000</td>
</tr>
<tr>
<td>2 Percent Compensation Pool Increase</td>
<td>69,552,000</td>
</tr>
<tr>
<td>3 Percent Increase in Enrollment</td>
<td>110,050,000</td>
</tr>
<tr>
<td>Growth</td>
<td></td>
</tr>
<tr>
<td>Student Success and Completion</td>
<td>50,000,000</td>
</tr>
<tr>
<td>Initiatives</td>
<td></td>
</tr>
<tr>
<td>Facilities and Infrastructure Needs</td>
<td>25,000,000</td>
</tr>
</tbody>
</table>

**TOTAL EXPENDITURE INCREASE**: $297,572,000
Governor’s January Budget

Proposed

- Base budget augmented by $140.4 million
  - $15 million more than in multi-year plan
    - 3-year augmentation from Middle Class Scholarship savings
  - $101.3 million short of Trustees’ request of $241.7 million
  - Health Care Premium increase $20 million
  - No earmarks in current year

- $35 million one-time funding for facility maintenance/infrastructure

- $35 million one-time funding for energy efficiency/renewal (Cap & Trade)

- Significant discussion about student success and CSU four-year (only) graduation rates.

- Required to continue updating Academic Sustainability measures
EXPENDITURES

University-wide Fixed Costs
Insurance and Utilities 174,000

Faculty and Staff
New Faculty (includes NTT) 130,000
Benefits for new FTE 67,555
Mandatory Releases 10,740
Staff 1% Salary Pool 184,228
Total 566,523

REVENUES

General Fund/Tuition (61 FTES) 641,211
Contingency -
Total 641,211

TOTAL UNCOMMITTED 74,688
CI 2016/17 Budget

Strategic Plan Update

• CSU Priorities
  • Student Success
  • Opportunity, Quality, Success

• CI Strategic Priorities

• Divisional Plans – Early Updates
Mission Statement

Placing students at the center of the educational experience, California State University Channel Islands provides undergraduate and graduate education that facilitates learning within and across disciplines through integrative approaches, emphasizes experiential and service learning, and graduates students with multicultural and international perspectives.

Student-Centered
Ensuring that students' best interests are at the center of all University decisions.

Values and Culture
As an inclusive public University centered on student learning, we embrace and promote integrative approaches, community engagement, multicultural learning and international perspectives. We strive for excellence and innovation with a singular commitment to student success. We practice civility, value collaboration, and are responsible stewards of our resources. We adapt to the changing needs of our students, and foster regional and global communities through partnerships.

Student Success
- Students achieve established learning outcomes and are academically prepared to graduate;
- Students actively engage in the curricular and co-curricular programs and support services that enhance their educational experience; and
- Students apply their academic and co-curricular experiences to further their education, advance their careers, and positively contribute to a diverse and dynamic society.

Vision
To be a prominent public University rich with diversity of people, culture, and thought, preparing students for an ever-changing world through exceptional teaching, meaningful scholarship, creative activities, innovative leadership, and strong community partnerships.

CI Strategic Priorities
- Facilitate student success
- Provide high quality education
- Realize our future

Academic Affairs
Priorities & Initiatives

Advancement
Priorities & Initiatives

Business & Financial Affairs
Priorities & Initiatives

Student Affairs
Priorities & Initiatives

Technology & Communication
Priorities & Initiatives
CI 2016/17 Budget

Institutional Metrics

• CSU Dashboard – Graduation
• CSU Achievement Gap
• STEM Collaborative
• HSI Designation
• General Education
• Technology
• Others
## California State University - Channel Islands: 2025 Goals

### OVERVIEW

The Graduation Initiative 2025 organizes system-level work to improve student success, putting clear objectives and metrics to one of the CSU’s most fundamental commitments. This document details your new campus goals and provides supporting information for how they were developed.

### FRESHMEN GRADUATION RATE GOALS

<table>
<thead>
<tr>
<th></th>
<th>Baseline Rate</th>
<th>Peer Group Benchmark</th>
<th>Additional Improvement</th>
<th>2025 Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>6-Year Graduation Rate Goal (2019 Cohort)</td>
<td>51%</td>
<td>57%</td>
<td>6%</td>
<td>57%</td>
</tr>
<tr>
<td>4-Year Graduation Rate Goal (2021 Cohort)</td>
<td>23%</td>
<td>N/A</td>
<td>8%</td>
<td>31%</td>
</tr>
</tbody>
</table>

### TRANSFER GRADUATION RATE GOALS

<table>
<thead>
<tr>
<th></th>
<th>Baseline Rate</th>
<th>Peer Group Benchmark</th>
<th>Additional Improvement</th>
<th>2025 Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>4-Year Graduation Rate Goal (2021 Cohort)</td>
<td>76%</td>
<td>N/A</td>
<td>6%</td>
<td>82%</td>
</tr>
<tr>
<td>2-Year Graduation Rate Goal (2023 Cohort)</td>
<td>33%</td>
<td>N/A</td>
<td>8%</td>
<td>41%</td>
</tr>
</tbody>
</table>

### FRESHMEN ACHIEVEMENT GAP GOALS

<table>
<thead>
<tr>
<th></th>
<th>Baseline Rate</th>
<th>Peer Group Benchmark</th>
<th>Additional Improvement</th>
<th>2025 Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>6-Year URM/Non-URM Graduation Rate Gap Goal (2019 Cohort)</td>
<td>4%</td>
<td>N/A</td>
<td>50% Improvement</td>
<td>2%</td>
</tr>
<tr>
<td>6-Year Pell/Non-Pell Graduation Rate Gap Goal (2019 Cohort)</td>
<td>9%</td>
<td>N/A</td>
<td>50% Improvement</td>
<td>4%</td>
</tr>
</tbody>
</table>

### TECHNICAL NOTES

The 2025 6-year freshmen graduation rate goal challenges each CSU institution to increase its 2012 baseline rate (i.e., fall 2006 entering freshmen cohort) by 6 percentage points above the 75th percentile of the 6-year graduation rates for the institution’s peer cohort as defined by the Education Trust’s College Results Online data tool (peer grouping method is explained on the 3rd page). Each institution’s goal is capped at 12 percentage point increase above the 75th percentile, and institutions with graduation rates that currently exceed the 75th percentile for their peer group are expected to increase their baseline graduation rates by 6 percentage points. Successful achievement of this goal will be measured by the 6-year graduation rate of the 2013 entering cohort. The 2025 4-year freshmen graduation rate goal challenges each CSU institution to increase its 2012 baseline rate (i.e., fall 2008 entering freshmen cohort) by 8 percentage points. Successful achievement of this goal will be measured by the 4-year graduation rate of the 2021 cohort.

The 2025 4-year graduation rate goal for transfer students asks each CSU Institution to increase its 2013 baseline rate (i.e., 2009 entering transfer cohort) by 6 percentage points. Successful achievement of this goal will be measured by the 4-year graduation rate for the 2021 transfer cohort. Similarly, the 2025 2-year graduation rate goal for transfer students challenges each CSU institution to increase its 2013 baseline rate (i.e., 2011 entering transfer cohort) by 8 percentage points. Successful achievement of this goal will be measured by the 2-year graduation rate for the 2023 transfer cohort. The expectation of a 6 or 8 percentage point increase was derived by examining system-wide data on these metrics over a ten year period.

The 2025 6-year freshmen achievement gap goals challenge all CSU institutions to reduce existing gaps in completion by half for the following groups: 1) Pell grant recipients vs. non-Pell grant recipients, and 2) underrepresented minority students (URM) vs. non-URM students. These goals are based on the 2013 graduation rate data from the Access to Success Initiative. Success on these metrics will be measured by the performance of the 2019 entering cohort on the Access to Success metrics.
Planning Calendar - 2016

January 8  Governor submits budget to Legislature

February 5  First round of FY17 divisional budgets due to Budget & Planning; B&P begin review of FY17 budget submissions;

February  Cabinet budget discussions take place

Strategic Resource Planning committee convenes, receive cabinet updates and provide input on divisional base budget requests

Campus Town Hall meetings take place to present proposals by divisions to the campus community.

March  Cabinet prepares final budget requests based on SRPC input

April  Vice Presidents complete plans for their respective divisions and share final plans with SRPC

Final Budget FY17 recommendations to President

Hyperion B&P open for input for all units for FY17 budget

May 14  Governor’s May Revise

June  President approves FY17 final budget
CI 2016/17 Budget

Discussion:

• Fall Divisional Presentations
• Other Items